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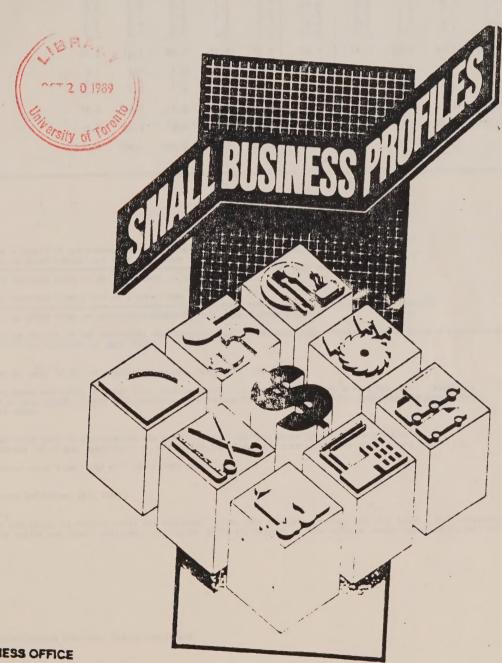
CA1 IST 20 -S 51

# MACHINE SHOP INDUSTRY



# **CANADA**

1987



SMALL BUSINESS OFFICE



Industry, Science and Technology Canada

Industrie, Sciences et Technologie Canada CA1 IST 20 -5 51

TABLE 1. Selected operating ratios, in percent of sales, 1987

Canada, Machine Shop Industry (SIC 3081)

The state of the s	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	907 (1) (1)	(1) 71	. 71 182	182 452	452 (1)

		Indus	try aver	age(2)			R	eporting	busines	ses only	3)
Selected expense item	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%	% busi- nesses reporting	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	7op 25%
	-	P	ercent o	f sales				Pe	rcent of	sales	
Cost of sales	21.3	17.5	21.8	20.1	25.7	87.3	24.4	21.5	25.8	22.3	26.8
Occupancy expenses Depreciation Repairs & maintenance Heat, light & telephone Rent	12.3 5.6 1.3 2.2 3.2	16-1 7-2 2-1 2-6 4-1	13.8 6.2 1.2 2.7 3.7	10.6 4.7 0.9 1.9 3.0	8.8 4.1 1.0 1.7 2.0	99.8 94.4 71.6 96.4 61.8	12.4 5.9 1.9 2.3 5.2	16.1 7.9 3.5 2.8 8.1	13.8 6.7 1.6 2.7 6.2	10.7 4.9 1.4 2.0 4.6	8.8 4.2 1.3 1.7 2.8
Personnel expenses	31.2	18.1	30.1	37.6	38.8	90.8	34.3	25.8	31.1	38.8	39.0
Financial expenses Interest & bank charges Professional fees	3-1 2.0 1-1	2.7 1.3 1.3	4.0 2.7 1.3	2.8 1.9 0.9	2.8 2.0 0.8	94.8 83.6 87.2	3.3 2.4 1.3	3.2 2.1 2.0	4.0 3.1 1.4	2.9 2.1 1.0	2.8 2.2 0.9
Other expenses	19.2	24.7	17.5	18.2	16.3	99.9	19.2	24.7	17.6	18.3	16.3
Profit (loss)	12.9	20.9	12.6	10.7	7.5	99.1	13.0	20.9	13.0	10.8	7.5
Total	100-0	100.0	100.0	100.0	100.0	100.0					

#### Symbols

- zero or no observations
- too small too be expressed .. not applicable
- confidential

- (1) These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.
- Total weighted expenditure on a given item — x 100 for each quartile. (2) Value in each cell =

Total weighted sales of all businesses in the sample

Total weighted expenditure on a given item - x 100 for each quartile. (3) Value in each cell = Total weighted sales of businesses reporting this item of expenditure

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal 100%.

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item.

Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom 25%, lower middle 25%, etc.) represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes, the high and low values of sales are shown.

- Locate the appropriate sales range that is displayed on the two lines entitled "Low sales value" and "High sales value".
   The selected range will indicate the proper quartile, i.e. the bottom 25%, the lower middle 25%, the upper middle 25% or the top 25%.
- (3) Data pertaining to the selected sales size range will be in that quartile

#### Standard Industrial Classification Definition (SIC 1980):

SIC 3081 - Machine Shop Industry
Businesses primarily engaged in manufacturing machine parts and equipment, other than complete machines, for the trade. This industry includes machine shops providing custom and repair services. Businesses primarily engaged in rebuilding or remanufacturing automotive engines are included here.

TABLE 2. Balance sheet profile for incorporated businesses only, 1987 Canada, Machine Shop Industry (SIC 3081)

	Total(1)	Battom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low saies value (\$000's) High sales value (\$000's)	786 (1) (1)	(1)	124 279	279 603	503 (1)
			Average (\$000's)		
Assets					
Cash					
Accounts and notes receivable	64	8	27	58	164
Inventory	-	-	40	-	-
Other current assets	84	16	40	73	207
Total current assets Fixed assets	148 125	24	67 59	131 116	371
Less: Accum. dep. on fixed assets	120	33	22	115	297
Other assets	28	9	9	16	79
fotal assets	303	65	136	263	747
iabilities and equity					
Current loans	19	17	7	18	48
Other current liabilities Total current liabilities	69		28	64	167
Mortgages payable	88	19	35	82	215
Long term debt	11	4	4	10	27
Other liabilities	79	23	34	62	198
otal liabilities	178	45	73	154	440
Total equity	125	20	63	109	306

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1987 Canada, Machine Shop Industry (SIC 3081)

	Total(2)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	786 (1) (1)	(1)	124 279	279 603	603
			Average		
Liquidity ratio Current ratio (times)	1.7	1.3	1.9	1.6	1.7
Leverage ratios  Debt/equity ratio (times)  Interest coverage ratio (times)  Debt ratio (times)	1.4 5.2 0.6	2.2 4.1 0.7	1.2 5.5 0.5	1.4 5.1 0.6	1.4 5.3 0.6

<sup>(1)</sup> The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in Table 2.

See Table 1 for symbols and notes.

#### Definitions:

#### 1. Liquidity ratio:

Current = current assets / current liabilities.

## 2. Leverage ratios:

- a) Debt/equity = total liabilities / equity.
  D) Debt ratio = total liabilities / total assets..
  C) Interest coverage = net profit + interest expense / interest expense.

SOURCE: Small Business and Special Surveys Division, Statistics Canada.

<sup>(2)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1987 Canada, Machine Shop Industry (SIC 3081)

January macrime onep managery									
9	To	ital(1)		Bottom 25%	midd	Lower le 25%	Upper middle 25%	700 25%	
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)		483 (1) (1)		(1)		138 303	303 654	<b>954</b>	
					Average	e (\$000's	)		
perating activities Cash from operations Depreciation Other		29 22 -11	M.A	5 6 +		15 12 -8	27 23 -9	56 47 -27	
nvestment activities Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment		4 -40 -3 4		-9		3 -14 -4 4	5 -43 -1 6	10 -95 -7 5	
Inancing activities Increase in long term debt Repayment of long term debt Loans from shareholders Repayment of loans from sharehol Advances & loans from government		22 -16 8 -9		3 -2 4 -4		7 -7 7 -7	19 -14 9 -8	61 -39 !2 -15	
Increase in equity Decrease in equity Other		-2 -2		=		-	-1 -	-7 -1	
Increase(decrease) in cash & equival Cash & equivalents-Beginning of the Cash & equivalents - End of the year	year	-2 17 15		-2 9 7		2 14 15	1 13 13	-8 31 23	

<sup>(1)</sup> These estimates are based on a sample of incorporated businesses reporting sales between \$25,000 and \$2,000,000. Sample count includes only those businesses reporting a statement of changes.
See Table 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1984-1987 based on SIC classification in 1987 Canada, Machine Shop Industry (SIC 3081)

	-0.40	7.75		Changes in number of businesses with paid employees		
Business size expressed in average labour units(1)	Number of businesses	Total payrol! (\$000's)	Average labour units(1)	Newly reporting(2)	No longer reporting(3)	
1984	200		40.00		226	
Total	1,915	379,437	16,991	236	220	
less than 20 20 - 99 100 - 499 500 and over	1,701 196 16 2	171.685 159.135 X X	7,658 7,183 1,636 514	226 8 1 1	218 6 2	
1987						
Total	2,326	550.248	21,197	312		
less than 20 20 - 99 100 - 499 500 and over	2,067 236 21 2	212,364	9.309 8.277 2.891 720	295 12 4 1		

<sup>(1)</sup> Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment, Payroll and Hours, Statistics Canada, Catalogue 72-002. An average labour unit could be interpreted as a full-time amployee. Note that the business size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.

(2) Refers to businesses reporting no payroll deductions in the previous year.

(3) Refers to businesses reporting no payroll deductions in the following year.

<sup>&</sup>quot;Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly.

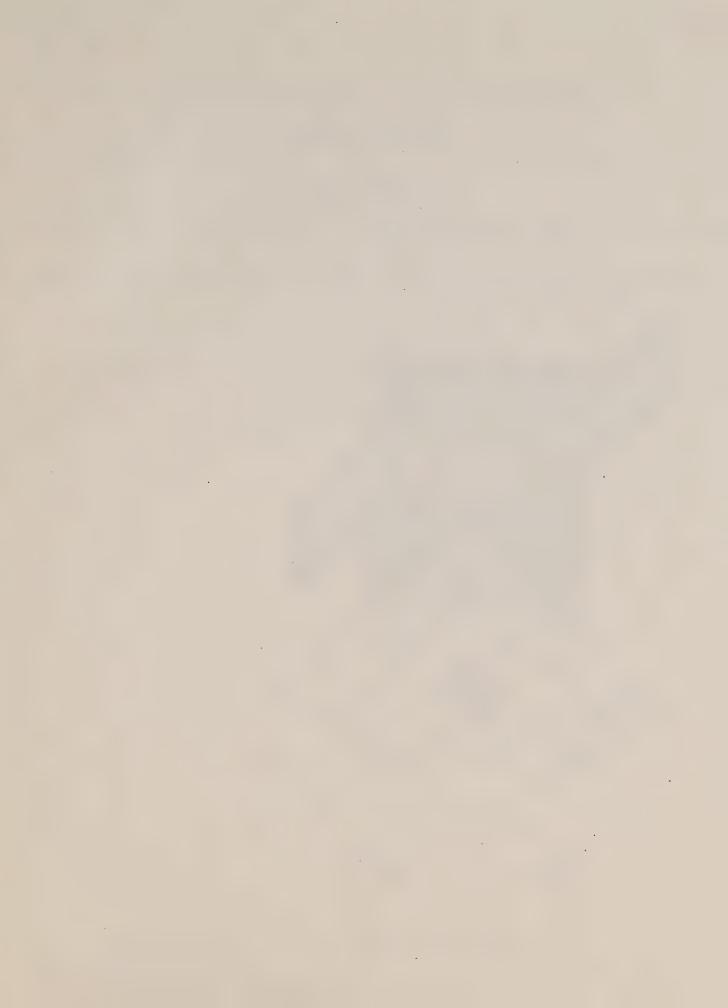
See Table 1 for symbols and notes.

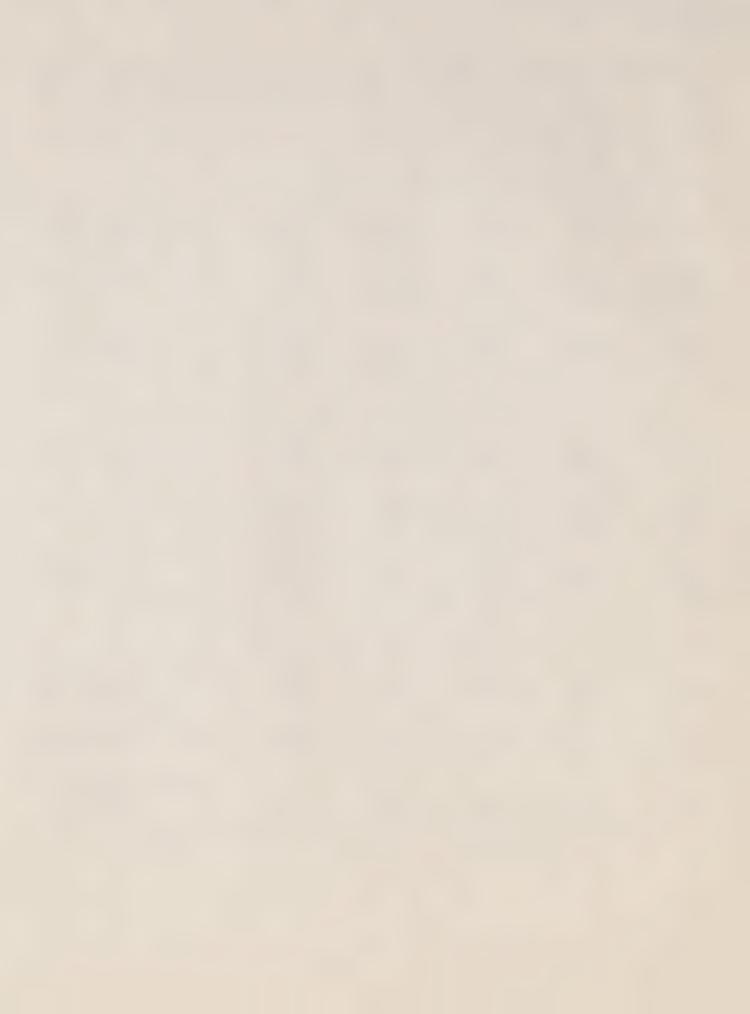
TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1985-1987 Canada, Machine Shop Industry (SIC 3081)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	To 25
			1985		
Number of observations in sample Average sales S Average expense S	983 294,763 265,134	45,157 34,339	108.225	223,209	802.46
Average net profit (loss) \$	29.629	10,818	91.273 16.952	188.109 35.100	746.81 55.34
Average net profit (No.)  Average expense \$  Average net profit \$	849 298-513 250-826 37,787	44,908 32,476 12,432	109.352 87.322 22.030	227.527 183.548 43.979	812,664 739,957 72,707
Susinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	134 270.991 294.869 -23.878	48.496 59,351 -10.855	101.592 114.518 -12.926	199,787 212,846 -13,059	734.08 792.76 -58.67
			1986		
umber of observations in sample Average sales \$	1,003 279,179	48.192	103.071	223.021	742.431
Average expense \$ Average net profit (loss) \$	258,978 20,201	40,358 7,834	95,803 7,268	207,331	692.420 50.011
usinesses reporting a profit (No.) Average sales \$	820 284,801	51,046	102.367	227 121	750 000
Average expense \$ Average net profit \$	252.553 32.248	39,315 11,731	88,225 14,142	227,131 199.866 27.265	758,660 682,804 75,856
usinesses reporting a loss (No.) Average sales \$ Average expense \$	183 252.578	37.717	104,482	209,391	658,722
Average net loss \$	282.321	44.188	110,986	232,089 -22,698	742.019 -83.297
			1987	-	
umber of observations in sample	998				
Average sales \$ Average expense \$ Average net profit (loss) \$	343,350 312,984 30,366	44,813 35,997 8,816	120.282 106.341 13.941	290.276 262,401 27,875	918.030 847.196 70,834
usinesses reporting a profit (No.) Average sales \$	804 346,606	44.000	100.004		
Average expense \$ Average net profit \$	303.759 42.847	44,986 31,746 13,240	120.884 98.451 22.433	288.152 250.038 38.114	932.400 834.802 97.598
usinesses reporting a loss (No.) Average sales \$	1 <b>94</b> 330,363	44,147	118.414	303.631	0EE 200
Average expense \$ Average net loss \$	356.168 -25.805	52,352	130.854	340,132 -36,501	855.260 901.332 -46.072

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes





# MANAGEMENT CONSULTING SERVICES

# **CANADA**

1987





SMALL BUSINESS OFFICE



Industry, Science and Technology Canada

Industrie, Sciences et Technologie Canada



TABLE 1. Selected operating ratios, in percent of sales, 1987

Canada, Management Consulting Services (SIC 7771)

	Tota+(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	700 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	1.359	(1) 36	36 54	54 107	107 (1)

		Indus	try aver	age(2)			R	eporting	busines	ses only	3)
Selected expense item	Totai	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%	% busi~ nesses reporting	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	70B 25%
		Р	ercent o	fsales				Pe	rcent of	sales	
Occupancy expenses Depreciation Repairs & maintenance Heat, light & telephone Rent	7.3 2.3 0.3 1.3 3.3	<b>5.0</b> 2.0 0.4 0.7 2.9	7.2 2.7 0.1 1.2 3.1	6.8 2.3 0.2 1.4 2.8	9.2 2.4 0.5 1.7 4.6	71.0 56.7 18.4 47.8 43.5	10.3 4.1 1.8 2.7 7.7	11.4 5.0 2.5 2.5 9.4	10.7 5.9 1.5 3.0 7.4	9-1 3-7 1-5 2-7 7-7	10.3 3.0 1.7 2.5 7.1
Personnel expenses	21-1	9.2	14.9	25.6	34.8	51.5	41.1	36.5	40.3	43.3	41.2
Financial expenses Interest & bank charges Professional fees	<b>4.2</b> 1.5 2.7	3.0 1.0 2.0	4-1 2-2 1-9	4.1 1.1 3.1	5.4 1.8 3.6	65.9 42.9 58.3	<b>5.3</b> 3.5 4.6	7.4 3.6 6.7	7.1 6.7 4.0	5.7 2.5 4.7	5.8 2.8 4.1
Other expenses	22.6	18.6	21.9	21.4	28.3	83.0	27.2	29.5	26.7	24.2	28.8
Profit (loss)	44.9	63.1	51.9	42.2	22.3	97.3	46.1	63.5	54.4	43.6	22.8
Total	100.0	100.0	100.0	100.0	100.0	100.0					

#### Symbols

- zero or no observations
   too small too be expressed
- ... not applicable
- x confidential

#### Footnotes

- (1) These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000. Total weighted expenditure on a given item
- x 100 for each quartile. (2) Value in each cell = Total weighted sales of all businesses in the sample
- Total weighted expenditure on a given item  $- \times 100$  for each quartile. (3) Value in each cell = Total weighted sales of businesses reporting this item of expenditure

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal 100%.

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item.

Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom 25%, lower middle 25%, etc.) represents one quarter of the total number of businesses. Hithin each quartile, the average ratio is presented. For comparison purposes, the high and low values of sales are shown.

#### How to use the tables

- (1) Locate the appropriate sales range that is displayed on the two lines entitled "Low sales value" and "High sales value".
  (2) The selected range will indicate the proper quartile, i.e. the bottom 25%, the lower middle 25%, the upper middle 25% or the top 25%.
- (3) Data pertaining to the selected sales size range will be in that quartile.

#### Standard Industrial Classification Definition (SIC 1980):

### SIC 7771 - Management Consulting Services

Businesses primarily engaged in providing business and management consulting services such as: business management consulting services, customs consultants, financial management consultants, manager development consultants, office systems management consultants, organization management consultants, personnel management consultants and tariff and customs consultants.

256

154

81

46

Balance sheet profile for incorporated businesses only, 1987 TABLE 2.

Canada, Management Consulting Services (SIC 7771)

Total(1) Bottom 25% 700 Upper m adie 25% middle 25% Businesses in sample (No.) Low sales value (\$000's) 909 208 208 dight sales value (\$000's) 51 92 Average (\$000's) Assets Cash Accounts and notes receivable 22 4 8 13 63 Inventory Other current assets Total current assets 20 23 50 23 67 130 82 35 31 193 80 Fixed assets 6 14 22 97 Less: Accum. dep. on fixed assets Other assets 51 36 23 24 119 Total assets 168 65 68 127 409 Liabilities and equity Current loans Other current liabilities 8 3 54 37 133 Total current liabilities 52 26 42 154 Mortgages payable Long term debt Other liabilities 45 23 20 38 99

16

21

108

53

See Table 1 for symbols and notes.

Total liabilities

Total equity

TABLE 3. Financial ratios(1) for incorporated businesses only, 1987 Canada, Management Consulting Services (SIC 7771)

	Total(2)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	909 (1) (1)	(1) 51	51 92	92 208	208
			Average		
Liquidity ratio Current ratio (times)	1.3	0.9	1.2	1.9	1.3
Leverage ratios  Debt/equity ratio (times)  Interest coverage ratio (times)  Debt ratio (times)	1.8 9.6 0.6	3.0 3.5 0.8	2.2 9.2 0.7	1 - 8 11 - 8 O - 6	1.7 10.0 0.6

<sup>(1)</sup> The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in Table 2.

See Table 1 for symbols and notes.

#### Definitions:

#### 1. Liquidity ratio:

Current = current assets / current liabilities

### Leverage ratios:

- a) Debt/equity = total liabilities / equity.
  b) Debt ratio = total liabilities / total assets.
  c) Interest coverage = net profit + interest expense / interest expense.

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000.000.

<sup>(2)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1987 Canada, Management Consulting Services (SIC 7771)

	Total(1)	Sottom 25%	Lower middle 25%	Upper middle 25%	700 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	418 . (1) (1)	(1)	5 1 9 5	95 211	21 ·
			Average (\$000's)		
Operating activities	24	2	4	19	71
Cash from operations Depreciation Other	7 4	2 2 3	10	3 18	12 -13
Dividends	-9	-4	-3	-8	-21
Investment activities Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment	3 -27 -13 8	1 -3 -6 9	-58 -12 6	-12 -7 4	7 -32 -26 15
Financing activities Increase in long term debt Repayment of long term debt Loans from shareholders Repayment of loans from shareholders Advances & loans from government Increase in equity Decrease in equity Other	9 -5 15 -21 - 10 -1	3 -2 13 -22 -	9 -2 8 -7 - 33 -	5 -3 14 -22 -	18 -13 26 -35 1 1 4 -4
Increase(decrease) in cash & equivalents Cash & equivalents-Beginning of the year Cash & equivalents - End of the year	4 22 26	-4 10 7	-5 3 -2	16 41 56	9 32 41

These estimates are based on a sample of incorporated businesses reporting sales between \$25,000 and \$2,000,000. Sample count includes
only those businesses reporting a statement of changes.
 Table 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1984-1987 based on SIC classification in 1987 Canada, Management Consulting Services (SIC 7771)

		Total payroll (\$000's)		Changes in number of businesses with paid employees		
Business size expressed in average labour units(1)	Number of businesses		Average labour units(1)	Newly reporting(2)	No longer reporting(3)	
1984						
Total	10,903	1,030,350	51,868	2,458	1,760	
less than 20 20 - 99 100 - 499 500 and over	10,304 453 115 31	494,729 248.031 183,280 104,310	24.149 12.295 9.166 6.258	2,334 93 21 10	1,693 62 5	
1987						
Total	13.852	1,649.290	69.059	2.932	• • •	
less than 20 20 - 99 100 - 499 500 and over	12,993 674 152 33	762.687 459,149 284,906 142,548	31,959 18,980 11,984 6,136	2,768 120 . 44		

<sup>(1)</sup> Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment, Payroll and Hours, Statistics Canada. Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.

(2) Refers to businesses reporting no payroll deductions in the previous year.

(3) Refers to businesses reporting no payroll deductions in the following year.

<sup>&</sup>quot;Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly.

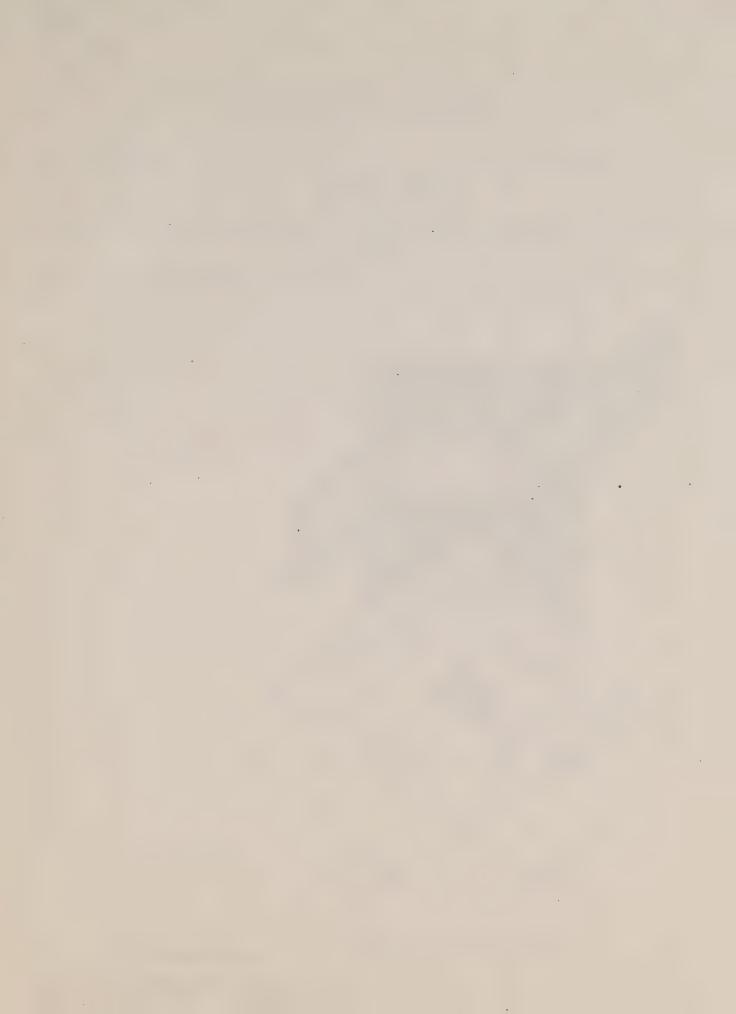
See Table 1 for symbols and notes

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1985-1987 Canada, Management Consulting Services (SIC 7771)

	Total(1)	3ottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
			1985		
Number of observations in sample Average saies \$ Average expense \$ Average net profit (loss) \$	803 141.507 107.851 33.656	29.728 15.382 14.346	51.054 32.652 18.402	100.815 77.350 23.268	384.428 305,321 78,607
Businesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	<b>719</b> 141,805 99.148 42.657	29.680 10.856 18.824	52.009 27.816 24.193	101.389 72.331 29.058	384.141 285.590 98.551
sinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	84 140.116 159.957 -19.841	30.020 - 42.819 -12.799	46.236 57.047 -10.811	97.930 103.856 -5.926	386,278 436,106 -49,828
			1986		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	1,07 <b>6</b> 127,425 95,873 31,552	30.543 12.751 17.792	47,168 25.573 20.595	90.688 68.688 22.000	341,300 275,478 65,822
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	971 129,461 87,586 41,875	30,306 9.685 20,621	47,291 22,010 25,281	92.028 57,372 34,656	348.217 261,277 86,940
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	105 117.928 136,467 -18,539	32.321 35.756 -3.435	46,457 52.766 -6.309	85.528 112.270 -26.742	307,404 345,074 -37,670
		,	1987		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	1,534 117,655 82,451 35,204	29,666 10.383 19,283	43.957 20.464 23.493	73.692 44.828 28.864	323,303 254,130 69,173
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	1,321 119,995 76,406 43,589	29.685 6.645 23.040	44,149 15,974 28,175	73,240 36,854 36,386	332.905 246.150 86.755
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	213 105.584 120,772 -15,188	29.501 42.928 -13.427	42.708 49.724 -7.016	76.539 94.984 -18.445	273.586 295.453 -21.867

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes





# MASONRY WORK

# **CANADA**

1987



SMALL BUSINESS OFFICE



Industry, Science and Technology Canada

Industrie, Sciences et Technologie Canada



TABLE 1. Selected operating ratios, in percent of sales, 1987

Canada, Masonry Work (SIC 4231)

	Total (1)	Bottom 25%	Lower middle 25%	Upper middle 25%	70p 25%
Susinesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	605 (1) (1)	(1)	47 96	96 187	187 (1)

		Indus	try aver	age(2)			R	eporting	busines	ses only(	3)
Selected expense item	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%	% busi- nesses reporting	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
		Р	ercent c	of sales				Pe	rcent of	sales	
Cost of sales	17.1	16.7	16.9	17.2	17.4	65.0	25.8	25.9	27.7	25.2	23.9
Occupancy expenses Depreciation Repairs & maintenance Heat, light & telephone Rent	5.6 2.6 1.1 0.6 1.3	6.6 3.3 1.2 0.6 1.7	5.5 2.3 1.2 0.7 1.3	5.4 2.6 0.9 0.5	4.8 2.4 0.9 0.5 1.0	<b>36.6</b> 83.7 44.6 59.6 53.1	5.8 3.2 2.4 0.9 2.5	7.5 4.9 3.3 1.4 5.4	5.6 2.7 2.6 1.1 2.3	5.4 3.0 2.0 0.7 2.3	4.5 2.5 1.8 0.7
Personnel expenses	31.5	19.3	23.0	37.1	46.6	86.9	36.3	26.7	28.4	39.0	47.1
Financial expenses Interest & bank charges Professional fees	1.6 0.8 0.8	1.5 0.9 0.6	1.3 0.5 0.8	1.8 0.8 1.0	1.7 1.0 0.7	91.3 63.5 83.5	1.7 1.3 0.9	1.9 2.0 0.9	1 - 4 0 - 8 1 - 0	1.8	1.7
Other expenses	22.2	22.4	25.8	20.8	19.0	100.0	22.2	22.4	26.8	20.8	19.0
Profit (loss)	22.0	33.4	26.6	17.7	10.5	99.3	22.2	33.7	25.6	18.0	10.1
Total	100.0	100.0	100.0	100.0	100.0	100.0					

#### Symbols

- zero or no observations
- -- too small too be expressed
- not applicable
- confidential

- (1) These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.
- Total weighted expenditure on a given item - x 100 for each quartile. (2) Value in each cell = Total weighted sales of all businesses in the sample
- Total weighted expenditure on a given item - x 100 for each quartile. (3) Value in each cell = Total weighted sales of businesses reporting this item of expenditure

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal 100%.

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item.

Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom 25%, lower middle 25%, etc.) represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes, the high and low values of sales are shown.

#### How to use the tables

- (1) Locate the appropriate sales range that is displayed on the two lines entitled "Low sales value" and "High sales value".

  (2) The salected range will indicate the proper quartile, i.e. the bottom 25%, the lower middle 25%, the upper middle 25% or the top 25%.
- (3) Data pertaining to the selected sales size range will be in that quartile.

#### Standard Industrial Classification Definition (SIC 1980):

#### SIC 4231 - Masonry Contractors

Businesses primarily engaged in conventional or specialty masonry work, except interior marble work. Installation of architectural stone, blocklaying, brick or stone lining (chimney, kiln, boiler, etc.) bricklaying, installation of granite (exterior work), installation of marble (exterior work), masonry work, installation of ornamental stone, pointing masonry, installation of slate (exterior work), stone cutting and setting and the installation of veneer facing stone or brick are included.

TABLE 2. Balance sheet profile for incorporated businesses only, 1987 Canada, Masonry Work (SIC 4231)

	Total(1)	3ottom 25%	Lower middle 25%	upper migale 25%	700 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	357 (1) (1)	(1) 108	108	183	355 (1)
			Average (\$000's)		
Assets					
Cash	-				_
Accounts and notes receivable	31	4	7	20	93
Inventory	-	. 40	<u> -</u>		-
Other current assets	43	7	23	37	102
Total current assets	74	11	30	58	195
Fixed assets	35	8	18	41	71
Less: Accum. dep. on fixed assets	-	-	6	-	-
Other assets	10	3	6	5	25
Total assets	118	22	54	104	290
Liabilities and equity					
Current loans	7	2	2	0	4.7
Other current liabilities	42	8	2 15	8 47	17
Total current liabilities	49	10	17	55	98 115
Mortgages payable	1	-	12	22	113
Long term debt	**	-	_	1	. 1
Other liabilities	18	10	12	16	35
Total liabilities	68	20	29	70	4.51
Total equity	50	20	25 25	72 32	151

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000.000.

See Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1987 Canada, Masonry Work (SIC 4231)

	Total(2)	Bottom 25%	Lower middle 25%	Upper middle 25%	Tep 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	357 (1) (1)	(1)	108 183	183 355	<b>35</b> 5 (1)
			Average		
Liquidity ratio Current ratio (times)	1.5	1.1	1.8	1.1	1.7
Leverage ratios.  Debt/equity ratio (times)  Interest coverage ratio (times)  Debt ratio (times)	1.4 11.5 0.6	9.8 2.7 0.9	1.1 7.7 0.5	2.2 6.1 0.7	1.1 19.3 0.5

<sup>(1)</sup> The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in Table 2.

See Table 1 for symbols and notes.

## Definitions:

#### 1. Liquidity ratio:

Current = current assets / current liabilities.

### 2. Leverage ratios:

<sup>(2)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

al Debt/equity = total liabilities / equity
b) Debt ratio = total liabilities / total assets.
c) Interest coverage = net profit + interest expense / interest expense.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1987 Canada, Masonry Work (SIC 4231)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	700 35%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	147 · (1) (1)	(1) 113	113	200 391	391 (1.
			Average (\$000's)		
perating activities Cash from operations Depreciation Other	24 7 6	3 2 3	. 6 5 3	. 17 . 8 17	70 15 -1
lividends	-4	-1	-2	-2	-14
investment activities Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment	-17 -1	-3 	-7 7	-13 	5 -43 -4
Financing activities  Increase in long term debt Repayment of long term debt Loans from snareholders Repayment of loans from shareholders Advances & loans from government Increase in equity Decrease in equity Other	10 -4 3 -12	1	1 -1 4 -1	26 -11 2 -38 -	13 -4 8 -7 -1
Increase(decrease) in cash & equivalents Cash & equivalents-Beginning of the year Cash & equivalents - End of the year	16 8 24	5 7 12	7 11 18	14 -29 -15	38 43 81

<sup>(1)</sup> These estimates are based on a sample of incorporated businesses reporting sales between \$25,000 and \$2,000,000. Sample count includes only those businesses reporting a statement of changes. See Table 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1984-1987 based on SIC classification in 1987 Canada, Masonry Work (SIC 4231)

Business size expressed in average labour units(1)				Changes in number of businesses with paid employees		
	Number of businesses	Total payrol! (\$000's)	Average labour units(1)	Newly reporting(2)	No longer reporting(3)	
1984						
Total	3,394	287,666	11,887	590	409	
less than 20 20 - 99 100 - 499 500 and over	3,241 144 9	159,416 109,295 18,955	6,564 4,543 780	579 9 2 -	387 20 2	
1987						
Total	4.450	588.560	20,761	987	• • •	
less than 20 20 - 99 100 - 499 500 and over	4,196 227 27	299,520 215,863 73,177	10,673 7,556 2,532	938 43 6	•••	

<sup>(1)</sup> Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment, Payroll and Hours, Statistics Canada, Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.

(2) Refers to businesses reporting no payroll deductions in the previous year.

(3) Refers to businesses reporting no payroll deductions in the following year.

<sup>&</sup>quot;Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly

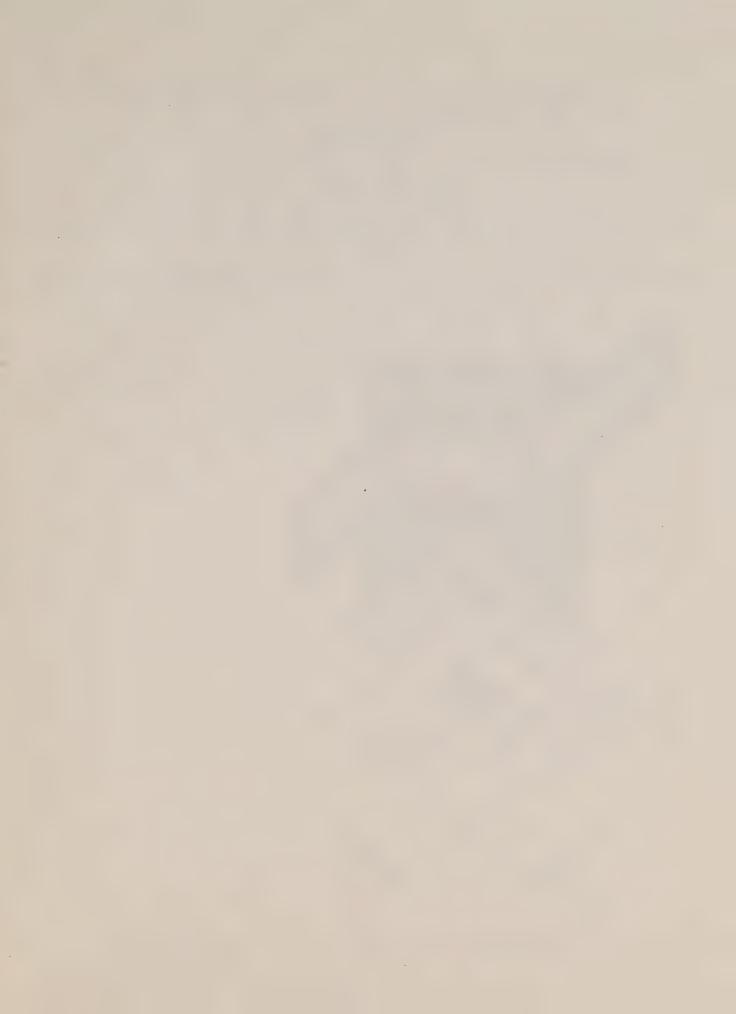
See Table 1 for symbols and notes.

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1985-1987 Canada, Masonry Work (SIC 4231)

	Total(1)	3ottom . 25%	Lower middle 25%	Upper mrddie 25%	Tob 25%
	•		1985		
Number of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	1,455 183,668 166,580 16,988	35.811 27.206 8.505	63.649 49,517 14,132	122.611 107.007 15.504	512.599 482.989 29.610
Average apporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	1.281 178,759 156,403 22,356	35,668 25,239 10,429	63.168 46.577 16.591	123,030 104,129 18,901	493.169 449,665 43.504
sinesses reporting a loss (No.) Average sales \$ Average axpense \$ Average net loss \$	174 208,313 223,758 -15,445	36,992 43,388 -6,396	67.779 74.759 -6.980	119.473 128.554 -9.081	609,009 648.331 -39.322
			1986		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	1.727 177,950 158.934 19.016	35.608 26.254 9.354	68.488 53.255 15.233	129.395 110.461 18.934	478,307 445,764 32,543
Average net profit (No.) Average expense \$ Average expense \$ Average net profit \$	1.460 174.625 148.272 26.353	35,484 22,950 12,534	67,869 50,116 17,753	128.713 103,455 25.258	466,434 416,565 49,869
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	267 190.983 202.401 -11.418	36.066 38.527 -2.461	73.221 77.243 -4.022	132.236 139.613 -7.377	522,409 554,221 -31,812
			1987		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	<b>628</b> 174,961 150,179 24,782	33,833 22,835 10,998	68.022 51.012 17,010	131.684 108.889 22.795	466,303 417,981 48,322
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	528 179.230 148.906 30,324	33.761 19.741 14.020	56.864 46.432 20.432	131.152 102.691 28.461	485.143 426.758 58.385
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	100 150,695 159,365 -8,670	34,392 46,833 -12,441	76.292 83.719 -7.427	134.311 139.484 -5.173	357.786 367.423 -9.637

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes





IST 20 STORES

CA1

IST 20

STORES

# **CANADA**

1987





SMALL BUSINESS OFFICE





TABLE 1. Selected operating ratios, in percent of sales, 1987

Canada, Other General Merchandise Stores (SIC 6413)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Susinesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	773 (1) (1)	(1)	108 199	199	331

		Indus	try aver	age(2)			R	eporting	busines	ses only(	3)
Selected expense item	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%	% busi- nesses reporting	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
		F	ercent o	f sales				Pe	rcent of	sales	
Cost of sales	71.5	69.1	72.7	75.0	69.2	96.2	74.4	72.7	74-1	77.5	73.0
Occupancy expenses Depreciation Repairs & maintenance Heat, light & telephone Rent	6.2 1.3 0.7 1.7 2.5	8.5 1.5 0.9 2.1 4.0	6.4 1.7 0.8 1.9 2.0	5.1 1.1 0.5 1.4 2.1	4.7 1.1 0.6 1.2 1.8	99.2 76.7 77.7 93.3 53.9	6.2 1.7 0.9 1.8 4.6	8.7 2.5 1.4 2.6 7.0	<b>6.4</b> 2.1 1.0 1.9 4.0	5.1 1.3 0.6 1.4 4.3	4.7 1-2 0-7 1-3 3.1
Personnel expenses	6.5	6.5	5.8	5.2	8.4	80.9	8.0	9.9	7.6	5.1	8.7
Financial expenses Interest & bank charges Professional fees	2.2 1.7 0.5	3.2 2.6 0.6	2.4 1.7 0.7	1.4 0.4	1.5 1.2 0.3	94.4 81.1 85.0	2.3 2.1 0.6	3.6 3.6 0.8	2.5 2.0 0.8	1.8 1.7 0.4	1.8
Other expenses	9.8	10.3	7.3	7.9	13.0	100.0	9.8	10.3	7.9	7.9	13.0
Profit (loss)	3.9	2.4	4.8	5.0	3.2	98.3	3.9	2.5	. 4.8	5.2	3.2
Total	100.0	100.0	100.0	100.0	100.0	100.0					

#### Symbols

- zero or no observations
   too small too be expressed
- ... not applicable

### confidential

#### Footnotes

- (1) These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.
  - Total weighted expenditure on a given item
- $\times 100$  for each quartile. (2) Value in each cell =
  - Total weighted sales of all businesses in the sample
    - Total weighted expenditure on a given item
- × 100 for each quartile. (3) Value in each cell =

Total weighted sales of businesses reporting this item of expenditure

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal 100%.

#### Notes

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item.

Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom 25%, lower middle 25%, etc.) represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes, the high and low values of sales are shown.

- Locate the appropriate sales range that is displayed on the two lines entitled "Low sales value" and "High sales value".
   The selected range will indicate the proper quartile, i.e. the bottom 25%, the lower middle 25%, the upper middle 25% or the top 25%.
- (3) Data pertaining to the selected sales size range will be in that quartile.

#### Standard Industrial Classification Definition (SIC 1980):

#### SIC 6413 - Other General Merchandise Stores

Businesses primarily engaged in retail dealing in a general line of merchandise on a non-departmental basis including ready-to-wear apparel, toiletries, cosmetics, hardware and housewares, where food and household furniture are not normally commodity lines and where one commodity line accounts for more than 50% of total revenue. General merchandise stores (except department stores and general stores), mail order offices of department stores and variety stores are included in this industry.

TABLE 2. Balance sheet profile for incorporated businesses only, 1987

Canada, Other General Merchandise Stores (SIC 6413)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 05%
Businesses in sample (No.)	237				
icw sales value (\$000's) High sales value (\$000's)	(1)	(1) 178	178 322	322 629	629 / 1
			Average (\$000's)		
A <b>sse</b> ts					
Cash				-	-
Accounts and notes receivable	9	5	3	10	17
Inventory	•		-	-	-
Other current assets	102	39	50	113	202
Total current assets Fixed assets	112 45	44	53	123	220
Less: Accum. dep. on fixed assets	45	15	33	53	77
Other assets	18	3	32	18	20
Total assets	174	62	118	194	316
Liabilities and equity					
Current loans	15	5	9	14	31
Other current liabilities	48	11	29	51	97
Total current liabilities	63	16	38	65	128
Mortgages payable Long term debt				-	
Other liabilities	6 47	34	3	6	12
	47	34	34	59	61
otal liabilities	115	51	75	. 130	201
otal equity	59	11	43	64	115

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1987 Canada, Other General Merchandise Stores (SIC 6413)

	Total(2)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
sinesses in sample (No.) w sales value (\$000's) gh sales value (\$000's)	237 (1) (1)	(1) 178	178 322	322 629	629 (1)
			Average		
Liquidity ratio Current ratio (times)	1.8	2.7	1.4	1.9	1.7
Leverage ratios Debt/equity ratio (times) Interest coverage ratio (times) Debt ratio (times)	2.0 2.0 0.7	4.5	1.7 1.8 0.6	2.0 0.9 0.7	1.7 3.0 0.6

<sup>(1)</sup> The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in Table 2.

See Table 1 for symbols and notes.

#### Definitions:

#### 1. Liquidity ratio:

Current = current assets / current liabilities.

### 2. Leverage ratios:

- al Debt/equity = total liabilities / equity.

  Di Debt ratio = total liabilities / total assets.

  C) Interest coverage = net profit + interest expense / interest expense.

<sup>(2)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1987 Canada, Other General Merchandise Stores (SIC 5413)

	Total (1)	Sottom 25%	niddle 25%	Upper middle 25%	Top (5%
Businesses in sample (No.) Low sales value (\$000's) mign sales value (\$000's)	114 (1) (1)	(1)	304 433	<b>433</b> 764	764 * ;
	Average (\$000's)				
Operating activities Cash from operations Depreciation	8 7 3	-21 2 33	12 7 -13	8 9 7	31 10 -11
Other Dividends	-3	-	-1	-10	-3
Investment activities Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment	12 -11 -3 3	25 -2 -5	1 -5 -2 10	21 -12 -1	! -25 -2
Financing activities  Increase in long term debt Repayment of long term debt Loans from shareholders Repayment of loans from shareholders Advances & loans from government Increase in equity Decrease in equity Other	4 -8 3 -4 - 2	1 -7 1 -2 - 6	3 -2 2 -4 - -	1 -14 7 -5 - -	12 -7 4 -5 - 1 -2
Increase(decrease) in cash & equivalents Cash & equivalents-Beginning of the year Cash & equivalents - End of the year	13 4 16	31 2 33	7 11 18	10 7 17	-5 -1

These estimates are based on a sample of incorporated businesses reporting sales between \$25,000 and \$2,000,000. Sample count includes only those businesses reporting a statement of changes.
 Table 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1984-1987 based on SIC classification in 1987 Canada, General Merchandise Stores (SIC 641)

Business size expressed in average labour units(1)	Number of businesses	Total payroll (\$000's)	Average labour units(1)	Changes in number of businesses with paid employees	
				Newlý reporting(2)	No longer reporting(3)
1984					
Total	4,605	2.980.311	259,983	636	405
less than 20 20 - 99 100 - 499 500 and over	4,245 180 60 120	135.522 75.997 97.238 2,671,554	12.189 6,860 8,612 232.322	616 13 3 4	393 6 - 6
1987					
Total	4,645	3,169,795	256.568	703	•••
less than 20 20 - 99 100 - 499 500 and over	4,275 194 56 120	155.694 86.398 101.974 2.825.729	12,907 7,178 8,263 228,220	681 13 5 4	

<sup>(1)</sup> Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment, Payroll and Hours, Statistics Canada, Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.

(2) Refers to businesses reporting no payroll deductions in the previous year.

<sup>&</sup>quot;Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly.

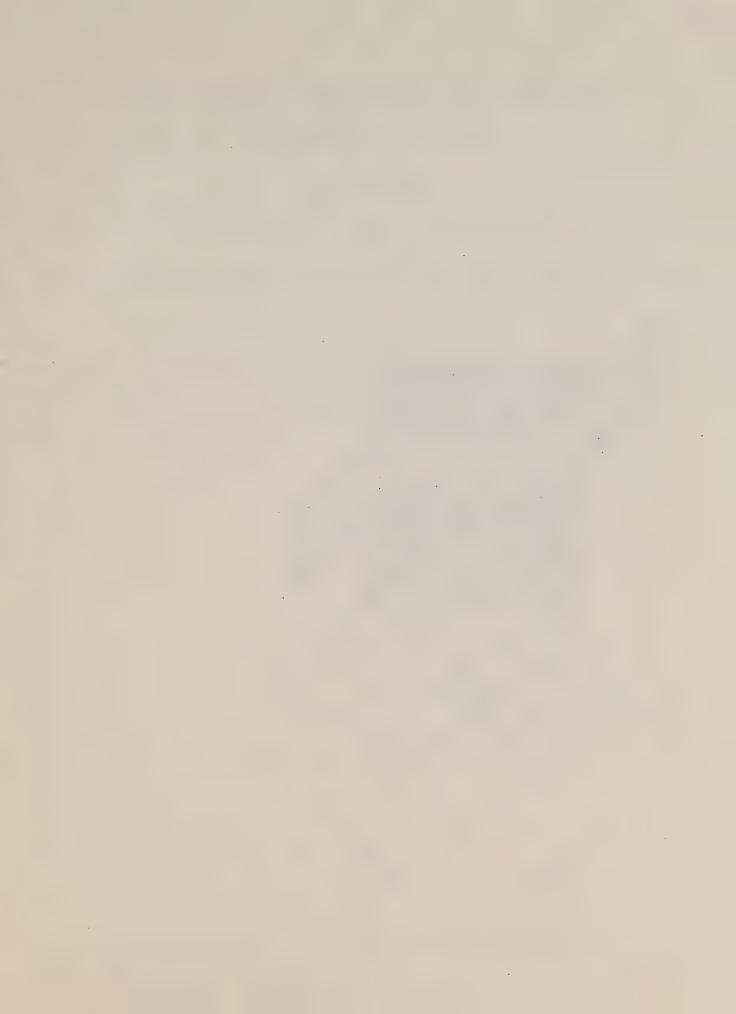
See Table 1 for symbols and notes.

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1985-1987 Canada, Other General Merchandise Stores (SIC 6413)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 15%
			1985		
Average net profit (loss) \$	1,000 265,503 253,877 11,626	54.362 53.060 1.902	129.708 122.273 7.435	234.371 221.550 12.821	642.969 618.624 24.345
Average sales \$ Average expense \$ Average net profit \$	842 271.954 254.850 17.104	55,060 46,492 8,568	131,032 119,046 11,986	232.238 217,532 14,706	669.484 636.328 33,156
Businesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	158 239.474 247.837 -8.363	54.839 61,303 -6.464	126.098 131.077 -4.979	255.594 261.539 -5.945	521.363 537.430 -16.067
			1986		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	<b>827</b> 294.381 284,204 10,177	66.941 63.157 3.784	149.563 140.697 8,866	269.634 256.328 13.306	691,386 676.632 14,754
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	663 291,515 274,891 16,624	68.073 59.763 8.310	151.978 139.433 12.545	271.252 252.833 18.419	674,756 647,534 27,222
Businesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	154 304,321 319.229 -14.908	64,219 71.321 -7.102	140,234 145,582 -5,348	260,323 276,435 -18,112	752.508 783,577 -31,069
			1987		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	884 275,902 265,683 10,219	70,510 69,216 1,294	151,901 145,542 6.359	262.718 249.445 13.273	618.478 598.529 19.949
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	<b>892</b> 280,478 263,169 17,309	71.969 65.584 6,385	155,534 140,546 14,988	263.635 246.543 17,092	630,774 600,001 30,773
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	192 260,938 272,933 -11,995	67.545 76.600 -9.055	143.758 156.743 -12.985	257.769 265.101 -7.332	574.681 593.286 +18.605

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes



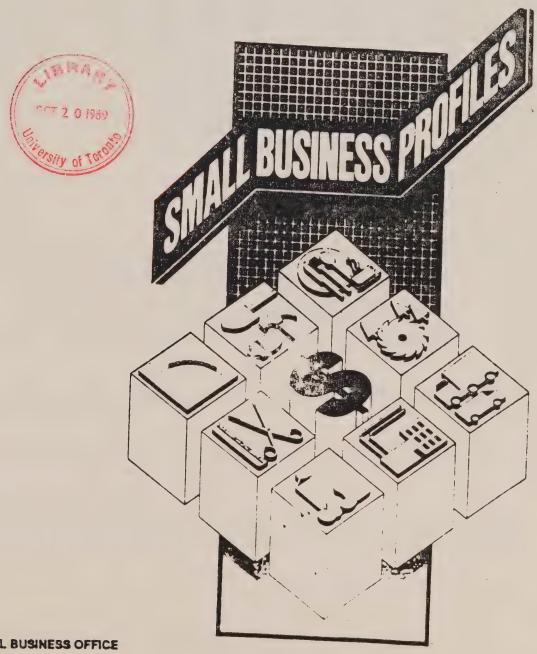


CA1 IST 20 -S 51

# SECOND-HAND MERCHANDISE STORES, N.E.C.

# **CANADA**

1987



SMALL BUSINESS OFFICE



Industry, Science and Technology Canada

Industrie, Sciences et Technologie Canada



TABLE 1. Selected operating ratios, in percent of sales, 1987

Canada, Second-Hand Marchandise Stores, n.e.c. (SIC 6591)

	Totai(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Susinesses in sample (No., Low sales value \$000's) High sales value (\$000's)	204 (1) (1)	(1)	41 37	87 104	104

		Indus	try aver	age(2)			R	eporting	busines	ses only(	3)
Salected expense item	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%	% busi- nesses reporting	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
		P	ercent o	f sales				Pe	rcent of	sales	
Cost of sales	47.2	43.2	49.5	45.2	50.7	93.0	50.8	46.5	51.1	51.2	54.1
Occupancy expenses Depreciation Repairs & maintenance Heat, light & telephone Rent	13.7 1.9 1.2 2.2 8.4	22.9 2.2 1.7 2.7 16.4	12.2 1.7 1.0 2.2 7.4	11.4 2.0 1.4 2.1 5.8	8.4 1.9 0.6 1.7 4.3	98.3 75.3 61.1 85.3 71.1	13.9 2.6 1.9 2.5 11.8	22.9 3.0 4.0 4.3 19.3	12.6 2.4 1.5 2.4 10.3	11.4 2.7 2.1 2.4 10.6	8.7 2.2 0.9 1.8 5.9
Personnel expenses	7.1	6.6	3.8	7.6	10.4	66.3	10.7	9.8	7.0	12.4	12.4
Financial expenses Interest & bank charges Professional fees	2.3 1.6 0.7	2.1 1.8 0.5	2.6 1.7 0.9	1-2 0-8 0-4	3-1 2-3 0-7	87.3 69.5 72.0	2.5 2.3 0.9	2.9 2.6 1.0	2.8 2.0 1.3	1.4 1.7 0.5	3.3 2.7 0.9
Other expenses	21.7	21.0	19.7	24.6	21.5	100.0	21.7	21.0	19.7	24.6	21.5
Profit (loss)	8.1	4.1	12.3	9.9	5.9	99.8	8.1	4.1	12.3	9.9	5.9
Total	100-0	100.0	100.0	100.0	100.0	100.0					

### Symbols

- zero or no observations -- too small too be expressed
- not applicable

# x confidential

- (1) These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

  Total weighted expenditure on a given item
- x 100 for each quartile. (2) Value in each cell =

Total weighted sales of all businesses in the sample

Total weighted expenditure on a given item

- x 100 for each quartile. (3) Value in each cell = Total weighted sales of businesses reporting this item of expenditure

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal 100%.

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item.

Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom 25%, lower middle 25%, etc.) represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes, the high and low values of sales are shown.

### How to use the tables

- (1) Locate the appropriate sales range that is displayed on the two lines entitled "Low sales value" and "High sales value".

  (2) The selected range will indicate the proper quartile, i.e. the bottom 25%, the lower middle 25%, the upper middle 25% or the
- (3) Data pertaining to the selected sales size range will be in that quartile.

# Standard Industrial Classification Definition (SIC 1980):

### SIC 6591 - Second-Hand Merchandise Stores n.e.c.

Businesses primarily engaged in retail dealing in used merchandise, not elsewhere classified. Pawnshops are included in this industry. This industry includes retail antiques, retail used appliances, retail used books, retail used clothing, retail used crockery, retail used furniture, retail used glassware and china, retail used jewellery, retail used musical instruments, pawnshops and retail secondhand merchandise.

TABLE 2. Balance sheet profile for incorporated businesses only, 1987

Canada, Second-Hand Marchandise Stores, n.e.c. (SIC 6591)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	* Top 15%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	69 (1) (1)	(†) 75	75 160	160 253	233
			Average (\$000's)		
Assets					
Cash	-		-		
Accounts and notes receivable	9		2	9	26
Inventory		-	-	-	40
Other current assets	87	25	47	52	221
Total current assets Fixed assets	96 34	25 9	49	61 12	247
Less: Accum. dep. on fixed assets	34	3	31	12	84
Other assets	8	3	4	-	24
Total assets	138	38	84	73	355
Liabilities and equity					
Current loans	10		1	12	25
Other current liabilities	39	7	11	46	25 91
Total current liabilities	49	8	12	58	116
Mortgages payable	-		-	1	
Long term dept Other liabilities	4 48	3	5	5	1
Other Franciscues	48	22	61	11	99
Total liabilities	101	32	79	74	216
Total equity	37	5	6	-1	139

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1987 Canada, Second-Hand Marchandise Stores, n.e.c. (SIC 6591)

	Total(2)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
usinesses in sample (No.) ow sales value (\$000's) igh sales value (\$000's)	69 (1) (1)	(1) 75	75 160	160 293	293
			Average		
Liquidity ratio Current ratio (times)	2.0	3.2	4.0	1.1	2.1
Leverage ratios  Debt/equity ratio (times)  Interest coverage ratio (times)  Debt ratio (times)	2.7 3.6 0.7	5.9 3.0 0.9	14.2 1.4 0.9	-67.3 0.3 1.0	1.6 5.5 0.6

<sup>(1)</sup> The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in Table 2.

See Table 1 for symbols and notes.

### Definitions:

# 1. Liquidity ratio:

Current = current assets / current liabilities.

### 2. Leverage ratios:

- a) Debt/equity = total liabilities / equity.
   b) Debt ratio = total liabilities / total assets.
   c) Interest coverage = net profit + interest expense / interest expense.

SOURCE: Small Business and Special Surveys Division, Statistics Canada.

<sup>(2)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1987 Canada, Second-Hand Marchandise Stores, n.e.c. (SIC 6591)

	Total(1)	Bottom 25%	Lower midale 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	34 (1) (1)	(1)	56 250	2 <b>5</b> 0 474	474 (*)
			Average (\$000's)		
Operating activities Cash from operations Depreciation Other	18 7 -9	-1 3 -3	3 3 1	15 10 -47	48 10 19
)ividends	-12	•	-12	-2	-32
Investment activities Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment	3 -52 -5 2	1 -1 -	1 -2 -5	-14 <u>1</u>	11 -37 -19
Financing activities    Increase in long term debt    Repayment of long term debt    Loans from shareholders    Repayment of loans from shareholders    Advances & loans from government    Increase in equity    Other	31 -9 28 -7 -	-2 - - - -	-9 17 -7 -	90 -5 71 - - -	16 -16 6 -17 -
Increase(decrease) in cash & equivalents Cash & equivalents-Beginning of the year Cash & equivalents - End of the year	-5 11 6	-3 -1 -4	11 11	-6 1 -5	-10 28 18

<sup>(1)</sup> These estimates are based on a sample of incorporated businesses reporting sales between \$25,000 and \$2,000,000. Sample count includes only those businesses reporting a statement of changes See Table 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1984-1987 based on SIC classification in 1987 Canada, Second-Hand Marchandise Stores, n.e.c. (SIC 6591)

Business size expressed in average labour units(1)				Changes in number with paid e	
	Number of businesses	Total payroll (\$000's)	Average labour units(1)	Newly reporting(2)	No longer reporting(3)
1984					
Total	1,191	39,771	3,271	302	154
less than 20 20 - 39 100 - 499 500 and over	1,171 16 3 1	23.067 6,685 X X	1,787 544 371 569	301 1 - -	151 2 1
1987					
Total	1.382	56,474	3.954	363	•••
less than 20 20 - 99 100 - 499 500 and over	1,357 20 4	32.999 9.116 X	2,210 660 522 562	362 1 -	•••

<sup>(1)</sup> Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment, Payroll and Hours, Statistics Canada, Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.

(2) Refers to businesses reporting no payroll deductions in the previous year.

<sup>&</sup>quot;Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly.

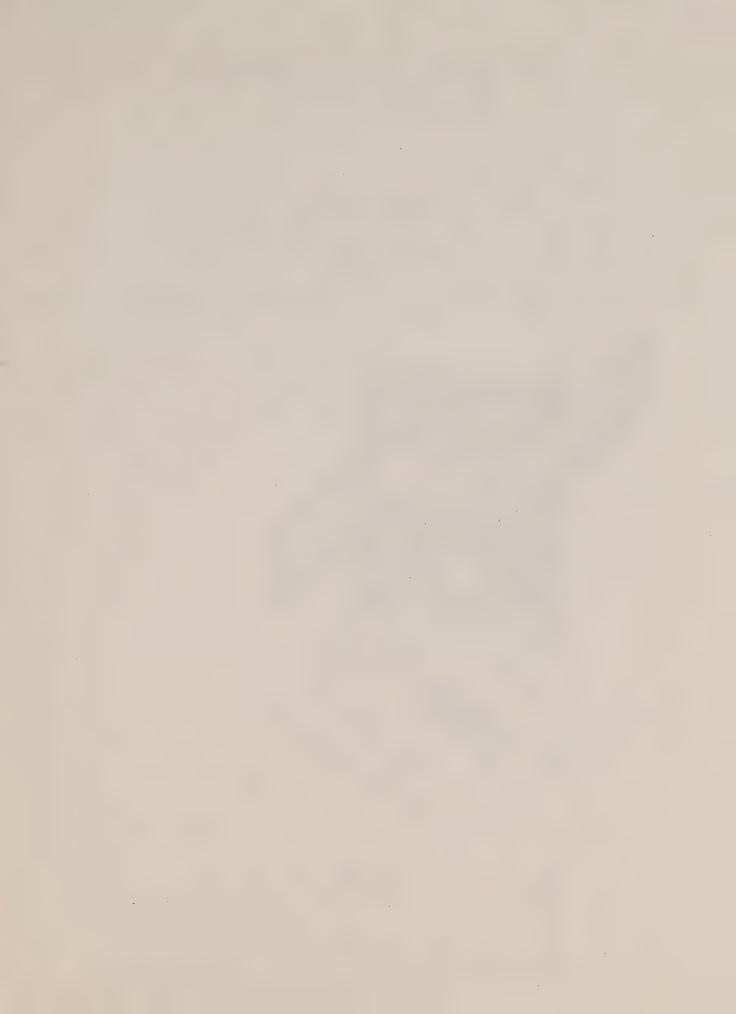
See Table 1 for symbols and notes

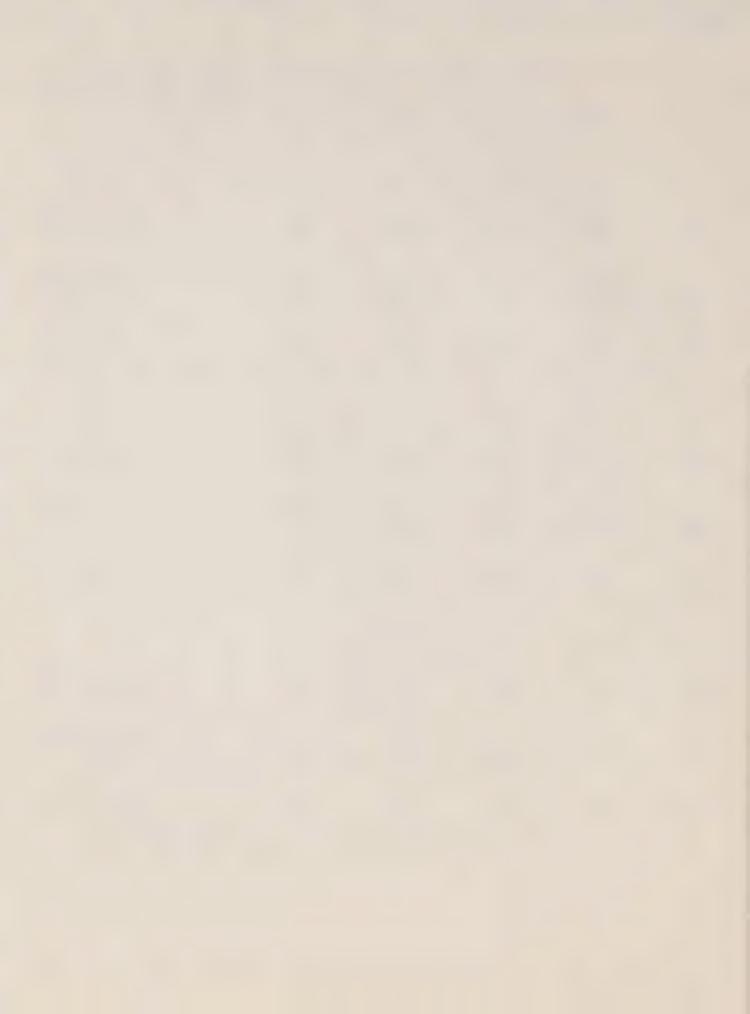
TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1985-1987 Canada, Second-Hand Marchandise Stores, n.e.c. (SIC 6591)

	Total(1)	Bottom 25%	Lower middle 25%	Joper middie 25%	Too 25%
			1985		
Number of observations in sample Average sales \$ Average excense \$ Average net profit (loss) \$	332 112,683 105,289 7,394	30.787 29.297 1,490	50.843 47.049 3.794	89.886 85.878 4.008	279.215 258.932 20.283
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	267 112,406 100.149 12.257	31.237 25.926 5.311	50.212 42,676 7,536	90.060 79.387 10.673	278.113 252.606 25.507
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	65 114.168 122.135 -7.967	29.319 35,799 -5,880	52.187 56.367 -4,180	89.415 103.374 -13.959	285.150 292.999 -7.849
			1986		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	255 104.538 96.599 7,939	29.244 25,354 3,890	47.707 45.851 2.056	79.1!6 74.224 4.892	262.085 241,167 20,918
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	208 107,968 94,657 13,311	29.602 23.214 6.388	45,663 37,341 8,322	78.360 66,731 11,629	278,246 251,340 26,906
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	47 86.771 93.880 -7,109	28.123 32.073 -3.950	50.520 57.087 -6.567	80,922 92,128 -11,205	187,520 194,233 -6,713
			1987		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	233 112,910 104,338 8,572	33.490 32.827 663	58.539 51.399 7.140	82.312 74,708 7,604	277.299 258.416 18.883
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	178 113.181 99.985 13.196	35,073 27,564 7,509	58.360 48.964 9.396	83.048 72.581 10,467	276.244 250.832 25.412
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	55 113,471 120,756 -7,285	31,925 38.027 -6,102	59.301 61.716 -2.415	79.508 82.805 -3.297	283,149 300,476 -17,327

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes

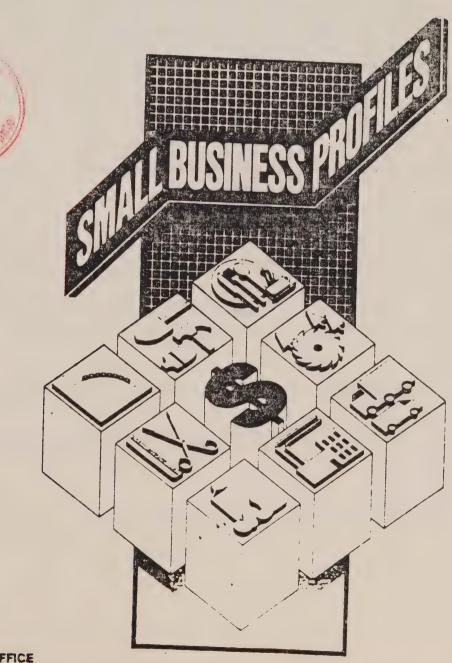




# WHOLESALE GENERAL) MERCHANDISE

# **CANADA**

1987



SMALL BUSINESS OFFICE



Industry, Science and Technology Canada

Industrie, Sciences et Technologie Canada

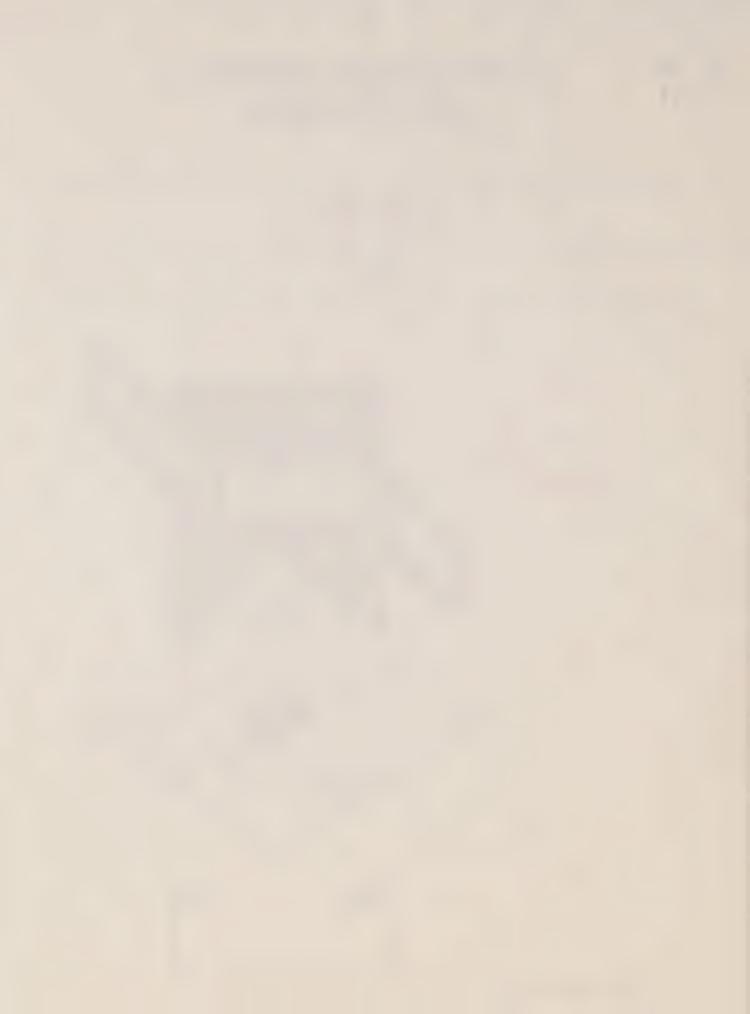


TABLE 1. Selected operating ratios, in percent of sales, 1987

Canada, Wholesale General Merchandise (SIC 598)

	Total(1)	Bottom 25%	Lower middie 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	177 (1) (1)	(1) 37	37 63	63 108	108

		Indus	try aver	age(2)			R	eporting	busines	ses only(	3)
Selected expense item	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%	% busi- nesses reporting	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	7op 25%
		P	ercent c	fsales				Pe	rcent of	sales	
Cost of sales	12.0	4.3	13.9	5.8	24.0	23.9	50.2	22.1	49.0	56.8	61.8
Occupancy expenses Depreciation Repairs & maintenance Heat, light & telephone Rent	9.3 3.4 1.0 3.0 1.9	15-1 6-8 0-6 5-6 2-1	8.9 3.9 1.7 2.4 0.9	7.8 2.0 1.3 2.1 2.2	6.1 1.3 0.4 1.9 2.5	<b>95.2</b> 71.1 30.4 65.7 48.3	9.7 4.8 3.2 4.5 4.0	15.6 9.9 2.2 7.4 5.9	9.0 5.1 4.7 4.2 3.6	7.6 2.9 3.5 3.8 3.2	7.2 1.8 1.7 2.6 4.1
Personnel expenses	12.3	2.0	10.0	17.2	18.7	53.5	23.0	8.6	21.7	26.0	25.1
Financial expenses Interest & bank charges Professional fees	2.0 1.2 0.8	1.3 0.8 0.5	3.0 2.4 0.6	1.4 0.7 0.7	2.3 1.0 1.3	75-1 48.2 65.8	2.7 2.5 1.2	1.5 3.2 0.6	4-2 3.8 1-3	2.3 1.8 1.1	3.0 1.5 1.8
Other expenses	26.6	25.7	32.9	24.0	24.4	99.9	26.6	25.8	32.9	24.0	24.4
Profit (loss)	37.8	51.7	31.3	44.1	24.4	98.8	38.3	51.7	. 31.3	46.0	24.9
Total	100.0	100.0	100.0	100.0	100.0	100.0					• • •

### Symbols

- zero or no observations
- -- too small too be expressed
- ... not applicable

### confidential

- (1) These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.
- Total weighted expenditure on a given item x 100 for each quartile. (2) Value in each cell =

Total weighted sales of all businesses in the sample

Total weighted expenditure on a given item  $- \times 100$  for each quartile. (3) Value in each cell = Total weighted sales of businesses reporting this item of expenditure

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal 100%.

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item.

Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom 25%, lower middle 25%, etc.) represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes, the high and low values of sales are shown.

### How to use the tables

- Locate the appropriate sales range that is displayed on the two lines entitled "Low sales value" and "High sales value". The salected range will indicate the proper quartile, i.e. the bottom 25%, the lower middle 25%, the upper middle 25% or the top 25%.
- (3) Data pertaining to the selected sales size range will be in that quartile.

Standard Industrial Classification Definition (SIC 1980):

# SIC 5980 - Wholesale General Merchandise

Businesses primarily engaged in wholesale dealing in a diversified line of household merchandise of which hardware, foods, clothing, sporting goods, toys and games tend to be the most important, but no line is sufficiently important to constitute a primary activity

TABLE 2. Balance sheet profile for incorporated businesses only, 1987

Canada, Wholesale General Merchandise (SIC 598)

	Total(1)	Scttom 25%	Lower middle 25%	Upper midgle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	85 (1) (1)	(†) 68	68 110	11C 274	274
			Average (\$000's)		
Assets					
Cash Accounts and notes receivable Inventory	. 24	7	2	. 17	- 69
Other current assets Total current assets Fixed assets	75 99 21	68 75 33	12 14 3	51 68 11	168 237 39
Less: Accum. dep. on fixed assets Other assets	29	2	20	35	58
Total assets	149	110	37	114	334
Liabilities and equity Current loans Other current liabilities Total current liabilities Mortgages payable Long term debt Other liabilities	12 70 82 - 1	5 13 18 - - 18	2 17 20 - 2 . 3	5 42 47 - - 3	25 204 239 - 2 54
Total liabilities Total equity	102 47	35 75	25 12	50 64	<b>295</b> 40

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000.000.

See Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1987

Canada, Wholesale General Merchandise (SIC 598)

	Total(2)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
usinesses in sample (No.) ow sales value (\$000's) igh sales value (\$000's)	85 (1) (1)	(1)	68 110	110 274	274
			Average		
Liquidity ratio Current ratio (times)	. 1.2	4.2	0.7	1.4	1.0
Leverage ratios Debt/equity ratio (times) Interest coverage ratio (times) Debt ratio (times)	2.2 11.8 0.7	0.5 20.6 0.3	2.1 11.1 0.7	0.8 31.9 0.4	7.4 6.8 0.9

<sup>(1)</sup> The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in Table 2.

See Table 1 for symbols and notes.

### Definitions:

### 1. Liquidity ratio:

Current = current assets / current liabilities.

### 2. Leverage ratios:

- al Debt/equity = total liabilities / equity.
  b) Debt ratio = total liabilities / total assets.
  c) Interest coverage = net profit + interest expense / interest expense.

<sup>(2)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1987 Canada, Wholesale General Merchandise (SIC 598)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Tob 25%
usinesses in sample (No.) ow sales value (\$000's) ligh sales value (\$000's)	17 (1) (1)				
			Average (\$000's)		
perating activities		-	•••		
Cash from operations	20				
Depreciation Other	-41			• •	a0 10
ividends	-15			••	
nvestment activities	4.0				
Disposal of fixed assets	10 -23		• •		
Purchase of fixed assets	-23 -1	***			
Increase in investment Decrease in investment	6				
inancing activities					
Increase in long term debt	10			**	
Repayment of long term debt	-7 2		40 40	**	
Loans from shareholders	-13				
Repayment of loans from shareholders Advances & loans from government	1 -		~ ∞		
Increase in equity	-			**	
Decrease in equity	•			**	
Other	1			**	
ncrease(decrease) in cash & equivalents	-43	eo eo			
ash & equivalents-Beginning of the year	13	~~		••	
ash & equivalents - End of the year	-30				-

<sup>(1)</sup> These estimates are based on a sample of incorporated businesses reporting sales between \$25,000 and \$2,000,000. Sample count includes only those businesses reporting a statement of changes. See Table 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1984-1987 based on SIC classification in 1987 Canada, Wholesale General Merchandise (SIC 598)

Business size expressed in average labour units(1)			**	Changes in number of businesses with paid employees		
	Number of businesses	Total payroll (\$000's)	Average labour units(1)	Newly reporting(2)	No longer reporting(3)	
1984						
Total	312	20.737	1,211	65	45	
less than 20 20 - 99 100 - 499 500 and over	293 9 10	11,410 4.940 4.387	648 297 266	64 - 1 -	45 - - -	
1987						
Total	424	41,377	2,131	125	•••	
less than 20 20 - 99 100 - 499 500 and over	390 23 11	16.745 13,927 10,705	859 717 555	119 7 -		

<sup>(1)</sup> Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment, Payroll and Hours, Statistics Canada, Catalogue 72-002. An average labour unit could be interpreted as a full-time amployee. Note that the business size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.

(2) Refers to businesses reporting no payroll deductions in the previous year.

(3) Refers to businesses reporting no payroll deductions in the following year.

<sup>&</sup>quot;Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly

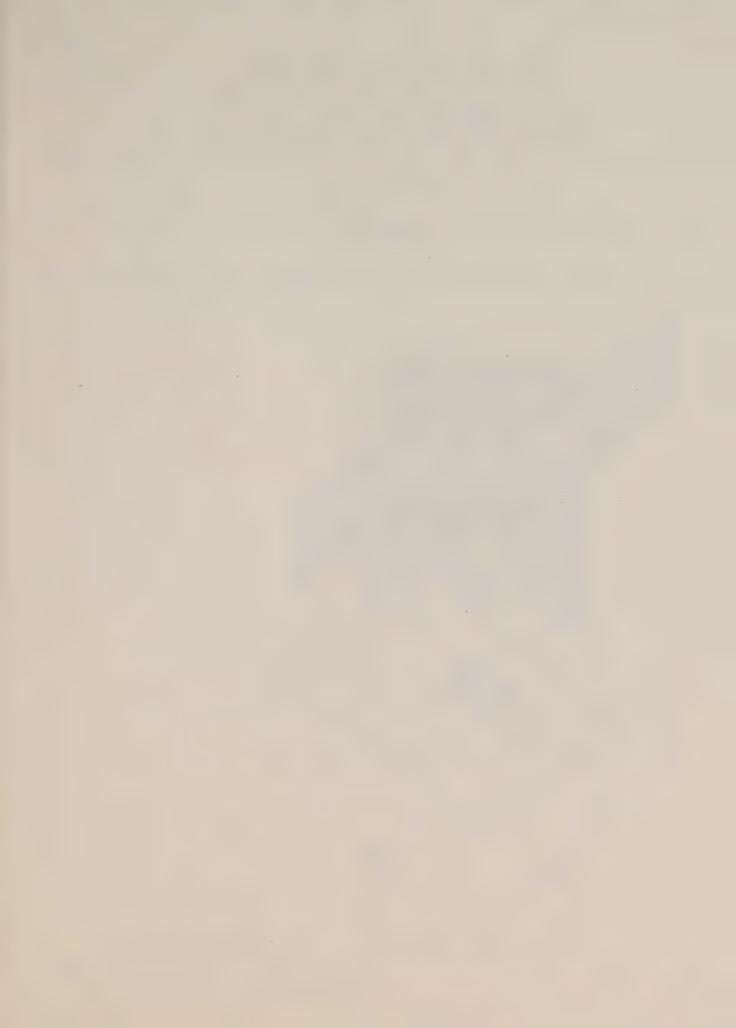
See Table 1 for symbols and notes.

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1985-1987 Canada, Wholesale General Merchandise (SIC 598)

	Total(1)	3ottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
			1985		
Number of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	156 110.744 90.209 20.535	32.523 22.454 10.069	46.889 33.521 13.258	71.366 50.400 20.965	292.198 254.361 37,837
Businesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	142 116,210 90.357 25,853	32.596 21.913 10.683	48,690 32,401 16.289	72.078 44.069 28.009	311,474 263,043 48,431
sinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	14 81,350 99,240 -17,890	27,971 56,541 -28,570	37.848 39,744 -1.896	66,786 91,088 -24,302	192,796 209,587 -16.791
			1986		
iumber of observations in sample Average saies \$ Average expense \$ Average net profit (loss) \$	146 138.428 118.955 19,473	30.801 29,413 1,388	59.477 37.867 21.610	106.681 81.819 24.862	356.751 326.720 30.031
Average expense \$ Average net profit \$ Average expense \$ Average net profit \$	125 124,063 93,334 30,729	29,272 16,270 13,002	59.584 37.482 22.102	100.593 65.122 35,471	306.804 254.463 52.341
Rusinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$-	21 179.853 197.212 -17,359	33,321 51,071 -17,750	52.486 63.201 -10.715	121.998 123.831 -1.833	511.606 550.745 -39.139
			1987		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	205 113.247 85.451 27,796	28.795 15.098 13.697	46.648 26.493 20.155	78.321 47.220 31,101	299.225 252.991 46.234
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	162 114.051 78.517 35.534	28.706 14.809 13,897	46.937 17.401 29.536	77.659 42.878 34.781	302.903 238.980 63,923
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	43 112,599 122,345 -9,746	35.001 35.201 -200	45.411 65.451 -20,040	84.082 84.983 -901	285.900 303.745 -17.845

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes





# ORNAMENTAL AND ARCHITECTURAL METAL PRODUCTS INDUSTRIES

**CANADA** 

1987



SMALL BUSINESS OFFICE



Industry, Science and Technology Canada

Industrie, Sciences et Technologie Canada

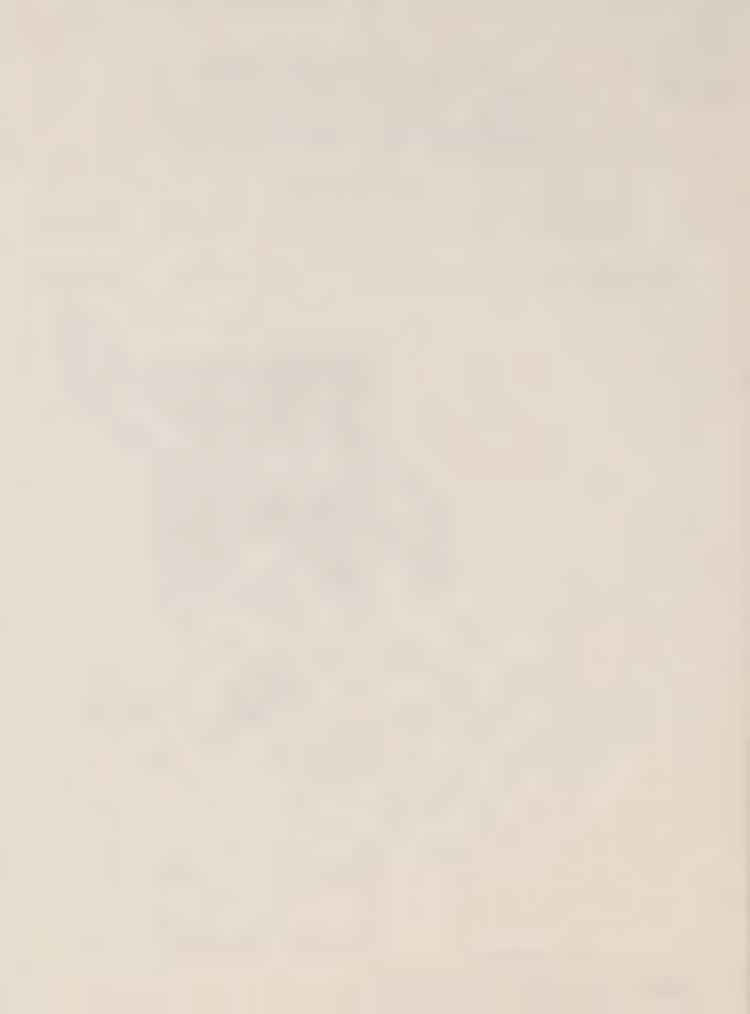


TABLE 1. Selected operating ratios, in percent of sales, 1987

Canada, Ornamental & Architectural Metal Products Industries (SIC 303)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	361 (1) (1)	(†) 212	212 441	441 875	875 (1)

		Industry average(2)				1	Reporting businesses only(3)				
Selected expense item	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%	% busi- nesses reporting	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
		P	ercent o	f sales				Pe	rcent of	sales	
Cost of sales	43.6	37.9	42.6	45.8	48.1	98.5	44.2	38.2	43.3	46.2	49.2
Occupancy expenses Depreciation Repairs & maintenance Heat, light & telephone Rent	6.8 1.8 0.6 1.6 2.5	9.0 2.1 0.5 2.6 3.9	6.7 2.1 0.7 1.6 2.4	5.7 1.7 0.7 1.3 2.0	5.0 1.6 0.6 1.1 1.8	99.8 90.9 70.5 97.2 73.1	6.5 2.0 0.9 1.7 3.4	9.0 2.7 0.6 2.6 6.0	6.7 2.1 1.1 1.7 3.2	5.7 1.8 1.1 1.3 2.6	5.1 1.6 0.9 1.1 2.3
Personnel expenses	25.6	18.8	29.8	26.5	27.2	94.0	27.2	24.5	29.8	26.5	27 - 4
inancial expenses Interest & bank charges Professional fees	1 - 8 1 - 0 0 - 8	1.7 0.7 1.0	1.8 0.9 0.8	2.0 1.2 0.8	1.6 1.0 0.6	96-6 82-2 93-7	1.8 1.2 0.8	1.9	1 - 8 1 - 1 0 - 9	2.0 1.3 0.8	1.2
Other expenses	14.4	17.8	13.4	12.8	13.6	100.0	14.4	17.8	13.4	12.8	13.8
Profit (loss)	8.0	14.8	5.7	7.1	4.5	99.8	8.0	14.8	. 5.7	7.1	4.5
lotal .	100.0	100.0	100.0	100.0	100.0	100.0					

### Symbols

- zero or no observations
   too small too be expressed
- ... not applicable

### confidential

### Footnotes

- (1) These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

  Total weighted expenditure on a given item
- x 100 for each quartile. (2) Value in each cell =

Total weighted sales of all businesses in the sample

Total weighted expenditure on a given item x 100 for each quartile. (3) Value in each cell =

Total weighted sales of businesses reporting this item of expenditure This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal 100%.

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item.

Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom 25%, lower middle 25%, etc.) represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes, the high and low values of sales are shown.

### How to use the tables

- (1) Locate the appropriate sales range that is displayed on the two lines entitled "Low sales value" and "High sales value".

  (2) The selected range will indicate the proper quartile, i.e. the bottom 25%, the lower middle 25%, the upper middle 25% or the top 25%.
- (3) Data pertaining to the selected sales size range will be in that quartile.

### Standard Industrial Classification Definition (SIC 1980):

SIC 3030 - Ornamental and Architectural Metal Products Industries Businesses primarily engaged in manufacturing metal windows and doors; prefabricated, portable metal buildings; and other ornamental and architectural metal products.

TABLE 2. Balance sheet profile for incorporated businesses only, 1987

Canada, Ornamental & Architectural Metal Products Industries (SIC 303)

	Total (1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	329 (1) (1)	(1) 252	252 499	499 923	923
			Average (\$000's)		
Assets					
Cash			_		
Accounts and notes receivable	93	14	39	98	220
Inventory		-		-	220
Other current assets	127	36	58	128	274
Total current assets	220	50	107	225	495
Fixed assets	80	18	52	92	160
Less: Accum. dep. on fixed assets	-		•	do	-
Other assets	15	5	7	18	29
Total assets	315	73	· 166	336	684
Liabilities and equity					
Current ioans	29	4	8	32	73
Other current liabilities	108		54	114	240
Total current liabilities	137	22 25	54 62	145	313
Mortgages payable	-		-	-	4,0
Long term debt	_5	_ 1	1	7	12
Other liabilities	55	22	34	70	94
Total liabilities	197	48	97	222	419
Total equity	118	24	68	113	265

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1987 Canada, Ornamental & Architectural Metal Products Industries (SIC 303)

	Total (2)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) .ow sales value (\$000's) digh sales value (\$000's)	329 (1) (1)	(1) 252	252 499	499 923	923
			Average		
Liquidity ratio Current ratio (times)	1.6	2.0	1.7	1.6	1.6
Leverage ratios  Debt/equity ratio (times)  Interest coverage ratio (times)  Debt ratio (times)	1.7 6.4 0.6	2.0 3.8 0.7	1.4 8.4 0.6	2.0 5.2 0.7	1.6 6.2 0.6

<sup>(1)</sup> The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in Table 2.

See Table 1 for symbols and notes.

### Definitions:

### 1. Liquidity ratio:

Current 2 current assets / current liabilities.

### 2. Leverage ratios:

- al Debt/equity = total liabilities / equity.
  b) Debt ratio = total liabilities / total assets.
  c) Interest coverage = net profit + interest expense / interest expense.

SOURCE: Small Business and Special Surveys Division, Statistics Camada.

<sup>(2)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1987 Canada, Ornamental & Architectural Metal Products Industries (SIC 303)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (S000's) High sales value (\$000's)	196 (1) (1)	· (1)	310 606	606 982	982 :1)
			Average (\$000's)		
Operating activities Cash from operations Depreciation Other	42 13 -19	15 7 9	29 9 -7	44 13 -20	81 23 -58
Dividends	-20	-2	-12	-14	-51
Investment activities Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment	6 -27 -5 2	1 -8 -	1 -16 -2 1	-26 -4 4	19 -57 -13 3
Financing activities Increase in long term debt Repayment of long term debt Loans from shareholders Repayment of loans from shareholders Advances & loans from government Increase in equity Decrease in equity Other	13 -7 -9 -9 -3 -2	5 -7 -7 -5 - 1 -2	7 -6 4 -6 - - -	19 -7 3 -10 -2 -1 -1	23 -8 21 -15 1 10 -3
Increase(decrease) in cash & equivalents Cash & equivalents-Beginning of the year Cash & equivalents - End of the year	1 11 12	20 7 27	3 13 15	4 4 8	-23 20 -4

<sup>(1)</sup> These estimates are based on a sample of incorporated businesses reporting sales between \$25,000 and \$2,000,000. Sample count includes only those businesses reporting a statement of changes. See Table 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1984-1987 based on SIC classification in 1987 Canada, Ornamental & Architectural Metal Products Industries (SIC 303)

		Total payroll (\$000's)	**	Changes in number of businesse: with paid employees		
Business size expressed in average labour units(1)	Number of businesses		Average labour units(1)	Newly reporting(2)	No longer reporting(3)	
1984						
Total	1.084	385,334	16,362	126	85	
tess than 20 20 - 99 100 - 499 500 and over	873 161 32 18	90,909 122,976 49,356 122.093	4.022 5.532 2.272 4.536	109 13 4 -	75 8 2 -	
1987						
Total	1,161	438.758	16.972	135		
less than 20 20 - 99 100 - 499 500 and over	878 227 46 10	114.533 213,894 76.059 34,272	4.420 8.181 3.008 1.363	105 24 6	  	

<sup>(1)</sup> Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment, Payroll and Hours, Statistics Canada, Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.

(2) Refers to businesses reporting no payroll deductions in the previous year.

<sup>&</sup>quot;Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly.

See Table 1 for symbol's and notes

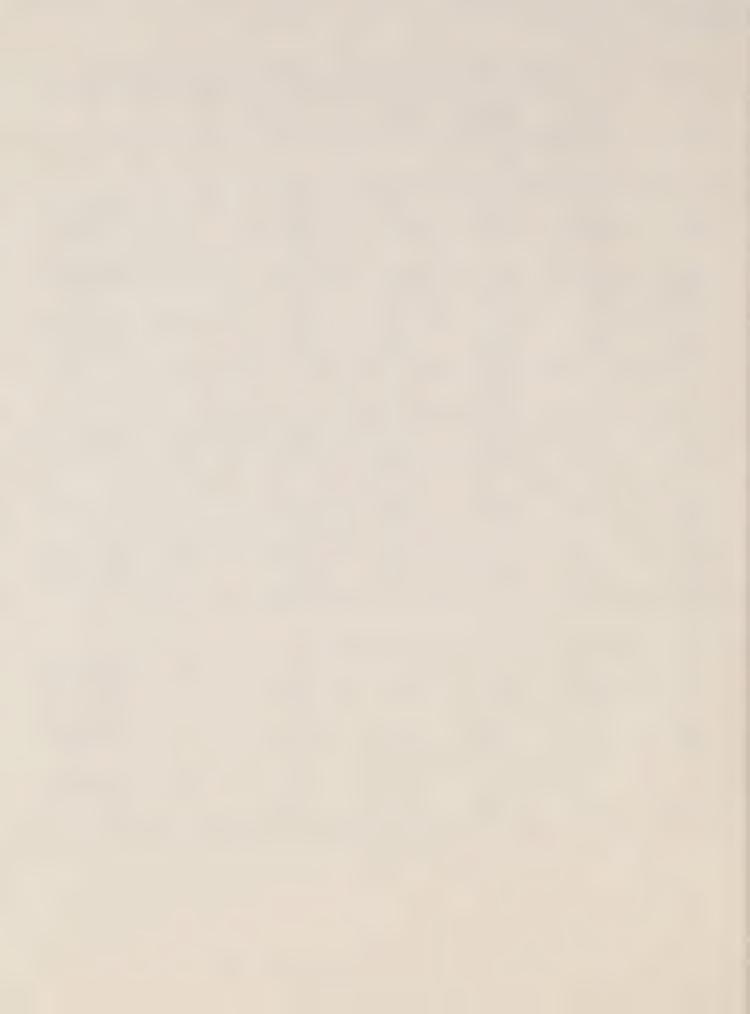
TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1985-1987 Canada, Ornamental & Architectural Metal Products Industries (SIC 303)

	Total(1)	Bottom 25%	Lower miadle 25%	Upper middle 25%	Top 25%
			1985		
Number of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	408 391.848 373.413 18.435	50.939 52.598 -1.659	131.261 124,650 6.611	307,179 287,251 19,928	1.078.012 1,029.153 48.859
Average net profit \$	323 391.211 354.322 36.889	53.525 43,854 9.671	132.969 120.147 12.822	296.847 272,330 24.517	1,081.503 980.958 100,545
sinesses reporting a loss (No.) Average saies \$ Average expense \$ Average net loss \$	85 406.258 442,759 -36.501	47,539 64.098 -16,559	126.394 137.476 -11.082	383,436 397,375 -13,939	1.067.661 1.172.086 -104.425
			1986		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	399 390.823 373.657 17,126	66.677 63.081 3.596	149.856 147.564 2.292	332,885 311,501 21,184	1,014.073 972.642 41,431
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	310 410.282 371.501 38.681	67,611 58.634 8.977	156.996 144.341 12,655	348.892 295.617 53.275	1.067.628 987,812 79.816
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	89 345.068 377.724 -32.656	63.798 76,792 -12.994	133,104 155,126 -22.022	300.138 343.339 -43.261	883,231 935,579 -52,348
			1987		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	400 597,659 561,263 36.396	103,739 93,485 10,254	309.647 292.589 17.058	640.966 594.078 46.888	1.336.284 1.264.899 71.385
usinesses reporting a profit (No.). Average sales \$ Average expense \$ Average net profit \$	326 605.085 551.278 53.807	102.249 90.154 12.095	318,108 285,851 32,257	845.152 581.911 63.241	1.354.829 1.247,195 107,634
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	74 568,393 612,121 -43,728	122.418 135.246 -12.828	287,133 310,519 -23,386	622,695 647,171 -24,476	1,241,324 1,355,547 -114,223

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes





# SERVICES INDUSTRIES INCIDENTAL TO MINING

# **CANADA**

1987



SMALL BUSINESS OFFICE



Industry, Science and Technology Canada

Industrie, Sciences et Technologie Canada

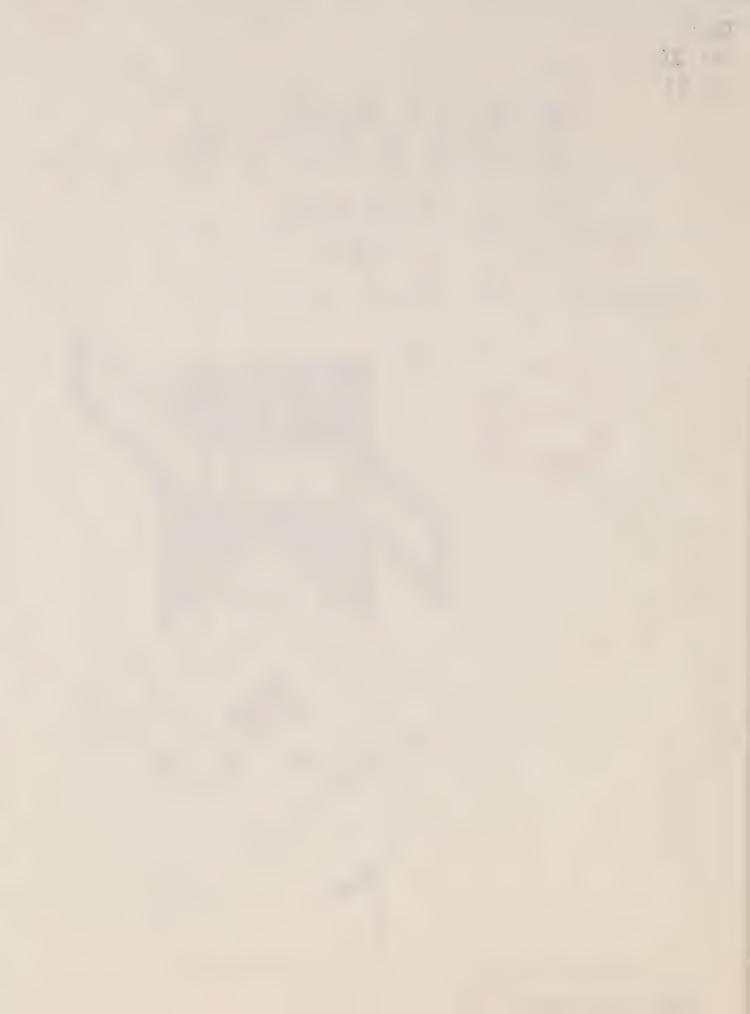


TABLE 1. Selected operating ratios, in percent of sales, 1987

Canada, Services Industries Incidental to Mining (SIC 092)

	• Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	57 (1) (1)	(1)	44 171	171 261	26;

		Indus	try aver	age(2)			R	eporting	busines	ses only(	3)
Selected expense item	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%	% busi- nesses reporting	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
		P	ercent c	fsales				Pe	rcent of	sales	
Cost of sales	1.5		•••			9.7	15.8	• • •			
Occupancy expenses Depreciation Repairs & maintenance Heat, light & telephone Rent	19.2 7.7 4.0 1.9 5.6	29.6 13.2 4.0 3.6 8.9	10.3 6.5 1.9 0.6 1.3	27.1 6.9 4.9 3.1 12.1	13.5 5.5 5.5 1.1	88.5 84.7 60.3 75.1 68.0	21.7 9.1 6.6 2.6 8.2	29.9 13.3 6.9 3.6 16.3	13.3 8.5 3.9 1.6 2.9	32.0 8.9 6.8 3.8 15.1	13.9 6.2 8.5 1.2
Personnel expenses	37.0	35.1	41.2	41.9	28.7	95.1	38.9	36.3	41.2	42.0	34.4
Financial expenses Interest & bank charges Professional fees	4.8 1.9 2.9	7.2 3.9 3.2	5.8 0.2 5.6	3.2 2.2 1.1	3.3 1.8 1.4	<b>95.8</b> 82.2 93.6	5.0 2.3 3.1	7.2 4.0 3.7	5.8 0.4 5.6	3.9 2.8 1.3	3.3 1.9 1.4
Other expenses	38.9	63.7	23.7	24.7	51.4	100.0	38.9	63.7	23.7	24.7	51.4
Profit (loss)	-1.4	-38.4	19.0	1.0	1.1	97.7	-1.5	-42.5	19.0	1.0	1.1
Total	100.0	100.0	100.0	100.0	100.0	100.0					

### Symbols

zero or no observations

-- too small too be expressed ... not applicable

confidential

### Footnotes

(1) These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

Total weighted expenditure on a given item

× 100 for each quartile. (2) Value in each cell = Total weighted sales of all businesses in the sample

Total weighted expenditure on a given item

→ x 100 for each quartile. (3) Value in each cell = Total weighted sales of businesses reporting this item of expenditure

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal 100%.

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item

Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom 25%, lower middle 25%, etc.) represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes, the high and low values of sales are shown.

### How to use the tables

- (1) Locate the appropriate sales range that is displayed on the two lines entitled "Low sales value" and "High sales value".

  (2) The selected range will indicate the proper quartile, i.e. the bottom 25%, the lower middle 25%, the upper middle 25% or the top 25%.
- (3) Data pertaining to the selected sales size range will be in that quartile.

Standard Industrial Classification Definition (SIC 1980):

SIC 0920 - Service Industries Incidental to Mining Businesses primarily engaged in contract drilling and other services incidental to mining establishments.

TABLE 2. Balance sheet profile for incorporated businesses only, 1987

Canada, Services Industries Incidental to Mining (SIC 092)

	Tota: (1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) tow sales value (\$000's)	50	(1)	54	191	261
High sales value (\$000's)	(1)	54	131	261	(1)
			Average (\$000's)		
Assets					
Cash	-		-	-	
Accounts and notes receivable	31	4	13	41	50
Inventory			-	-	
Other current assets	87	11	102	148	86
Total current assets	118	15	115	189	146
Fixed assets	60	18	18	92	104
Less: Accum. dep. on fixed assets	*	-			
Other assets	214	6	114	331	374
Total assets	392	. 39	247	612	624
Liabilities and equity					
Current loans	1.4	1	1	26	25
Other current liabilities	65	11	75	7.4	97
Total current liabilities	79	12	76	99	123
Mortgages payable		-		-	120
Long term debt	12	1	40	12	34-
Other liabilities	30	7	18	54	39
Total liabilities	122	20	94	165	196
Total equity	271	19	154	447	428

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1987

Canada, Services Industries Incidental to Mining (SIC 092)

	Total(2)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	50 (1) (1)	(1) 54	54 ' 191	191 251	261
•			Average		
Liquidity ratio Current ratio (times)	1.5	1.2	1.5	1.9	1.2
Leverage ratios  Debt/equity ratio (times)  Interest coverage ratio (times)  Debt ratio (times)	0.4 2.5 0.3	1.0	0.6 40.9 0.4	0.4 1.8 0.3	0.5 2.3 0.3

<sup>(1)</sup> The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in Table 2.

See Table 1 for symbols and notes.

### Definitions:

### 1. Liquidity ratio:

Current = current assets / current liabilities.

### 2. Leverage ratios:

- a) Debt/equity = total liabilities / equity.
  b) Debt ratio = total liabilities / total assets.
  c) Interest coverage = net profit + interest expense / interest expense.

<sup>(2)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1987 Canada. Services Industries Incidental to Mining (SIC 092)

	Total(1)	Sottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.)	24				
ow sales vatue (\$000's) High sales vatue (\$000's)	(1)		• •		
			Average (\$000's)		
perating activities					
Cash from operations	8	~~			
Depreciation	21				
Other	8				
Dividends	-5				
Investment activities					
Disposal of fixed assets	10				
Purchase of fixed assets	-29			***	-
Increase in investment	-3		**	••	-
Decrease in investment	1	~~	• •		40 (
Financing activities					
Increase in long term debt	23		**		_
Repayment of long term debt	-20	A9 40			_
Loans from shareholders	6 -8				-
Repayment of loans from shareholders Advances & loans from government	-0	**	on 40	••	_
Increase in equity			~~		-
Decrease in equity			**		-
Other	-	••	**	**	•
Increase(decrease) in cash & equivalents	13	**			-
Cash & equivalents-Beginning of the year	25	**		**	-
Cash & equivalents - End of the year	38				-

<sup>(1)</sup> These estimates are based on a sample of incorporated businesses reporting sales between \$25,000 and \$2,000,000. Sample count includes only those businesses reporting a statement of changes. See Table 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1984-1987 based on SIC classification in 1987 Canada, Services Industries Incidental to Mining (SIC 092)

Business size expressed in average labour units(1)			Average labour units(1)	Changes in number of businesses with paid employees			
	Number of businesses	Total payroll (\$000's)		Newly reporting(2)	No longer reporting(3)		
1984							
Total	1,879	568,418	18,299	346	132		
less than 20 20 - 39 100 - 499 500 and over	1,588 171 108 12	139,566 138,551 223,408 66,893	4,369 4,446 7,352 2,132	299 19 23 5	-117 9 3		
1987							
Total	1,951	809.455	24,168	374	• • •		
less than 20 20 - 99 100 - 499 500 and over	1,585 208 142 16	170,509 205,603 325,962 107,381	5.046 6.090 9.743 3.289	327 26 20			

<sup>(1)</sup> Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment, Payroll and Hours, Statistics Canada, Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.

(2) Refers to businesses reporting no payroll deductions in the previous year.

<sup>&</sup>quot;Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly

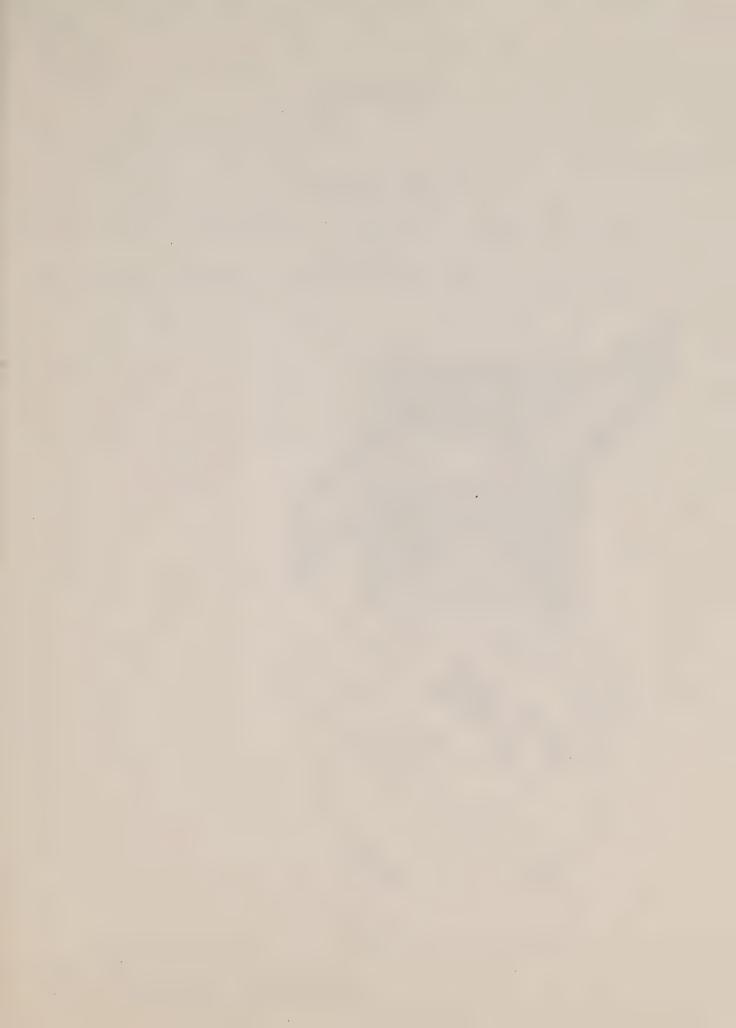
See Table 1 for symbols and notes.

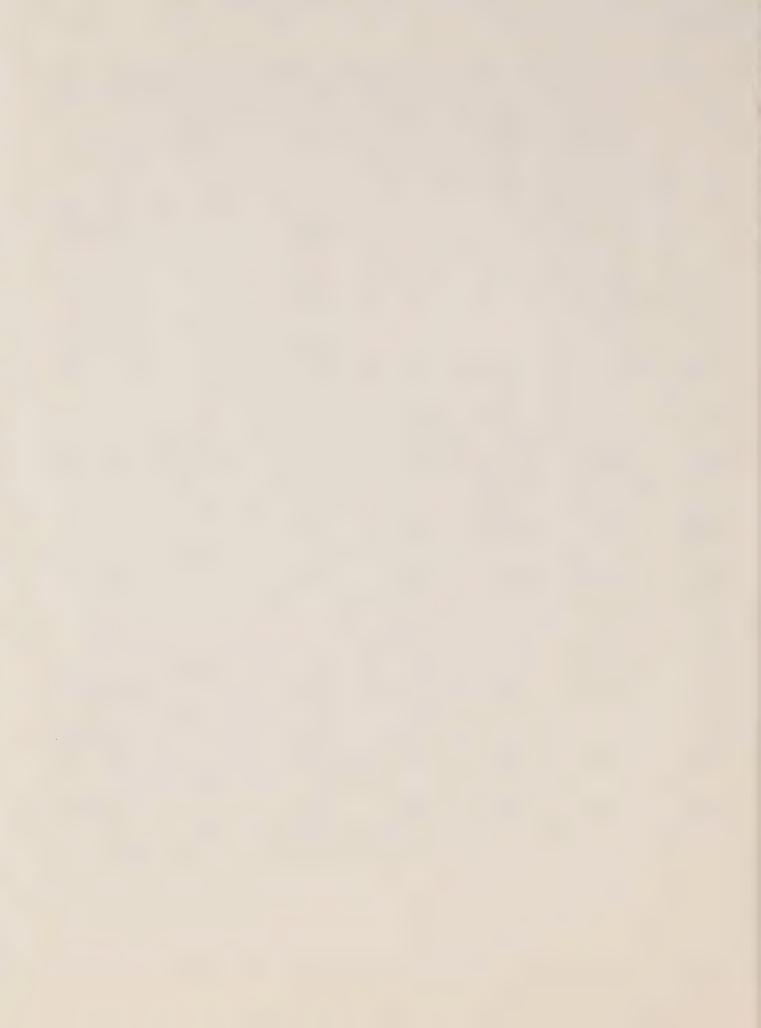
TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1985-1987 Canada, Services Industries Incidental to Mining (SIC 092)

	Total(1)	3ottom 25%	Lower middle 25%	Upper middle 25%	7 op 25%
			1985		
lumber of observations in sample Average sales \$	47 253.476	<b>6</b> m			••
Average expense \$ Average net profit (loss) \$	347.976 -94.500				••
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	40 241.523 172,662 68,961		••		***
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	7 404.779 812.256 -407.477	==	==	==	
			1986		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	304.319 255.529 48,790	34.830 35,808 -978	69.403 73.414 -4,011	180.487 144.222 35.265	932.555 768.673 163.882
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	330.093 256.219 73.874	33,197 31,715 1,482	86,726 62,114 24,512	191,457 136,876 54,581	1,008,993 794,172 214,821
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	14 206.882 235.623 -28.741	35.881 38.440 -2.559	63.868 77.024 -13.156	137.969 172,694 -34,725	589,810 654,333 -64,523
			1987		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	229.436 247.128 -17.692	43.805 40.710 3.095	78.093 60.707 17.386	210.465 194.551 15.914	585,381 692.545 -107,164
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	43 243,540 208,546 34,994	45.596 33.780 11.816	67.527 46,491 21.036	200,803 154,361 46,442	660.233 599.551 60.882
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	26 219.509 324.549 -105.040	39.517 57.299 -17.782	137.178 140.205 -3.027	228,272 268,613 -40,341	473.067 832.080 -359.013

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes





# MOTELS

# **CANADA**

1987



SMALL BUSINESS OFFICE



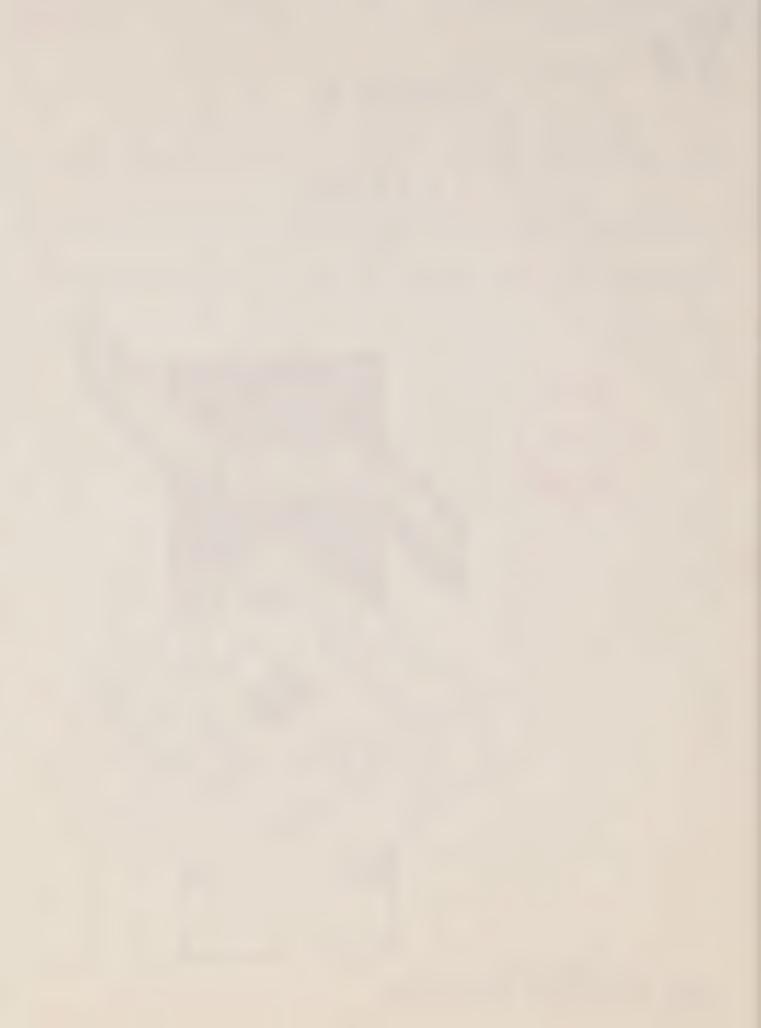


TABLE 1. Selected operating ratios, in percent of sales, 1987

Canada, Motels (SIC 9112)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.7) Low sales value (\$000's) High sales value (\$000's)	547 (1) (1)	(1) 66	66 113	113 219	219 (1)

		Indus	try aver	age(2)			R	eporting	pusines	ses only	(3)
Selected expense item	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%	% busi- nesses reporting	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
		Р	ercent o	f sales			Percent of sales				
Occupancy expenses Depreciation Repairs & maintenance Heat, light & telephone Rent	29.0 .9.8 6.5 11.0	37.4 11.2 8.6 15.2 2.3	31.0 11.3 7.5 11.5 0.7	26.4 9.4 5.9 9.7	21.2 7.5 4.1 7.6 2.1	100.0 84.0 92.9 98.2 31.3	29.0 11.7 7.0 11.2 5.2	37.4 16.0 9.2 15.7 7.4	31.0 13.0 7.9 11.8 3.8	26.4 10.8 6.5 9.7 5.2	21.2 8.1 4.4 7.7 4.3
Personnel expenses	18.1	11.9	14.5	20.5	25.5	89.9	20.1	16.8	16.0	20.8	25.8
Financial expenses Interest & bank charges Professional fees	15.4 13.9 1.5	17.8 16.1 1.7	18.2 16.7 1.5	14.4 13.0 1.4	11.2 9.9 1.2	99.0 90.0 91.2	15.5 15.5 1.6	18.2 19.0 2.1	18.5 18.5 1.7	14.4 13.7 1.5	11.2 11.0 1.3
Other expenses	32.2	28.8	30.1	32.0	37.7	99.9	32.2	28.8	30.1	32.1	37.7
Profit (loss)	5.4	4.1	6.1	6.8	4.5	96.7	5.6	4.2	6.8	6.8	4.8
Total	100.0	100.0	100.0	100.0	100.0	100.0					

- zero or no observations
- -- too small too be expressed ... not applicable

- (1) These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.
- Total weighted expenditure on a given item (2) Value in each cell = -  $\times$  100 for each quartile. Total weighted sales of all businesses in the sample
- Total weighted expenditure on a given item  $- \times$  100 for each quartile. (3) Value in each cell = Total weighted sales of businesses reporting this item of expenditure

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal 100%.

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item.

Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom 25%, lower middle 25%, etc.) represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented, for comparison purposes, the high and low values of sales are shown.

### How to use the tables

- (1) Locate the appropriate sales range that is displayed on the two lines entitled "Low sales value" and "High sales value".
  (2) The selected range will indicate the proper quartile, i.e. the bottom 25%, the lower middle 25%, the upper middle 25% or the top 25%.
- (3) Data pertaining to the selected sales size range will be in that quartile.

# Standard Industrial Classification Definition (SIC 1980):

Businesses primarily engaged in short term accommodation to the public with or without food, beverage and other services. A motel-type room has access from the exterior only and generally has parking facilities in close proximity. These businesses include motel accommodation services, motel lodging services and motels.

TABLE 2. Balance sheet profile for incorporated businesses only, 1987

Canada, Motels (SIC 9112)

	Total(1)	Sottom 25%	Lower middle 25%,	Joper middie 25%	700 25%				
iusinesses in sample (No.; ow sales value (\$000's) ligh sales value (\$000's)	331 (1) - (1)	(1) 97	97 152	162 320	320 (1)				
	Average (\$000's)								
Assets									
Casn	49			*	*				
Accounts and notes receivable	4	1	1	3	9				
Inventory	-	• •	-	30	9.4				
Other current assets	41	12	25 27	33	103				
Total current assets Fixed assets	415	180	302	364	306				
Less: Accum. dep. on fixed assets	413	100	302	504	300				
Other assets	30	10	14	26	71				
Total assets	489	203	343	422	981				
Liabilities and equity									
Current loans	14	2	7	_8	39				
Other current liabilities	62	14	47	57	130				
Total current liabilities	77	16	54	65	. 170				
Mortgages payable	17	*	-	25	41				
Long term debt	334	176	2 259	25 281	518				
Other liabilities	334	1/0	259	251	212				
Total liabilities	428	193	315	371	828				
Total equity	61	10	29	51	153				

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1987 Canada, Motels (SIC 9112)

	Total(2)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	331 (1) (1)	(1)	97 162	162 320	320 (1)
			Average		
Liquidity ratio Current ratio (times)	0.6	0.8	0.5	0.5	0.6
Leverage ratios Debt/equity ratio (times) Interest coverage ratio (times) Debt ratio (times)	7.0 1.3 0.9	18.5 0.8 0.9	10.9 0.9 0.9	7.3 1.4 0.9	5.4 1.4 0.8

<sup>(1)</sup> The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in Table 2.

See Table 1 for symbols and notes.

# Definitions:

## 1. Liquidity ratio:

Current = current assets / current liabilities.

### 2. Leverage ratios:

- al Debt/equity = total liabilities / equity.
  D) Debt ratio = total liabilities / total assets.
  C) Interest coverage = net profit + interest expense / interest expense.

<sup>(2)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1987

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%					
Ousinesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	182 (1) (1)	(1)	98 178	:78 344	344					
	Average (\$000's)									
Operating activities Cash from operations Depreciation Other	8 23 6	8 8 19	1 15 -3	9 24 10	· 12					
Dividends	-2	-1	-	-2	-6					
Investment activities Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment	-38 -3 2	1 -4 -3 2	- 13 - -	-53 - 2	26 -80 -9 3					
Financing activities Increase in long term debt Repayment of long term debt Loans from shareholders Repayment of loans from shareholders Advances & loans from government Increase in equity Decrease in equity Other	35 -32 10 -11 1 6 -5	-7 2 -2 - - -	13 -13 3 -5 1	27 -21 19 -16 - 18 -14	99 -85 14 -20 4 -3					
Increase(decrease) in cash & equivalents Cash & equivalents-Beginning of the year Cash & equivalents - End of the year	7 13 20	20 6 26	4 17 21	4 5 9	22 25					

<sup>(1)</sup> These estimates are based on a sample of incorporated businesses reporting sales between \$25,000 and \$2,000,000. Sample count includes only those businesses reporting a statement of changes.
See Table 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1984-1987 based on SIC classification in 1987 Canada, Motels (SIC 9112)

Business size expressed in average labour units(1)				Changes in number of businesses with paid employees		
	Number of businesses	Total payrol! (\$000's)	Average labour units(1)	Newly reporting(2)	No longer reporting(3)	
1984						
Total	2.820	162,988	15.747	393	278	
less than 20	2.657	92,611	8,866	376	259 18	
20 - 99	148	46,926 X	4,608 1,650	17	1	
500 and over	1	Х	623	-	•	
1987		o				
Total	2.998	211,419	17,897	441	• • •	
less than 20	2,811	118.841	10,035	419		
20 - 99 .	170	65,656	5.621	18	• • •	
100 - 499 500 and over	16	X	1,601	4	• • •	

<sup>(1)</sup> Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment, Payroll and Hours, Statistics Canada, Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.

Canada, Moteis (SIC 9112)

<sup>(2)</sup> Refers to businesses reporting no payroll deductions in the previous year.

(3) Refers to businesses reporting no payroll deductions in the following year.

<sup>&</sup>quot;Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly.

See Table 1 for symbols and notes.

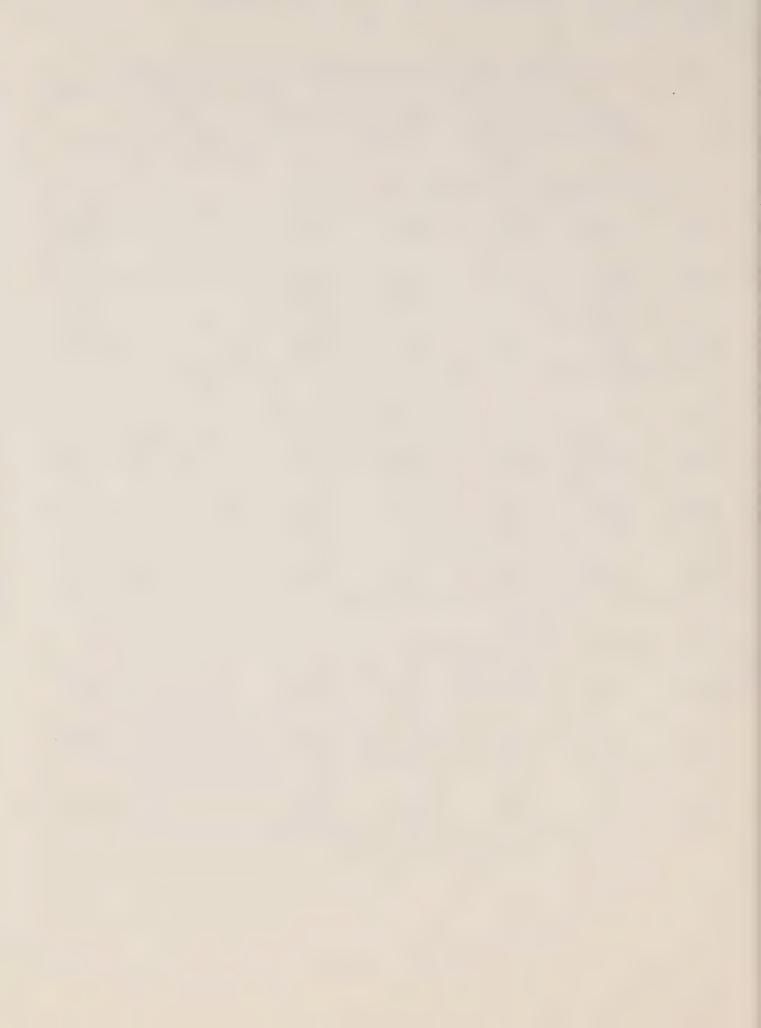
TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1985-1987 Canada, Motels (SIC 9112)

	Total(1)	Bottom 25%	Lower miadle 25%	Upper middle 25%	706 25%
			1985		
Number of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	549 235.474 229.677 5.797	44.073 41.604 2.469	82,695 82.899 -204	171.537 163.333 8.504	643.592 631,171 12,421
Businesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	410 241,503 214,698 26,807	43.359 33.298 10,061	85.185 69.041 16.144	171.420 151.053 20.367	666.047 605.391 60.656
Businesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	139 220.833 261.406 -40.573	45.011 52.505 -7,494	79.478 100.805 -21.327	171,859 196,151 -24,292	586.985 696.163 -109.178
			1986		
Number of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	594 232.683 217.944 14.739	39.944 36.951 2.993	88.000 81.703 6.297	176.638 162.547 14,091	626.150 590.575 35.575
Businesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	457 246.593 218.317 28.276	41,425 33,172 8,253	90.087 75.648 14,439	176.803 148.188 28.615	678,056 616.261 61.795
Businesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	137 195.930 216.110 -20,180	36.412 45.961 -9.549	83.943 93.475 -9.532	176.170 203.191 -27.021	487,193 521,812 -34,619
			1987		
Number of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	631 195.217 185.757 9.460	44.993 43.050 1.943	93.918 88.536 5.382	158.619 147.887 10.732	483,338 463,555 19,783
Businesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	416 195,684 172,415 23,269	46.530 36.673 9.857	92.837 78.253 14.584	160.997 140.010 20.987	482.373 434,722 47,651
Businesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	215 194,308 213,008 -18,700	42.801 52.148 -9.347	96.062 108.931 -12.869	152,995 166,517 -13,522	485.374 524.434 -39.060

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes

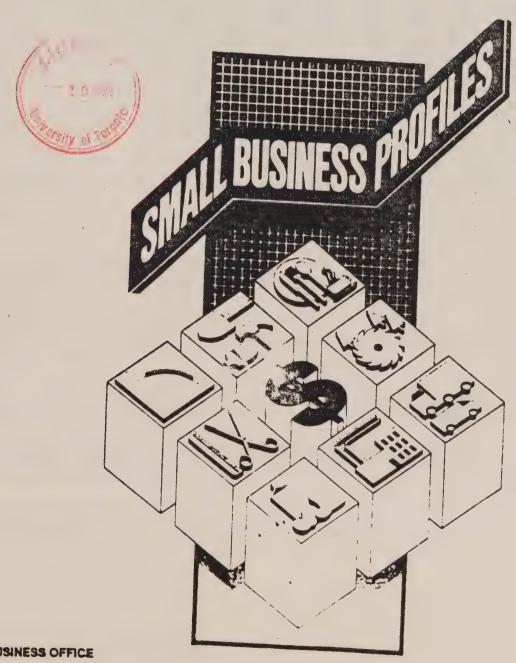




## MUSICAL INSTRUMENT & RECORD STORES

## **CANADA**

1987



SMALL BUSINESS OFFICE



Industry, Science and Technology Canada

Industrie, Sciences et Technologie Canada

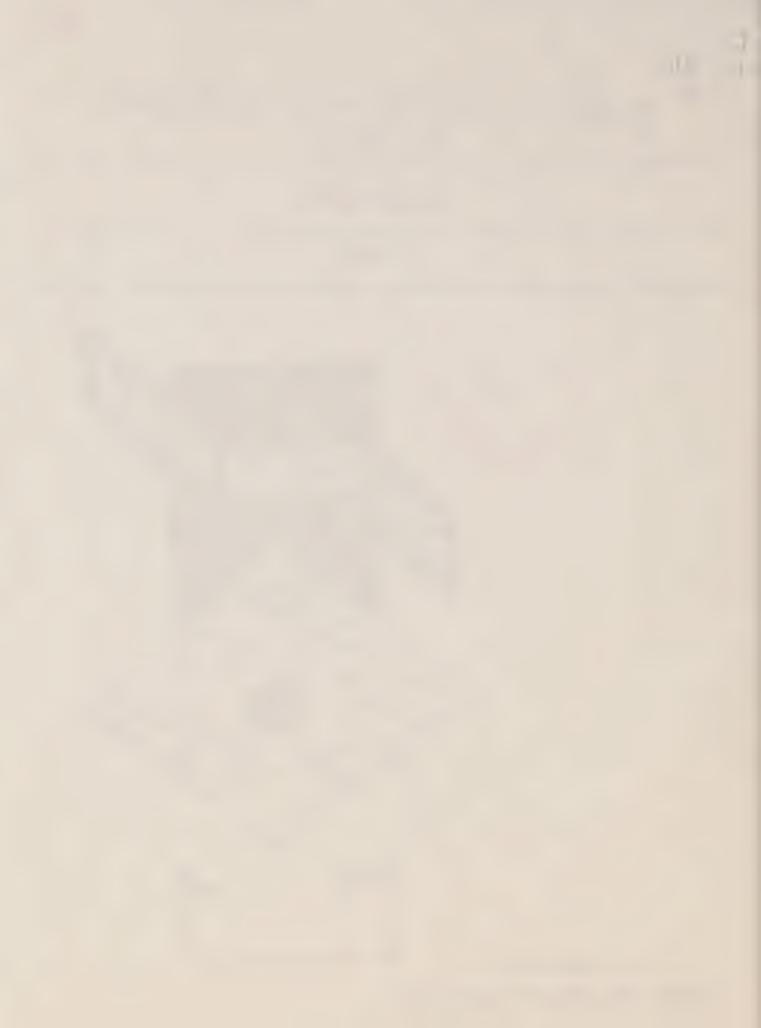


TABLE 1. Selected operating ratios, in percent of sales, 1987

Canada, Musical Instrument and Record Stores (SIC 655)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Susinesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	236 (†) (†)	(1)	45 110	110 354	354

		Indus	try aver	age(2)			R	leporting	busines	ses only	3)
Selected expense item -	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%	% busi- nesses reporting	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
		Р	ercent o	of sales				Pe	rcent of	sales	
Cost of sales	51.7	45.3	43.8	54.6	62.6	94.5	54.7	49.8	48.0	56.6	63.2
Occupancy expenses Depreciation Repairs & maintenance Heat, light & telephone Rent	11.3 2.6 1.0 1.9 5.7	12.1 3.5 1.1 2.4 5.2	13.4 3.0 1.9 2.3 6.1	12.9 2.9 0.7 1.7 7.6	6.7 1.2 0.4 1.3 3.8	100.0 91.2 72.8 88.7 77.7	11.3 2.9 1.4 2.2 7.3	12.1 3.9 1.7 2.8 9.2	13.4 3.2 2.5 3.0 7.4	12.9 3.3 1.1 1.7 8.4	<b>6.</b> 7 1.3 0.5 1.3 4.7
Personnel expenses	11.6	9.1	9.6	13.4	14.2	76.6	15.2	20.4	14.9	14-1	14.3
Financial expenses Interest & bank charges Professional fees	2.8 2.1 0.8	2.6 1.9 0.7	2.6 1.5 1.1	. 3.9 3.1 0.7	2.1 1.6 0.5	91.4 81.4 84.4	3.1 2.5 0.9	3.2 2.7 1.0	2.9 2.0 1.2	4.1 3.6 0.9	2.2 1.8 0.9
Other expenses	17.4	25.5	18.4	15.6	10.8	100.0	17.4	25.5	18.4	15.8	10.8
Profit (loss)	5.2	5.4	12.3	-0.3	3.6	98.3	5.3	5.5	12.3	-0.3	3.7
Total	100.0	100.0	100.0	100.0	100.0	100.0	0 0 0				

- zero or no observations
- too small too be expressed
- ... not applicable confidential

## Footnotes

- (1) These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

  Total weighted expenditure on a given item
- x 100 for each quartile. (2) Value in each cell =
  - Total weighted sales of all businesses in the sample
- Total weighted expenditure on a given item  $- \times$  100 for each quartile. (3) Value in each cell =
  - Total weighted sales of businesses reporting this item of expenditure

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal 100%.

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item.

Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom 25%, lower middle 25%, etc.) represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes, the high and low values of sales are shown.

## How to use the tables

- (1) Locate the appropriate sales range that is displayed on the two lines entitled "Low sales value" and "High sales value".

  (2) The selected range will indicate the proper quartile, i.e. the bottom 25%, the lower middle 25%, the upper middle 25% or the top 25%.
- (3) Data pertaining to the selected sales size range will be in that quartile.

## Standard Industrial Classification Definition (SIC 1980):

SIC 6550 - Musical Instrument and Record Stores Businesses primarily engaged in retail dealing in musical instruments, sheet music, records and tapes.

TABLE 2. Balance sheet profile for incorporated businesses only, 1987 Canada, Musical Instrument and Record Stores (SIC 655)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%					
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	176 (1) (1)	(1) 108	108 262	262 524	524					
	Average (\$000's)									
Assets										
Cash		7	-							
Accounts and notes receivable Inventory	15	4	5	13	36					
Other current assets	119	44	65	134	231					
Total current assets	134	48	70	147	268					
Fixed assets	38	9	65	27	47					
Less: Accum. dep. on fixed assets	-		*	_	-					
Other assets	10	3	4	9	24					
Total assets	182	60	139	183	339					
Liabilities and equity										
Current loans	24	2	21	28	41					
Other current liabilities	56	13	30	48	131					
Total current liabilities	79	15	51	77	172					
Mortgages payable	7		40	•	-					
Long term debt Other liabilities	· 2	1	о ле	4	4					
Uther Habilities	65	30	95	51	79					
Total liabilities	147	45	147	131	255					
Total equity	35	15	-7	52	84					

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1987 Canada, Musical Instrument and Record Stores (SIC 655)

	Total (2)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	176 (1) (1)	(1)	108 262	262 524	524 (1)
			Average		
Liquidity ratio Current ratio (times)	1.7	3.3	1.4	1.9	1.6
Leverage ratios  Debt/equity ratio (times)  Interest coverage ratio (times)  Debt ratio (times)	4.1 1.8 0.8	3.1 0.1 0.8	-20.1 1.1	2.5 2.1 0.7	3.0 3.2 0.8

<sup>(1)</sup> The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in Table 2.

See Table 1 for symbols and notes.

## Definitions:

## 1. Liquidity ratio:

Current = current assets / current liabilities.

## 2. Leverage ratios:

- a) Debt/equity = total liabilities / equity.
  b) Debt ratio = total liabilities / total assets.
  c) Interest coverage = net profit + interest expense / interest expense.

<sup>(2)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1987 Canada, Musical Instrument and Record Stores (SIC 655)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	TOD 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	101 (1) (1)	(1)	107 253	253 529	529 (1)
			Average (\$000's)		
Operating activities Cash from operations Depreciation Other	6 7 -11	2 2 -3	-13 9	8 8 -11	27 g -28
Dividends	-3	-1	-2	-3	-5
Investment activities Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment	3 ~16 ~3	-4 -	-20	-14 	9 -25 -10
Financing activities  Increase in long term debt Repayment of long term deot Loans from shareholders Repayment of loans from shareholders Advances & loans from government Increase in equity Decrease in equity Other	8 -7 11 -2 -	3	-7 24 -1 -	11 -12 8 -2 -	21 - 9 9 - 6
Increase(decrease) in cash & equivalents Cash & equivalents-Beginning of the year Cash & equivalents - End of the year	-5 -9 -14	-1 -1	-8 -3 -11	-3 -28 -31	-8 -3 -10

<sup>(1)</sup> These estimates are based on a sample of incorporated businesses reporting sales between \$25,000 and \$2,000,000. Sample count includes only those businesses reporting a statement of changes. See Table 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1984-1987 based on SIC classification in 1987 Canada, Musical Instrument and Record Stores (SIC 655)

				Changes in numbe with paid	
Business size expressed in average labour units(1)	Number of businesses	Total payroll (\$000's)	Average labour units(1)	Newly reporting(2)	No longer reporting(3)
1984					
Total	1,230	66.815	5,849	196	143
less than 20 20 - 99 100 - 499 500 and over	1,169 48 13	44,199 14,433 8,183	3.865 1.258 726	192 3 1	135 2 6 -
1987					
Total	1,257	90,252	6,704	186	•••
less than 20 20 - 99 100 - 499 500 and over	1,179 53 25	52,484 18,880 18,898	3.892 1,404 1,408	180 4 2	

<sup>(1)</sup> Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment, Payroll and Hours, Statistics Canada, Catalogue 72-002. An average labour unit could be interpreted as a full-time amployee. Note that the business size groups used are determined at the Canada lavel. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.

(2) Refers to businesses reporting no payroll deductions in the previous year.

<sup>&</sup>quot;Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly

See Table 1 for symbols and notes.

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1985-1987 Canada, Musical Instrument and Record Stores (SIC 655)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	700 25%
			1985		
Number of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	203 236.041 227.149 8.892	39.428 34,823 4,605	80,439 76,073 4,366	176.641 171.913 4,728	647.656 625,788 21.868
Average net profit (No.) Average expense \$ Average expense \$ Average net profit \$	157 246,587 226,634 19,953	40.127 29.371 10.756	77,900 71,085 6,815	179.244 163.741 15.503	689.077 642,340 46,737
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	46 216,702 228,785 -12,083	38,198 44,408 -6,210	87,251 89,455 -2,204	171.917 186.745 -14.828	569,440 594.533 -25,093
			1986		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	154 249,584 245,874 3,710	35.319 26,100 9,219	71.124 85,505 -14,381	241.582 233.895 7.687	650.310 637,997 12.313
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	122 260,942 242,945 17,997	35,193 20,809 14,384	65.264 56.928 8.336	248,670 232,956 15,714	694,641 661.087 33,554
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	32 229,144 249,649 -20,505	35,786 45,721 -9,935	77.899 118,543 -40.644	228,110 235,678 -7,568	574,779 598,655 -23,876
			1987		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	273 245,990 237,865 8,125	34,291 32,552 1,739	78.326 72.142 6.184	204,179 203,345 833	667,163 643,419 23,744
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	210 245.812 227.602 18.210	35.143 25.472 9.671	73.990 58,725 15,265	209.608 197.385 12.223	664.505 628.825 35.680
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	<b>63</b> 247.258 267,005 -19,747	32,781 45,083 -12,302	85,180 93,353 -8,173	191,381 217,400 -26,019	679.688 712.183 -32.495

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes





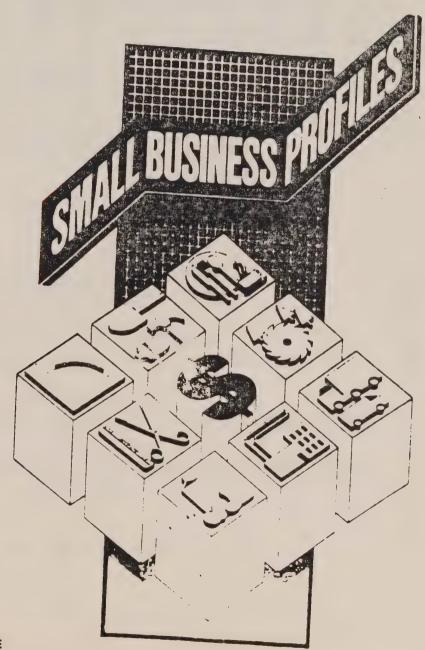
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# OPERATORS OF BUILDINGS & DWELLINGS

## CANADA

1987





SMALL BUSINESS OFFICE



Industry, Science and Technology Canada

Industrie, Sciences et Technologie Canada

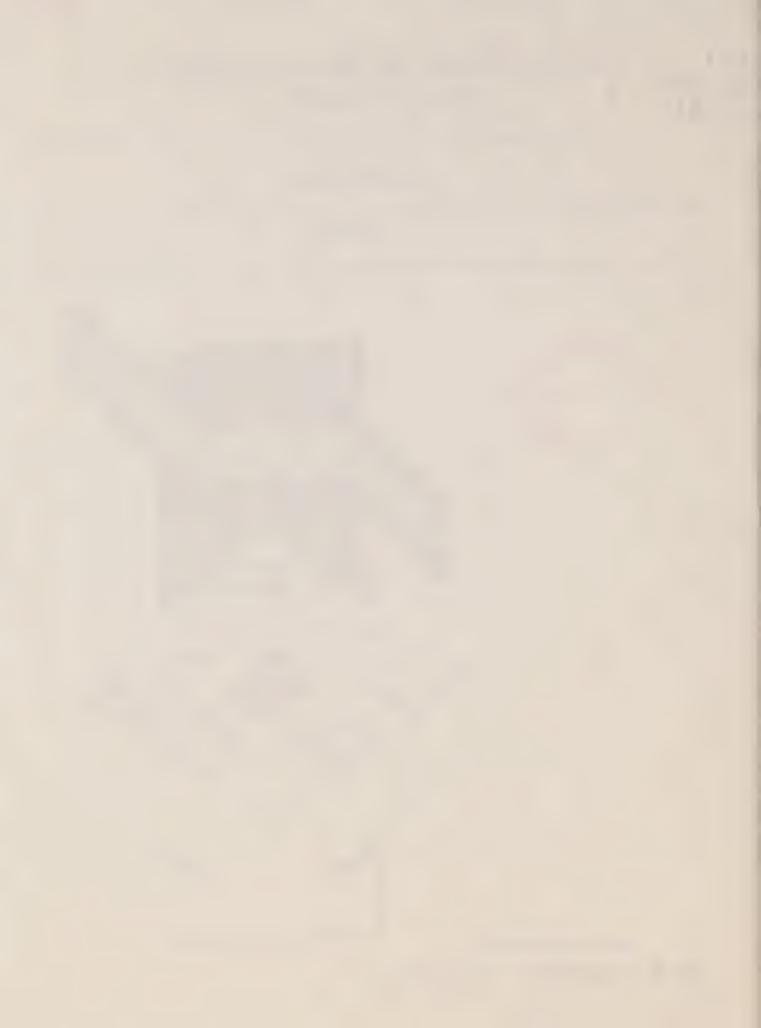


TABLE 1. Selected operating ratios, in percent of sales, 1987

Canada, Operators of Buildings and Dwellings (SIC 751)

	Total (1)	Sottom 25%	Lower midd!e 25%	Upper middle 25%	7op 25:
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	1.208	(1) 49	49 83	33 197	197 (1)

		Industry average(2)				ļ	R	eporting	busines	ses only(	3)
Selected expense item	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%	% busi- nesses reporting	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
		Percent of sales						Pe	rcent of	sales	
Occupancy expenses Depreciation Repairs & maintenance Heat, light & telephone Rent	27.4 12.6 6.9 6.2 1.8	29.5 15.7 6.8 5.4 1.6	25.0 12.5 6.6 4.8 2.0	29.0 12.9 7.0 6.8 2.2	25.3 9.1 7.0 7.9 1.3	98.1 83.5 71.9 68.1 13.6	28.0 15.1 9.5 9.2 13.0	30.1 19.1 10.6 10.0 20.2	26.5 15.7 9.5 7.8 15.5	29.3 14.9 9.4 9.0 14.4	25.9 10.7 8.8 9.8 6.9
Personnel expenses	11-4	9.8	12.1	11.4	12.4	48.6	23.5	30.7	30.9	22.0	17.4
Financial expenses Interest & bank charges Professional fees	35.1 32.0 3.1	47.6 43.3 4.3	35.4 32.0 3.4	29.3 26.5 2.9	28.1 26.1 1.9	98.0 84.4 91.6	35.8 37.8 3.4	<b>49.</b> 1 53. 8 4. 8	35.7 38.3 3.7	30.0 31.4 3.0	28.7 29.3 2.2
Other expenses	26.8	24.0	27.5	28.8	26.7	99.7	25.8	24.3	27.5	28.8	26.7
Profit (loss)	-0.7	-10.9	-1.0	1.5	7.5	95.8	-0.8	-11.8	-1.1	1.5	7.6
Total	100.0	100.0	100.0	100.0	100.0	100.0		• • •			

## Symbols

- zero or no observations
- -- too small too be expressed
- not applicable
- confidential

## Footnotes

- (1) These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000

  Total weighted expenditure on a given item
- x 100 for each quartile. (2) Value in each cell =

Total weighted sales of all businesses in the sample

- Total weighted expenditure on a given item - x 100 for each quartile. (3) Value in each cell =
  - Total weighted sales of businesses reporting this item of expenditure

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal 100%.

## Notes

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item.

Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom 25%, lower middle 25%, etc.) represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes, the high and low values of sales are shown.

- (1) Locate the appropriate sales range that is displayed on the two lines entitled "Low sales value" and "High sales value".
  (2) The selected range will indicate the proper quartile, i.e. the bottom 25%, the lower middle 25%, the upper middle 25% or the top 25%.
- (3) Data pertaining to the selected sales size range will be in that quartile.

Standard Industrial Classification Definition (SIC 1980):

SIC 7510 - Operators of Buildings and Dwellings

Businesses primarily/engaged in operating, or in owning and operating buildings and dwellings.

TABLE 2. Balance sheet profile for incorporated businesses only, 1987 Canada, Operators of Buildings and Dweilings (SIC 751)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	1.067	(1)	49 85	85 200	200
			Average (\$000's)		
Assets					
Cash	-	-	_	•	
Accounts and notes receivable	8	2	. 2	6	21
Inventory	-	**	-	•	•
Other current assets	104	31	36	63	284
Total current assets	111	33	38	69	305
Fixed assets	601	180	274	494	1.452
Less: Accum. dep. on fixed assets				-	•
Other assets	144	33	58	162	322
Total assets	857	246	370	725	2,079
Liabilities and equity					
Current loans	18	3	5	7	57
Other current liabilities	131	48	72	79	322
Total current liabilities	- 148	50	77	36	379
Mortgages payable	-	-	-	-	313
Long term debt	4	1	- 1	3	12
Other liabilities	573	155	215	496	1,422
Total liabilities	725	206	293	585	1,813
Total equity	131	40	78	140	266

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table ! for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1987 Canada, Operators of Buildings and Dwellings (SIC 751)

	Total(2)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
usinesses in sample (No.) ow sales value (\$000's) igh sales value (\$000's)	1.067	(1)	49 85	85 200	200
			Average		
Liquidity ratio Current ratio (times)	0.8	0.7	0.5	0.8	0.8
Leverage ratios Debt/equity ratio (times) Interest coverage ratio (times) Debt ratio (times)	5.5 1.2 0.8	5.2 0.7 0.8	3.8 0.9 0.8	4-2 1.1 0-8	6.8 1.3 0.9

<sup>(1)</sup> The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in Table 2.

See Table 1 for symbols and notes.

## Definitions:

## 1. Liquidity ratio:

Current = current assets / current liabilities.

## 2. Leverage ratios:

- a) Debt/equity = total liabilities / equity
  b) Debt ratio = total liabilities / total assets.
  c) Interest coverage = net profit + interest expense / interest expense.

<sup>(2)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1987 Canada, Operators of Buildings and Owellings (SIC 751)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	103	(†) 53	53 82	32 196	196
			Average (\$000's)		
Operating activities Cash from operations Depreciation Other	46 20 -17	10 2 1	62 16 -45	36 15 16	72 44 -37
Dividends	-23	-9	-24	-20	-35
Investment activities Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment	30 -111 -24 19	17 -2	27 -8 -20 51	66 -187 -44 -	12 -228 -32 25
Financing activities    Increase in long term debt    Repayment of long term debt    Loans from shareholders    Repayment of loans from shareholders    Advances & loans from government    Increase in equity    Oecrease in equity    Other	86 -41 47 -33 - 13 -4 3	1 -1 1 -19 - - - -	-3 3 -32 -1 -1 -3	137 -32 15 -7 -41 -5	188 -116 152 -68 -11 -8 13
Increase(decrease) in cash & equivalents Cash & equivalents-Beginning of the year Cash & equivalents - End of the year	11 29 40	+1 11 11	25 31 55	31 2 33	-8 67 59

<sup>(1)</sup> These estimates are based on a sample of incorporated businesses reporting sales between \$25,000 and \$2,000,000. Sample count includes only those businesses reporting a statement of changes. See Table 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1984-1987 based on SIC classification in 1987 Canada, Operators of Buildings and Dwellings (SIC 751)

Business size expressed in average labour units(1)			Average labour units(1)	Changes in number of businesses with paid employees		
	Number of businesses	Total payroll (\$000's)		Newly reporting(2)	No longer reporting(3)	
1984						
Total	16.759	1,700,340	95,102	2.591	1,582	
less than 20 20 - 99 100 - 499 500 and over	15,837 663 181 78	610.018 374.873 318,006 397,443	33.929 20.961 18.027 22.185	2,494 65 24 8	1.633 38 7 4	
1987						
Total	17.858	2,393,428	110,958	2.713	•••	
less than 20 20 - 99 100 - 499 500 and over	16,905 678 208 67	796.500 487.967 464.931 644.030	36.983 22.609 21,826 29,540	2.626 54 23 10		

<sup>(1)</sup> Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment, Payroll and Hours, Statistics Canada, Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.

(2) Refers to businesses reporting no payroll deductions in the previous year.

<sup>&</sup>quot;Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly

See Table 1 for symbols and notes.

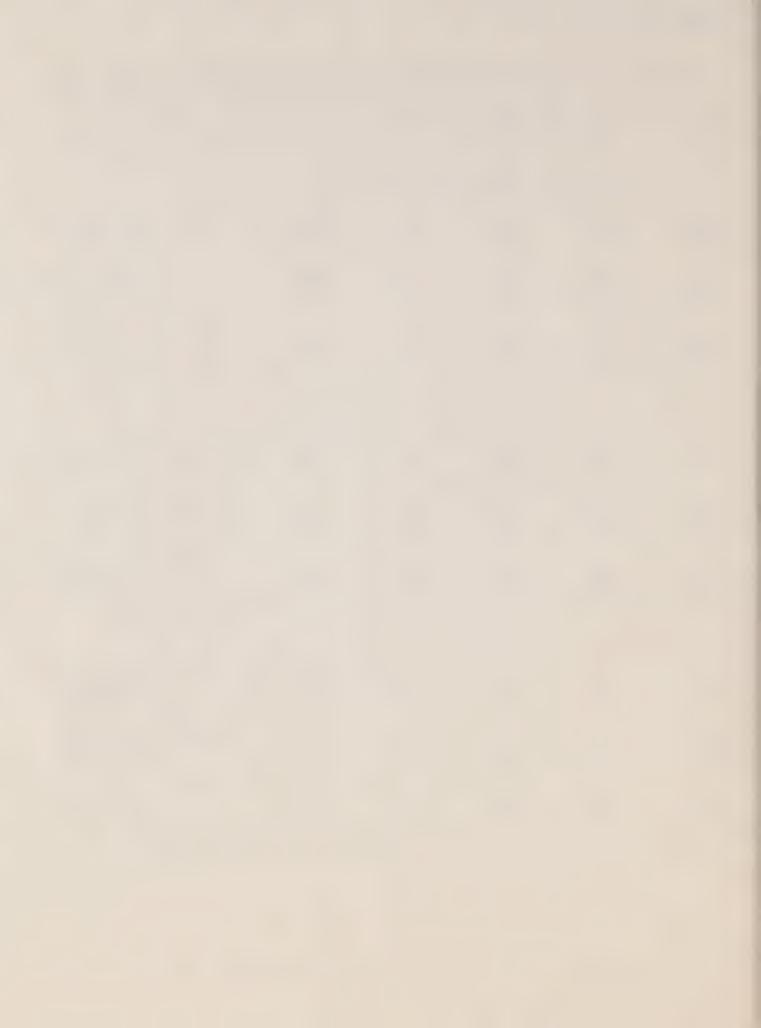
TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1985-1987 Canada, Operators of Buildings and Dwellings (SIC 751)

	Totai(1)	Bottom 25%	Lower micale 25%	Upper middle 15%	Too 25%
			1985		
Number of observations in sample Average sales \$ Average excense \$ Average net profit (loss) \$	1.436 177.235 140.457 36.778	33.960 22.259 11.701	59.499 44.760 14.739	123.067 86.554 36.513	492.414 408.256 84.158
Businesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	1,025 180,209 111,833 68,376	33.990 9.948 24.042	58.882 28.148 30.734	122,170 60.474 61.696	505.793 348.763 157.030
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	411 169.237 209.927 -40.690	33,893 50,136 -16.243	60,660 76.007 -15,347	125.202 148,673 -23,471	457,191 564.892 -107.701
			1986		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	2,103 184,564 168,213 16,351	34.882 36.227 -1.345	64.884 60.905 3,979	135.820 130.543 5.277	502.869 445,177 57,492
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	1,384 184,931 140,515 44,416	34,528 27,027 7,501	65,300 49,092 16,208	135,409 100,938 34,471	504,486 385.003 119,483
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	719 183.616 225.056 -41.440	35.314 47.451 -12,137	64.203 80.290 -16.087	136.576 184.975 -48.399	498,371 587,507 -89,136
			1987		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	1.680 169.357 160.978 - 8.379	36.504 40,127 -3.623	64.605 66.307 -1.702	126.989 127.950 -961	449.330 409.529 39,801
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	1.071 170.530 134.724 35.806	36,770 26.931 9,839	64,963 50,384 14,579	129,333 104,726 24,607	451.055 356.853 94.202
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	609 167,217 211,775 -44,558	36.147 57.917 -21,770	54.131 87.409 -23,278	123.509 162.445 -38.936	445.081 539.330 -94.249

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes





CA1 IST 20 -S 51

## OPERATORS OF NON-RESIDENTIAL BUILDINGS

**CANADA** 

1987





SMALL BUSINESS OFFICE



Industry, Science and Technology Canada

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TABLE 1. Selected operating ratios, in percent of sales, 1987

Canada, Operators of Non-Residential Buildings (SIC 7512)

	Total(1)	Bottom 25%	Lower middre 25%	Upper middle 25% ·	Top 25%
Susinesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	395 (1) (1)	(1) 49	49 31	31 214	214 (1)

		Indus	try aver	age(2)			R	eporting	busines	ses only(	3)
Selected expense item	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%	% busi- nesses reporting	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
		P	ercent c	of sales				Pe	rcent of	sales	
Occupancy expenses Depreciation Repairs & maintenance Heat, light & telephone Rent	25.8 13.6 4.0 4.1 4.0	25.8 16.1 3.3 3.8 3.3	28-1 13-8 4-2 4-2 5-9	27.8 14.9 4.2 4.0 4.8	20.7 9.8 4.4 4.6 2.0	<b>36.9</b> 89.5 62.4 54.7 19.3	26.5 15.2 6.4 7.6 20.7	27.5 19.1 6.7 10.8 39.9	28.4 15.4 7.4 8.2 27.9	28.4 15.8 5.9 5.1 21.0	22.0 10.9 6.1 6.9 8.1
Personnel expenses	12-9	10.8	17.0	11.3	12.7	51.7	25.0	28.0	34.2	23.7	17.8
Financial expenses Interest & bank charges Professional fees	<b>29.8</b> 26.4 3.5	<b>32.4</b> 27.9 <b>4.</b> 6	30.4 27.0 3.4	33.8 30.0 3.9	22.7 20.6 2.1	<b>97.9</b> 85.0 92.4	30.5 31.0 3.8	<b>33.8</b> 36.0 5.2	30.9 30.5 3.9	33.9 34.9 3.9	23.3 23.3 2.2
Other expenses	24.2	20.2	21.7	27.9	26.9	99.2	24.4	20.9	21.7	27.9	26.9
Profit (loss)	7.2	9.9	2.8	-0.9	17.1	96.9	7.5	10.7	2.9	-0.9	17.1
Total	100.0	100.0	100.0	100.0	100.0	100.0					

## Symbols

- zero or no observations
- -- too small too be expressed
- .. not applicable confidential

## Footnotes

- (1) These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.
- Total weighted expenditure on a given item x 100 for each quartile. (2) Value in each cell = Total weighted sales of all businesses in the sample
- Total weighted expenditure on a given item  $- \times$  100 for each quartile. (3) Value in each cell = Total weighted sales of businesses reporting this item of expenditure

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal 100%.

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item.

Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom 25%, lower middle 25%, etc.) represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes, the high and low values of sales are shown.

- (1) Locate the appropriate sales range that is displayed on the two lines entitled "Low sales value" and "High sales value".

  (2) The selected range will indicate the proper quartile, i.e. the bottom 25%, the lower middle 25%, the upper middle 25% or the
- (3) Data pertaining to the selected sales size range will be in that quartile.

## Standard Industrial Classification Definition (SIC 1980):

## SIC 7512 - Operators of Non-Residential Buildings

Businesses primarily engaged in operating, or owning and operating non-residential buildings. This industry includes arena operating, conference/convention centre operating, leasing non-residential buildings, meeting hall operating, office building rental, operating non-residential buildings real estate, shopping centre operating, stadium operating and theatre building operating.

TABLE 2. Balance sheet profile for incorporated businesses only, 1987 Canada, Operators of Non-Residential Buildings (SIC 7512)

	Total(1)	Bottom 25%	Lower middle 25%	Upper midale 25%	700 25%
Businesses in sample (No.) Low sales value (\$000's)	3 <b>69</b> (1)	(1)	50 93	33	2:6
High sales value (\$000's)	(1)	50		216	:1)
			Average (\$000's)		
Assets					
Cash	•	-	•		
Accounts and notes receivable	13	4	1	9	36
Inventory		-	-		-
Other current assets	113	53	38	58 77	292
Total current assets	126	57	40	530	328 1,160
Fixed assets Less: Accum, dep. on fixed assets	542	193	278	530	1.100
Other assets	166	58	79	250	274
Other assets	100	30	73	230	214
Total assets	833	308	397	857	1,762
Liabilities and equity					
Current loans	19	2	6	9	60
Other current liabilities	124	81	60	86	270
Total current liabilities	144	82	. 66	35	330
Mortgages payable Long term dept	8	2	-	8	23
Other liabilities	482	130	200	499	1,093
other reserves	702	, , ,	200		1,000
Total liabilities	634	214	266	602	1,446
Total equity	199	94	130	255	316

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1987 Canada, Operators of Non-Residential Buildings (SIC 7512)

	Total(2)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	369 (1) (1)	(1) 50	50 93	93 216	216
			Average		
Liquidity ratio Current ratio (times)	0.9	0.7	0.6	0.8	1.0
Leverage ratios  Debt/equity ratio (times)  Interest coverage ratio (times)  Debt ratio (times)	3.2 1.5 0.8	2.3 1.1 0.7	2.0 1.1 0.7	2.4 1.1 0.7	4.6 1.8 0.8

<sup>(1)</sup> The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in Table 2.

See Table 1 for symbols and notes.

## Definitions:

## 1. Liquidity ratio:

Current = current assets / current liabilities.

## 2. Leverage ratios:

- a) Debt/equity = total liabilities / equity.
  b) Debt ratio = total liabilities / total assets.
  c) Interest coverage = net profit + interest expense / interest expense.

<sup>(2)</sup> These estimates are based on a sample of businesses, reporting sales between \$25,000 and \$2,000,000.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1987 Canada, Operators of Non-Residential Buildings (SIC 7512)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	43 (1) (1)	(1)	54 98	98 196	196
			Average (\$000's)		
Operating activities					C 4
Cash from operations	67	20	146	-3	. \$4 42
Depreciation	24	-27	38 25	9	-23
Other	-4	-27	25	0	- 23
Dividends	-38	-34	-33	-2	-75
Investment activities					
Disposal of fixed assets	13	-	36	7	14
Purchase of fixed assets	-95	-1	-284	-3	-74 -11
Increase in investment	-27	<del>-</del> 5	-86	•	55
Decrease in investment	32	76	3	-	23
Financing activities			404		13
Increase in long term debt	51	-	181 ~5	-16	-108
Repayment of long term debt	-33	-2	-5 6	. 9	153
Loans from shareholders	43 -44	25	-41	- A	-104
Repayment of loans from shareholders	-44	-43	- 4 1	1	-
Advances & loans from government	23		61	-	26
Increase in equity Decrease in equity	-3		-8	-	-3
Other	-1	-5	-	*	2
	11	4	41	-3	
Increase(decrease) in cash & equivalents	12	5	26	2	13
Cash & equivalents-Beginning of the year Cash & equivalents - End of the year	23	7	67	-1	13

<sup>(1)</sup> These estimates are based on a sample of incorporated businesses reporting sales between \$25,000 and \$2,000,000. Sample count includes only those businesses reporting a statement of changes. See Table 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1984-1987 based on SIC classification in 1987 Canada, Operators of Non-Residential Buildings (SIC 7512)

Business size expressed in average labour units(1)		Total payroll (\$000's)	Average labour units(1)	Changes in number of businesses with paid employees		
	Number of businesses			Newly reporting(2)	No longer reporting(3)	
1984						
Total	4,117	755,414	43,058	575	446	
less than 20 20 - 99 100 - 499 500 and over	3.699 270 92 56	185.842 144.739 141,728 283,105	10.572 8.245 8,306 15.935	535 22 14 4	422 17 3 4	
1987						
Total	4.496	1,178,956	55,436	691	• • •	
less than 20 20 - 99 100 - 499 500 and over	4,071 253 111 51	239.790 165.425 219.842 553.899	11.357 7.884 10.646 25.549	641 26 15 9	•••	

<sup>(1)</sup> Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment, Payroll and Hours, Statistics Canada, Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.

(2) Refers to businesses reporting no payroll deductions in the previous year.

<sup>&</sup>quot;Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly

See Table 1 for symbols and notes.

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1985-1987 Canada, Operators of Non-Residential Buildings (SIC 7512)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	700 23%
			1985		
Number of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	493 184.569 138.018 46.551	35.509 19,467 16,142	63.193 39.607 23.586	129.431 67:319 61.612	510.042 425.180 84.862
Businesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	357 184.637 101,727 82,910	35,421 2,798 32.623	65.187 20,174 45.013	123,141 28,828 94,313	514,798 355.107 159.691
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	136 184.200 232.445 -48.245	35,992 53.459 -17.467	58.967 80,780 -21.813	145,548 167,741 -22,193	496.291 627.799 -131.508
			1986		
Number of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	1.161 192.812 - 172.935 19,877	34.047 32.727 1,320	62.910 59.233 3,677	139.759 140.875 -1,116	534.531 458.904 75,627
Businesses reporting a profit (No.)  Average expense \$  Average net profit \$	786 194.935 142.552 52,383	34.002 25.557 8.445	63,016 46.861 16,155	141,493 105,387 36,106	541.230 392.403 148.827
Businesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	375 188,063 237,036 -48,973	34,159 50,696 -16,537	62.764 76.224 -13.460	136,607 205,390 -68,783	518,722 615,832 -97,110
			1987		
Number of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	599 179.825 158.915 20.910	37.988 38,871 -883	68.218 72.557 -4.339	139.704 131.017 8.687	473,388 393.215 80,173
Businesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	382 185.355 140.319 45.036	37.544 24.679 12.865	68.720 54.114 14,606	150.394 114.538 35.856	484.760 367,944 116,816
Businesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	217 163.995 203.824 -39,829	38,705 61,799 -23,094	67.507 98.689 -31.182	124.798 153.995 -29,197	424.959 500.813 -75.844

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes





## -S 51 OPERATORS OF RESIDENTIAL BUILDINGS AND DWELLINGS

## **CANADA**

1987



SMALL BUSINESS OFFICE



Industry, Science and Technology Canada

Industrie, Sciences et Technologie Canada



TABLE 1. Selected operating ratios, in percent of sales, 1987

Canada, Operators of Residential Buildings and Owellings (SIC 7511)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	7 op 25%
Susinesses in sample (No.) Low sales value (\$000 s) High sales value (\$000's)	813 . (1) . (1)	(1) 48	48 31	31 134	184

Selected expense item		Industry average(2)				Reporting businesses oni				y(3)	
	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%	% busi- nesses reporting	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
		ρ	ercent c	fsales			Percent of sale				es
Cost of sales	0.2	0.1	-	-	0.5	1.1	14.8	7.8	5.5	1.4	22.2
Occupancy expenses Depreciation Repairs & maintenance Heat, light & telephone Rent	28.2 12.0 8.2 7.2 0.8	30-1 15-2 7-9 6-2 0-8	25.9 12.5 7.6 5.2 0.5	28.5 11.8 7.8 7.9 0.9	28.4 8.6 9.2 9.7 0.9	98.6 80.5 76.0 73.9 11.5	28.5 14.9 10.7 9.8 6.8	30.7 18.8 11.4 9.8 10.1	26.5 15.7 10.4 8.0 4.7	28.6 14.5 10.1 9.8 9.2	28.7 10.7 11.1 11.1 5.5
Personnel expenses	10.9	9.8	10.5	11.4	11.7	47.6	22.9	33.8	27.4	22.3	15.4
Financial expenses Interest & bank charges Professional fees	37.5 34.7 3.0	<b>54.6</b> 50.5 4.1	36.6 33.3 3.3	29.5 26.9 2.6	29-9 28-1 1-8	98.0 84.4 91.2	38.4 41.1 3.2	<b>56.</b> 1 61. 7 4. 6	<b>36.7</b> 40.2 3.4	30.5 31.6 2.8	30.4 32.0 2.1
Other expenses	27.5	25.5	29.4	29.4	25.7	100.0	27.5	25.5	29.4	29.4	25.7
Profit (loss)	-4.4	-20.1	-2.5	1.1	3.7	95.4	-4.5	-21.8	-2.6	1.2	3.8
Total	100.0	100.0	100.0	100.0	100-0	100.0					

### Symbols

- zero or no observations
- -- too small too be expressed
- not applicable confidential

- (1) These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000.000.
  - Total weighted expenditure on a given item
- x 100 for each quartile. (2) Value in each cell =
  - Total weighted sales of all businesses in the sample
    - Total weighted expenditure on a given item - x 100 for each quartile.
- (3) Value in each cell = Total weighted sales of businesses reporting this item of expenditure

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal 100%.

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item.

Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom 25%, lower middle 25%, etc.) represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes, the high and low values of sales are shown.

## How to use the tables

- (1) Locate the appropriate sales range that is displayed on the two lines entitled "Low sales value" and "High sales value".
  (2) The selected range will indicate the proper quartile, i.e. the bottom 25%, the lower middle 25%, the upper middle 25% or the top 25%.
- (3) Data pertaining to the selected sales size range will be in that quartile.

## Standard Industrial Classification Definition (SIC 1980):

## SIC 7511 - Operators of Residential Buildings and Dwellings

Businesses primarily engaged in operating, or in owning and operating residential buildings and dwellings. This industry includes apartment building operating, apartment hotel operating, condominium management, leasing of residential buildings and residential buildings real estate operating.

TABLE 2. Balance sheet profile for incorporated businesses only, 1987

Canada, Operators of Residential Buildings and Owellings (SIC 7511)

	7otal(1)	Bottom 25%	Lower middle 25%	Upper . middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	698 (1) (1).	(1) 48	48 \$2	82 192	·92 (1)
			Average (\$000's)		
Assets					
Cash	6	- 1	2	- g	14
Accounts and notes receivable Inventory	, =	1		-	-
Other current assets	98	21 22	33 34	53	274
Total current assets	103	22		68	288
Fixed assets	625	177	255	498	1,565
Less: Accum. dep. on fixed assets	4 40	- 16	53	117	386
Other assets	143	15	53	117	380
Total assets	871	215	342	683	2.239
Liabilities and equity					
Current loans	17	3	5	_6	55
Other current liabilities	133	34	71	79	346
Total current liabilities	150	37	76	86	401
Mortgages payable Long term debt	3	-	1	2	8
Other liabilities	621	160	217	504	1.600
Total liabilities	774	198	294	592	2.008
Total equity	97	17	49	92	231

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1987 Canada, Operators of Residential Buildings and Dwellings (SIC 7511)

	Total(2)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's') High sales value (\$000's)	698 (1) (1)	(1)	48 82	82 192	192
			Average		
Liquidity ratio Current ratio (times)	0.7	0.6	0.5	0.8	0.7
Leverage ratios Debt/equity ratio (times) Interest coverage ratio (times) Debt ratio (times)	8.0 1.1 0.9	11.6 0.6 0.9	6.1 0.9 0.9	6.4 1.0 0.9	8.7 1.1 0.9

<sup>(1)</sup> The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in Table 2.

See Table 1 for symbols and notes.

## Definitions:

## 1. Liquidity ratio:

Current = current assets / current liabilities. -

## 2. Leverage ratios:

- al Debt/equity = total liabilities / equity.
  bl Debt ratio = total liabilities / total assets.
  c) Interest coverage = net profit + interest expense / interest expense.

SOURCE: Small Business and Special Surveys Division, Statistics Canada.

<sup>(2)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1987 Canada, Operators of Residential Buildings and Dwellings (SIC 7511)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 35%	Fob 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	48 (1) (1)	(1)	60 74	7.4 192	132
			Average (\$000's)		
Operating activities Cash from operations Depreciation Other	21 17 -19	7 1 -4	-6 6 13	1 4 1 1 -1 8	52 44 <b>-</b> 56
Dividends	-8		-	-17	-13
Investment activities Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment	9 -88 -13 3	32 - - -	-9 	-10	5 -279 -43 10
Financing activities    Increase in long term debt    Repayment of long term debt    Loans from shareholders    Repayment of loans from shareholders    Advances & loans from government    Increase in equity    Decrease in equity    Other	92 -36 41 -34 -3 -1 5	-31 -31 	-2    5 	28 -7 20 -10 -	286 -113 121 -81 -6 -2 19
Increase(decrease) in cash & equivalents Cash & equivalents-Beginning of the year Cash & equivalents - End of the year	-6 48 42	2 18 20	7 38 45	11 8 19	-35 109 73

<sup>(1)</sup> These estimates are based on a sample of incorporated businesses reporting sales between \$25,000 and \$2,000,000. Sample count includes only those businesses reporting a statement of changes. See Table 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1984-1987 based on SIC classification in 1987 Canada, Operators of Residential Buildings and Dwellings (SIC 7511)

Business size expressed in average labour units(1)		Total payroli (\$000's)	Average labour units(1)	Changes in number of businesses with paid employees		
	Number of businesses			Newly reporting(2)	No longer reporting(3)	
1984						
Total	3.884	714,673	39,400	1,307	846	
less than 20 20 - 99 100 - 499 500 and over	9.525 284 58 17	330.809 165.438 124,588 93,838	18.197 9.154 6.922 5.127	1,258 29 6 4	830 14 2 -	
1987						
Total ·	10,237	913.299	41,949	1,385	• • •	
less than 20 20 - 99 100 - 499 500 and over	9.838 324 71 4	417,166 246,012 184,785 65,336	19.181 11,286 8.562 2,920	1,355 21 8 1		

<sup>(1)</sup> Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment. Payroll and Hours, Statistics Canada, Catalogus 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.

(2) Refers to businesses reporting no payroll deductions in the previous year.

<sup>&</sup>quot;Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly

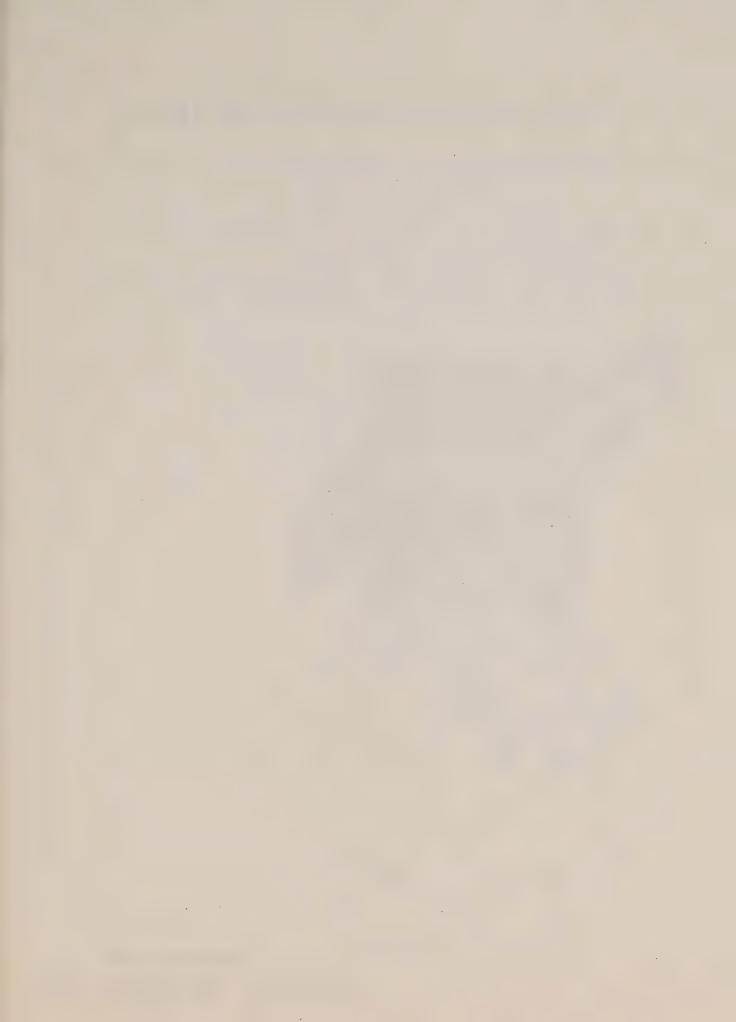
See Table 1 for symbols and notes

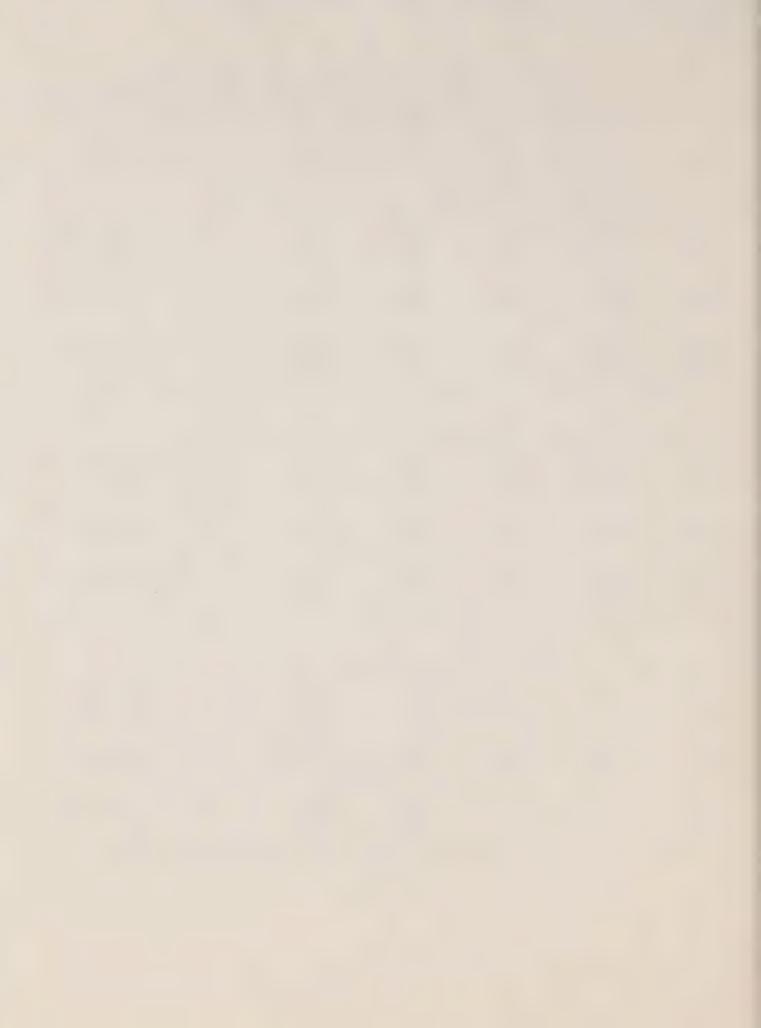
TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1985-1987 Canada, Operators of Residential Buildings and Dwellings (SIC 7511)

	Total (1)	Bottom 25%	Lower middle 25%	Upper middie 25%	700 25%
			1985		
Number of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	798 178,205 145,181 33,024	33,666 25,577 8,089	57.933 50,390 7,543	121.892 97.634 24.258	499,327 407.124 92,203
Businesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	. 565 181.623 120.508 61.115	33,917 19,353 14,564	56,686 39.099 17,587	124.542 75,193 49,349	511.345 348.388 162.957
Businesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	233 169.061 206.097 -37.036	33.029 41.399 -8.370	60.339 72.180 -11.841	116.681 141.756 -25.075	466.195 569.051 -102.856
			1986		
Average net profit (loss) \$	744 194,178 177,736 16,442	37,148 39,279 -2,131	73.289 69,287 4.002	149.538 137.384 12.254	516.638 464.994 51.644
Average net profit (No.) Average expense \$ Average net profit \$	470 193,308 151,707 41,601	38,455 31,823 6,632	75,429 56,944 18,485	149,630 112,618 37,012	509.716 405.442 104.274
Businesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	274 197.230 232.756 -35.526	36.088 45,319 -9.231	69.275 92,437 -23.162	149,651 179,709 -30,058	533,905 613,558 -79,653
		,	1987		
Number of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	1,081 164,864 162,024 2,840	35.862 40.529 -4,667	63,291 64,818 -1,527	121.830 126.165 -4,335	438.471 416.584 21.887
Average net profit (No.)  Average expense \$  Average net profit \$	689 163.314 132.093 31.221	36.702 28.254 8.448	64,176 49,470 14,706	120.931 100.411 20,520	431,447 350,235 81,212
Businesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	3 <b>92</b> 168.224 214.172 -45,948	34.754 56.742 -21.988	62,201 83,716 -21,515	123.169 164.547 -41,378	452.772 551,682 -98.910

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes





# PAINT AND BODY REPAIR SHOPS

14

## **CANADA**

1987





SMALL BUSINESS OFFICE





TABLE 1. Selected operating ratios, in percent of sales, 1987

Canada, Paint & Body Repair Shops (SIC 6352)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middie 25%	Top 251
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	733 (1) (1)	(1) 57	57 118	118 255	255 (1

		Indus	try aver	age(2)			R	eporting	busines	ses only	31
Selected expense item	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%	% busi- nesses reporting	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
	_	P	ercent o	of sales				Pe	rcent of	sales	
Cost of sales	33.7	28.6	37.9	33.4	35.1	84.8	39.8	41.2	43.2	37.6	37.6
Occupancy expenses Depreciation Repairs & maintenance Heat, light & telephone Rent	10.2 3.0 1.2 2.9 3.2	12.5 4.1 1.7 3.7 3.0	11.0 3.1 1.1 3.1 3.7	10.0 2.5 1.2 2.7 3.6	7.5 2.1 0.8 1.9 2.7	99.5 88.1 69.0 95.1 54.2	10.3 3.4 1.7 3.0 6.0	12.5 5.4 3.8 3.9 7.6	11.1 3.5 1.6 3.4 6.9	10.0 2.7 1.5 2.7 5.8	7.5 2.2 1.0 2.0 4.3
Personnel expenses -	22.9	9.2	17.5	30.3	34.4	86.1	26.5	16.1	19.6	30.9	34.4
Financial expenses Interest & bank charges Professional fees	2.8 2.0 0.9	3.4 2.4 1.0	3.3 2.2 1.1	2-5 1.8 0.8	2.1 1.5 0.6	93.0 77.9 83.6	3.1 2.5 1.1	4.1 3.6 1.5	3.6 3.0 1.3	2.6 2.1 0.9	2.1 1.7 0.7
Other expenses	19.9	24.4	19.2	18.5	17.5	100.0	19.9	24.4	19.2	18.5	17.5
Profit (loss)	10.4	22.0	11.1	5.3	3.5	99.5	10.5	22.0	11.2	5.3	3.5
Total	100.0	100.0	100.0	100.0	100.0	100.0					

- zero or no observations
- -- too small too be expressed ... not applicable
- confidential

### Footnotes

- (1) These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000.000.
- Total weighted expenditure on a given item - x 100 for each quartile. (2) Value in each cell = Total weighted sales of all businesses in the sample
- Total weighted expenditure on a given item × 100 (3) Value in each ceil = Total weighted sales of businesses reporting this item of expenditure

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal 100%.

#### Notes

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item.

Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom 25%, lower middle 25%, etc.) represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes, the high and low values of sales are shown.

#### How to use the tables

- now to use the tables
  (1) Locate the appropriate sales range that is displayed on the two lines entitled "Low sales value" and "High sales value".
  (2) The selected range will indicate the proper quartile, i.e. the bottom 25%, the lower middle 25%, the upper middle 25% or the
- (3) Data pertaining to the selected sales size range will be in that quartile.

Standard Industrial Classification Definition (SIC 1980):

#### SIC 6352 - Paint and Body Repairs

Businesses primarily engaged in repairing and/or repainting motor vehicle bodies, fenders and doors. Businesses in this industry may be secondarily engaged in mechanical repairs. Motor vehicle body repairs, motor vehicle collision repairs, motor vehicle frame straightening and the painting of motor vehicles are businesses also included in this industry.

197

105

93 25

TABLE 2. Balance sheet profile for incorporated businesses only, 1987

Canada, Paint & Body Repair Shops (SIC 6352)

Top 25% Total(1) Bottom 25% Lower Upper middle 25% middle 25% Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's) 428 252 434 134 Average (\$000's) Assets Cash 54 6 11 24 Accounts and notes receivable 24 Inventory Other current assets Total current assets 44 20 27 38 92 68 25 32 146 64 42 50 132 Fixed assets Less: Accum. dep. on fixed assets 5 6 24 Other assets 10 3 Total assets 142 60 85 118 302 Liabilities and equity 13 11 8 Current loans
Other current liabilities 110 127 38 Total current liabilities 60 24 36 51 Mortgages payable Long term debt Other liabilities 41 27 37 38 64

55

6

74

105

37

See Table 1 for symbols and notes.

Total liabilities

Total equity

TABLE 3. Financial ratios(1) for incorporated businesses only, 1987 Canada, Paint & Body Repair Shops (SIC 6352)

	Total(2)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
dusinesses in sample (No.) low sales value (\$000's) ligh sales value (\$000's)	428 (1) (1)	(1)	137 252	252 434	434
			Average		
Liquidity ratio Current ratio (times)	1.1	1.1	1.1	1.2	1.1
Leverage ratios  Debt/equity ratio (times)  Interest coverage ratio (times)  Debt ratio (times)	2.8 3.1 0.7	9.7	6.5 1.7 0.9	3.7 1.7 0.8	1.9 5.1 0.7

<sup>(1)</sup> The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in Table 2.

See Table 1 for symbols and notes.

#### Definitions:

### 1. Liquidity ratio:

Current = current assets / current liabilities.

#### Leverage ratios:

- Debt/equity = total liabilities / equity.
  Debt ratio = total liabilities / total assets.
- c) Interest coverage = net profit + interest expense / interest expense.

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

<sup>(2)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1987 Canada, Paint & Body Repair Shops (SIC 6352)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Tob 25**
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	200 (1) (1)	(1) 135	135 261	261 458	458 (1)
			Average (\$000's)		
Operating activities Cash from operations Depreciation Other	10 . 8 -2	-2 4 -4	2 5	3 8 -3	35 15
Dividends	-2	-	•	-2	-7
Investment activities Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment	2 -15 -1 1	2 -3 -	- -5 -	1 -9 -	-42 -3
Financing activities  Increase in long term debt Repayment of long term debt Loans from shareholders Repayment of loans from shareholders Advances & loans from government Increase in equity Decrease in equity Other	14 -11 -5 -5 -1	6 -2 -7 -1 1	2 -2 1 -2 -	26 -23 3 -3 - -	17 -12 9 -7 -2
Increase(decrease) in cash & equivalents Cash & equivalents-Beginning of the year Cash & equivalents - End of the year	2 12 14	-1 4 . 3	9 9	-1 5 4	10 29 39

<sup>(1)</sup> These estimates are based on a sample of incorporated businesses reporting sales between \$25,000 and \$2,000,000. Sample count includes only those businesses reporting a statement of changes. See Table 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1984-1987 based on SIC classification in 1987 Canada, Paint & Body Repair Shops (SIC 6352)

		Total payroll (\$000's)		Changes in number with paid	
Business size expressed in average labour units(1)	Number of businesses		Average labour units(1)	Newly reporting(2)	No longer reporting(3)
1984					
Total	5,751	346,206	20.859	1,068	538
lass than 20 20 - 99 100 - 499 500 and over	5,629 119 3	284,073 55.255 6.878	17.197 3.265 397	1,053 15 - -	533 5 - -
1987					
Total	5.888	456,928	24,230	887	• • •
less than 20 20 - 99 100 - 499 500 and over	5.733 152 3	359.943 89.304 7,681	19.177 4.667 386	. 873 14 -	

Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment, Payroll and Hours, Statistics Canada, Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.
 Refers to businesses reporting no payroll deductions in the previous year.
 Refers to businesses reporting no payroll deductions in the following year.

<sup>&</sup>quot;Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly.

See Table 1 for symbols and notes

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1985-1987 Canada, Paint & Body Repair Shops (SIC 6352)

	Total(1)	Bottom 25%	Lower mradle 25%	Upper middle 25%	Top 25%
			1985		
Number of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	862 180,744 169,810 10,934	40.140 34.168 5.972	82.372 73.838 8.534	157,285 151,187 5,098	443.177 420.046 23.131
Average anet profit \$  Average expense \$  Average net profit \$	762 180.940 164.331 15.609	40.799 31.603 9.196	80,222 67,269 12,953	156.619 142,555 14.064	446.121 415.896 30.225
Average expense \$ Average net loss \$	100 179.113 191,825 -12.712	37.524 44.343 -6.819	91.748 102.484 -10.736	159.408 178.711 -19.303	427.771 441.763 -13.992
			1986		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	638 207,677 196,924 10,753	39.531 34.237 5.294	90.089 82,448 7,641	179.799 176.995 2.804	521.289 494.015 27,274
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	541 210.236 192.371 17,865	39,656 31,633 8,023	90,824 78.286 12,538	177,182 162,868 14,314	533,283 496.696 36.587
Average eat loss (No.) Average expense \$ Average net loss \$	97 196,065 207,303 -11,238	39.094 43.303 -4.209	87.982 94.373 -6.391	185.664 208.647 -22.983	471,518 482,889 -11,371
			1987		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	205,362 194,242 12,120	41,241 32.049 9,192	87.071 78,567 8,504	177,983 168.653 9,330	519.153 497.698 21,455
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	<b>655</b> 211.635 192.176 19.459	41,470 30,467 11,003	86,103 71,420 14,683	175.132 158.063 17.069	543.836 508.755 35.081
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	194 189,918 203.003 -13,085	39.298 45.499 -6.201	90.634 104.901 -14.267	185.776 197.594 -11,818	443.365 464.017 -20.052

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes

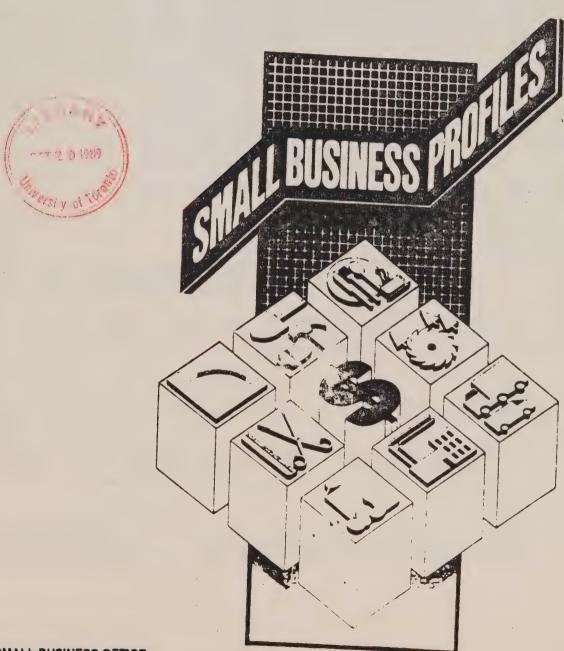




# PAINTING AND DECORATING WORK

# CANADA

1987



SMALL BUSINESS OFFICE



Industry, Science and Technology Canada

Industrie, Sciences et Technologie Canada



TABLE 1. Selected operating ratios, in percent of sales, 1987

Canada, Painting and Decorating Work (SIC 4275)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	70b 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	835 (1) (1)	(1)	40 62	62 120	120

		Indus	try ayer	age(2)				eporting	busines	ses only	3)
Selected expense item	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%	% busi- inesses reporting	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
		Р	ercent o	of sales				Pe	rcent of	sales	
Cost of sales	17.2	13.5	18.1	16.2	20.8	73.4	23.4	20.2	25.0	22.8	25.1
Occupancy expenses Depreciation Repairs & maintenance Heat, light & telephone Rent	6.0 2.7 0.7 1.0 1.6	8.7 3.9 1.0 1.3 2.5	5-8 2-5 0-7 1-2 1-4	5.0 2.5 0.6 0.9	4.7 1.9 0.7 0.8 1.4	36.7 83.5 36.8 61.5 52.8	5.3 3.2 2.0 1.7 3.0	9.3 5.0 2.3 2.4 6.2	6.1 3.3 2.2 2.1 2.9	5.0 2.9 1.9 1.5	4.8 2.0 1.7 1.0 2.1
Personnel expenses	23.5	11.8	18.7	25.5	38.0	75.6	31.1	22.5	28.2	29.4	39.1
Financial expenses Interest & bank charges Professional fees	1.7 1.0 0.7	1.6 1.0 0.6	2.0 1.3 0.7	1.6 1.0 0.6	1.6 0.8 0.8	83.3 65.4 71.2	2.0 1.5 1.0	2.4 2.0 1.1	2.5 2.0 1.1	1 - 8 1 - 6 0 - 8	0.9
Other expenses	26.4	23.9	28.2	28.2	25.2	100.0	26.4	23.9	28.2	28.2	25.2
Profit (loss)	25.2	40.5	27.2	23.4	9.7	98.3	25.6	40.5	28.5	23.8	9.8
Total	100.0	100.0	100.0	100.0	100.0	100.0					

#### Symbols

- zero or no observations
- -- too small too be expressed ... not applicable

#### Footnotes

- (2) Value in each cell = Total weighted expenditure on a given item (1) These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.
  - - x 100 for each quartile.
  - Total weighted sales of all businesses in the sample
- Total weighted expenditure on a given item (3) Value in each cell =
  - x 100 for each quartile.

Total weighted sales of businesses reporting this item of expenditure

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal 100%.

#### Notes

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item.

Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom 25%, lower middle 25%, etc.) represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes, the high and low values of sales are shown.

#### How to use the tables

- (1) Locate the appropriate sales range that is displayed on the two lines entitled "Low sales value" and "High sales value".

  (2) The selected range will indicate the proper quartile, i.e. the bottom 25%, the lower middle 25%, the upper middle 25% or the top 25%.
- (3) Data pertaining to the selected sales size range will be in that quartile.

#### Standard Industrial Classification Definition (SIC 1980):

### SIC 4275 - Painting and Decorating Contractors

Businesses primarily engaged in painting, paperhanging and decorating in buildings and painting of heavy (engineering) structures. Included are businesses primarily engaged in paint or paper stripping and parking lot or road surface marking. This industry includes the painting of bridges and structures, interior decorating, paint stripping (except furniture), interior and exterior painting of buildings, paper hanging (interior decorating) and wallpaper hanging and removal.

TABLE 2. Balance sheet profile for incorporated businesses only, 1987 Canada, Painting and Decorating Work (SIC 4275)

	Тота! (1)	Bottom 25%	Lower midale 25%	Upper -middie 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	404 (1) (1)	(1)	83 166	166 327	327 (1)
			Average (\$000's)	)	
Assets					
Cash	-		-		
Accounts and notes receivable	34	3	11	30	90
Inventory	•	40	-	-	•
Other current assets	33	8	18	22	85
Total current assets	67	10	29	53	176
Fixed assets	23	· 10	13	20	- 51
Less: Accum. dep. on fixed assets	-				
Other assets	6	1	9	3	12
Total assets	97	22	52	. 75	238
Liabilities and equity					
Current loans	8	3	3	9	16
Other current liabilities	37	10	16	33	89
Total current liabilities	45	13	19	42	. 105
Mortgages payable			-		-
Long term debt	1	1	-	1	1
Other Hiabilities	15	7	15	13	26
Total liabilities	81	21	34	55	132
Total equity	36		18	20	106

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1987 Canada, Painting and Decorating Work (SIC 4275)

	Total (2)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
usinesses in sample (No.) ow sales value (\$000's) gh sales value (\$000's)	404 (1) (1)	(1)	83 166	166 327	327
			Average		
Liquidity ratio Current ratio (times)	1.5	0.8	1.6	1.3	1.7
Leverage ratios Debt/equity ratio (times) Interest coverage ratio (times) Debt ratio (times)	1.7 8.8 C.6	42.9	1.9 7.1 0.7	2 - 8 7 - 6 0 - 7	1.2 12.0 0.6

<sup>(1)</sup> The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in Table 2.

See Table 1 for symbols and notes.

#### Definitions:

## 1. Liquidity ratio:

Current = current assets / current liabilities.

## 2. Leverage ratios:

- a) Debt/equity = total liabilities / equity
  b) Debt ratio = total liabilities / total assets.
  c) Interest coverage = net profit + interest expense / interest expense.

<sup>(2)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1987 Canada, Painting and Decorating Work (SIC 4275)

	Total (1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	177 (1) (1)	(1)	94 182	182 327	327 v 1
			Average (\$000's)		
Operating activities Cash from operations Depreciation	14	-2 2	4 3	16 ÷	36
Other Dividends	-4 -5	-1 -1	-4 -5	-7	-10 -7
Investment activities  Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment	-10 -1	-2 -1	-4 - -	1 -7 - 1	-25 -1 -
Financing activities  Increase in long term debt Repayment of long term debt Loans from shareholders Repayment of loans from shareholders Advances & loans from government Increase in equity Decrease in equity Other	-2 3 -2 -	2 -1 1 - -	1 -1 3 -1 -	2 -2 2 -2 -1	9 -5 4 -5 -1
Increase(decrease) in cash & equivalents Cash & equivalents-Beginning of the year Cash & equivalents - End of the year	3 15 18	-2 8 5	-4 16 12	9 10 19	10 25 35

<sup>(1)</sup> These estimates are based on a sample of incorporated businesses reporting sales between \$25,000 and \$2,000,000. Sample count includes only those businesses reporting a statement of changes. See Table 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1984-1987 based on SIC classification in 1987 Canada, Painting and Decorating Work (SIC 4275)

		Total payroll (\$000's)	Average labour units(1)	Changes in number with paid	
Business size expressed in average labour units(1)	Number of businesses			Newly reporting(2)	No longer reporting(3)
1984					
Total	4,439	251,889	10,478	1.001	549
less than 20 20 - 99 100 - 499 500 and over	4,347 87 5	182.931 58.715 10.243	7.510 2.482 486	. 991 . 8 2	539 4 6
1987					
Total	5,305	373,000	13.945	1,226	
less than 20 20 - 99 100 - 499 500 and over	5.175 114 16	267,715 88,637 16,648	9.862 3.224 859	1,207	

<sup>(1)</sup> Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment, Payroll and Hours, Statistics Canada, Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.

<sup>(2)</sup> Refers to businesses reporting no payroll deductions in the previous year.
(3) Refers to businesses reporting no payroll deductions in the following year

<sup>&</sup>quot;Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly.

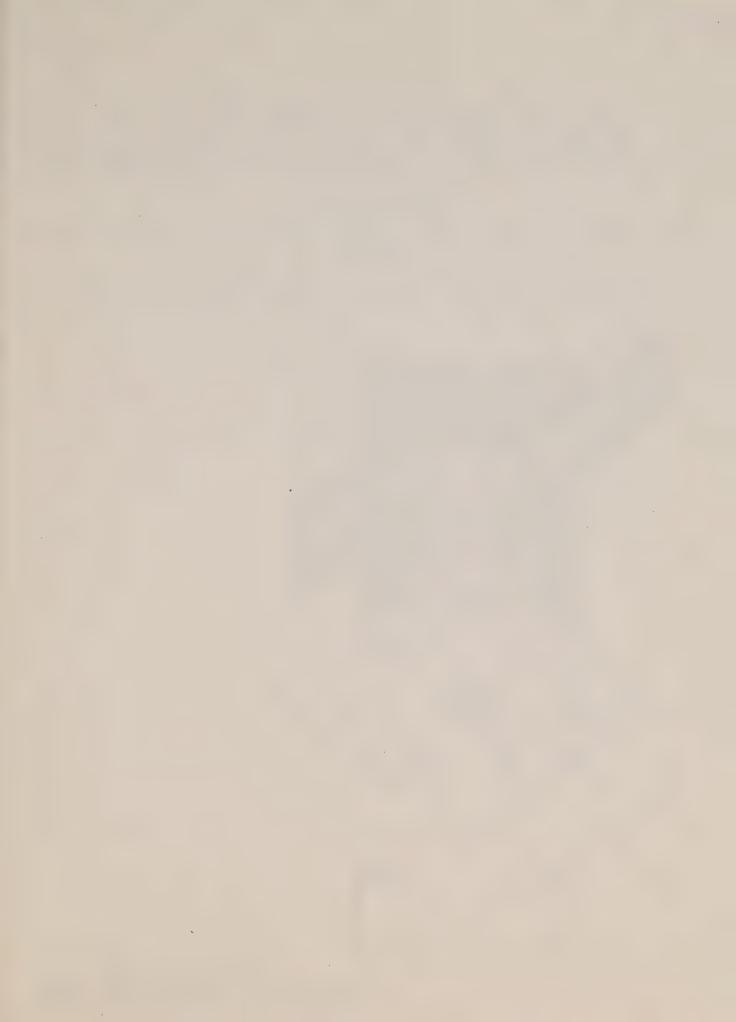
See Table 1 for symbols and notes.

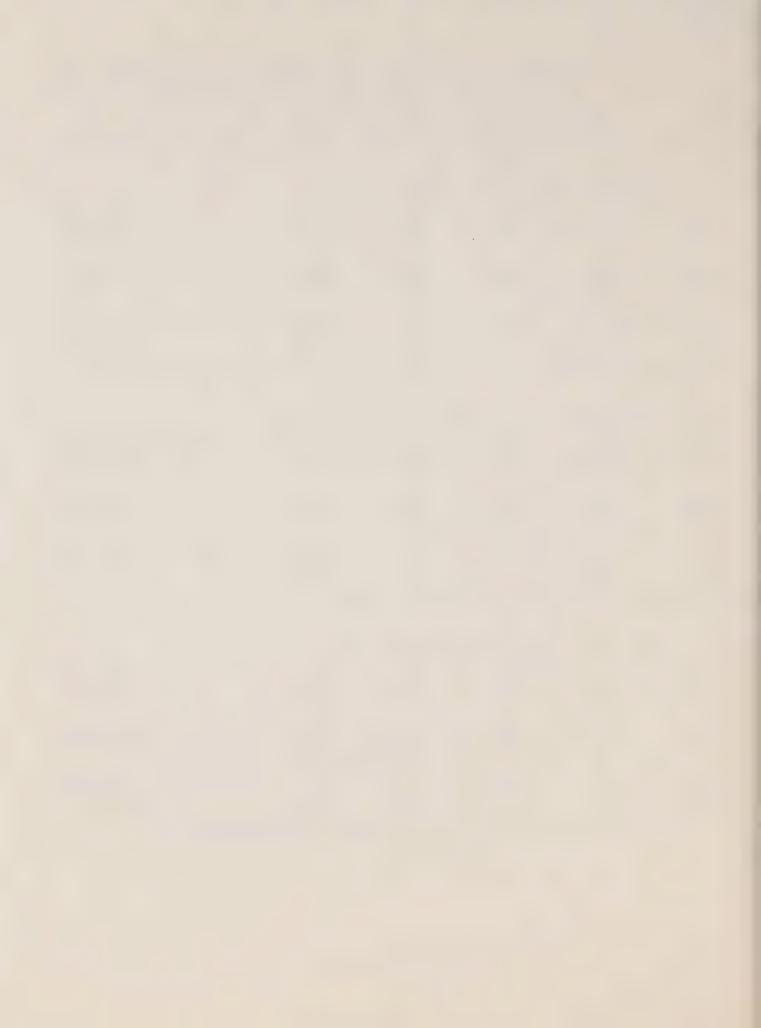
TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1985-1987 Canada, Painting and Decorating Work (SIC 4275)

	<sup>7</sup> otal(1)	Bottom 25%	Lower middle 25%	Upper mradle 25%	Tob 25%
			1985		
Number of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	2.455 128.895 112.657 15.238	30.282 19.652 10.630	47,738 34,672 13.066	95.979 71.797 14.182	351,581 324,508 27,073
Average net profit (No.) Average expense \$ Average net profit \$	2.247 127,730 108,332 19,398	30.245 18.579 11.666	47.754 32,984 14.770	85.954 69.064 16,890	346.967 312.699 34.268
Average expense \$ Average net loss \$ Average net loss \$	208 135.981 144.952 -8.971	30.949 39.148 -8.199	47.554 53.725 -6,171	86,162 91,581 -5,419	379,258 395,353 -16,095
			1986		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	2.611 122.514 104.287 18.227	31.177 19.257 11.920	48.063 32.940 15.123	83.226 66.828 16.398	327.591 298.122 29.463
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	2.248 124,535 101,913 22.622	31,038 17,981 13,057	47.934 30.210 17.724	82.697 62.127 20.570	336,469 297,334 39,135
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	363 113,821 121,240 -7,419	32.950 35.564 -2.614	49,183 56,526 -7,343	85.962 91.161 -5,199	287,189 301,708 -14.519
			1987		
Number of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	. 879 123.552 105.393 18.159	32.334 19.813 12.521	50.875 37.224 13.651	83,653 65,119 18,534	327.346 299,417 27.929
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	757 126.137 104.047 22.090	32.395 19.280 13.115	50,425 34,586 15,839	82.671 60.873 21.798	339.058 301,447 37,611
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	122 112.727 123.576 -10.849	30.514 35.824 -5.310	56.034 67.475 -11.441	91.981 101.115 -9.134	272.377 289.890 -17.513

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes





# Publication

# SERVICE INDUSTRIES INCIDENTAL TO CRUDE PETROLEUM AND NATURAL GAS

## **CANADA**

1987





SMALL BUSINESS OFFICE



Industry, Science and Technology Canada

Industrie, Sciences et Technologie Canada



TABLE 1. Selected operating ratios, in percent of sales, 1987

Canada, Service Industries Incidental to Crude Petroleum and Natural Gas (SIC 091)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	164 (1) (1)	(1) 58	58 97	37 267	267 :1

		Indus	try aver	age(2)			R	leporting	busines	ses only(	3)
Selected expense item	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%	% busi- nesses reporting	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Too 25%
		P	ercent c	of sales				Pe	rcent of	sales	
Cost of sales	1.6	0.4	0.5	1.3	4.1	10.5	15.1	12.2	17.2	25.8	13.4
Occupancy expenses Depreciation Repairs & maintenance Heat. light & telephone Rent	19.2 10.9 3.8 1.8 2.7	19.2 12.7 1.8 1.7 3.1	19.7 13.5 2.8 2.3 1.2	18.3 7.7 6.5 1.6 2.4	19.7 9.8 4.0 1.6 4.2	34.8 89.4 53.2 69.4 54.4	20.3 12.2 7.1 2.6 5.0	21.4 15.6 5.5 3.4 7.4	19.7 13.9 5.8 3.3 2.4	20.4 8.8 9.0 2.1 4.2	19.7 10.8 6.9 2.0 6.0
Personnel expenses	31.5	24.5	30.0	33.9	37.2	85.9	36.8	31.0	36.3	40.9	37.5
Financial expenses Interest & bank charges Professional fees	5.3 2.5 2.8	5.2 2.8 2.4	6.9 2.0 4.9	3.2 2.1 1.0	5.9 3.1 2.8	98.4 85.5 87.9	5.4 2.9 3.2	<b>5.3</b> 3.5 2.8	7.0 2.6 5.3	3.3 2.4 1.1	5.3 3.1 3.8
Other expenses	33.7	31.9	35.9	31.3	35.6	100-0	33.7	31.9	35.9	31.3	35.6
Profit (loss)	8.8	18.8	6.9	12.1	-2.5	98.1	9.0	18.8	7.2	12.4	-2.5
Total	100.0	100.0	100.0	100.0	100.0	100.0					

#### Symbols

- zero or no observations
- -- too small too be expressed
- .. not applicable

### Footnotes

- (1) These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.
- Total weighted expenditure on a given item (2) Value in each cell =

- x 100 for each quartile.

Total weighted sales of all businesses in the sample

Total weighted expenditure on a given item

- x 100 for each quartile. (3) Value in each cell =

Total weighted sales of businesses reporting this item of expenditure

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal 100%.

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item.

Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom 25%, lower middle 25%, etc.) represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes, the high and low values of sales are shown

#### How to use the tables

- (1) Locate the appropriate sales range that is displayed on the two lines entitled "Low sales value" and "High sales value".
  (2) The selected range will indicate the proper quartile, i.e. the bottom 25%, the lower middle 25%, the upper middle 25% or the top 25%.
- (3) Data pertaining to the selected sales size range will be in that quartile.

#### Standard Industrial Classification Definition (SIC 1980):

SIC 0910 - Service Industries Incidental to Crude Petroleum and Natural Gas Businesses primarily engaged in providing contract drilling and other services to petroleum and natural gas industries.

TABLE 2. Balance sheet profile for incorporated businesses only, 1987 Canada, Service Industries Incidental to Crude Petroleum and Natural Gas (SIC 091)

	Total (1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	140	(1)	69 120	120 307	307 (1)
			Average (\$000's)		
Assets Cash Accounts and notes receivable Inventory Other current assets Total current assets Fixed assets Less: Accum. dep. on fixed assets Other assets	53 	28 37 118 - 2	10 46 55 51 7	32 56 88 135 182	157 94 251 470 29
Liabilities and equity Current loans Other current liabilities Total current liabilities Mortgages payable Long term debt Other liabilities	31 65 97. - 35 89	4 18 22 - 3 12	6 15 21 - 3 40	11 64 75 - 4 59	103 160 253 - 126 241
Total liabilities Total equity	220 141	38 119	64 49	138 267	630 120

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000

See Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1987 Canada, Service Industries Incidental to Crude Petroleum and Natural Gas (SIC 091)

	Total (2)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%			
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	140 (1) (1)	(1)	69 120	· 120	307			
	Average							
Liquidity ratio Current ratio (times)	1.1	1.7	2.7	1.2	1.0			
Leverage ratios Debt/equity ratio (times) Interest coverage ratio (times) Debt ratio (times)	1.6 0.4 0.6	0.3	1.3 3.8 0.6	0.5 4.5 0.3	5.3			

<sup>(1)</sup> The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in Table 2.

See Table 1 for symbols and notes.

#### Definitions:

#### 1. Liquidity ratio:

Current = current assets / current liabilities.

#### 2. Leverage ratios:

- a) Dept/equity = total liabilities / equity.
  b) Debt ratio = total liabilities / total assets.
  c) Interest coverage = net profit + interest expense / interest expense.

<sup>(2)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1987 Canada, Service Industries Incidental to Crude Petroleum and Natural Gas (SIC 091)

	Total (1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	78 (1) (1)	(1) 75	75 120	120 276	276
			Average (\$000's)		
Operating activities Cash from operations Depreciation Other	-6 27 -24	- 4 -6	-9 18 -8	18 12 -2	-31 74 -78
Dividends	-5	-2	-3	-	-13
Investment activities Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment	-9 -11	7 -3 -2	2 -6 -34	7 -12 -7	6 -14 -1
Financing activities    Increase in long term debt    Repayment of long term debt    Loans from shareholders    Repayment of loans from shareholders    Advances & loans from government    Increase in equity    Decrease in equity    Other	6 -23 32 -3 -6 9	2 -4 -5  -	7 -30 3 -3 - 23 -	-4 2 -1 -	15 -54 115 -4 -2 -33
Increase(decrease) in cash & equivalents Cash & equivalents-Beginning of the year Cash & equivalents - End of the year	-11 23 12	-3 7 4	-40 73 32	12 -2 10	-15 20 5

<sup>(1)</sup> These estimates are based on a sample of incorporated businesses reporting sales between \$25,000 and \$2,000,000. Sample count includes only those businesses reporting a statement of changes. See Table 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1984-1987 based on SIC classification in 1987 Canada, Service Industries Incidental to Crude Petroleum and Natural Gas (SIC 091)

Business size expressed in average labour units(1)				Changes in number of businesses with paid employees		
	Number of businesses	Total payrol! (\$000's)	Average labour units(1)	Newly reporting(2)	No longer reporting(3)	
1584						
Total	1,429	1,012.389	34,474	354	249	
less than 20 20 - 99 100 - 499 500 and over	1,105 164 104 56	106,508 161,832 254,589 489,460	3.063 5.227 8.303 17.881	305 20 24 5	229 10 8 2	
1987					0	
Total	1,681	939,363	31,381	296	•••	
less than 20 20 - 99 100 - 499 500 and over	1,383 166 76 56	124,686 162,075 177,067 475,535	4.016 5.112 5.477 16.776	259 31 3 3	  	

<sup>(1)</sup> Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment, Payroll and Hours, Statistics Canada. Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.

(2) Refers to businesses reporting no payroll deductions in the previous year.

<sup>&</sup>quot;Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly

See Table 1 for symbols and notes.

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1985-1987 Canada, Service Industries Incidental to Crude Petroleum and Natural Gas (SIC 091)

	Total (1)	Sottom 25%	Lower middle 25%	Upper midale 25%	700 25:
			1985		
Aumber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	190 283.593 257.054 26,539	42,395 30.328 12.067	115.915 101,150 14.765	235.179 210.693 24,486	740.882 586.046 54.836
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	168 293.297 248.716 44.581	42.020 26.797 15.223	112,969 87.942 25,027	230.899 194.604 36.295	787.298 685.519 101.779
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	252.697 303.879 -51.182	44.156 46.913 -2.757	137.759 199.112 -61.353	254.029 281.561 -27.532	574.843 687.331 -113,088
			1986		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	247 359.588 329.357 30,231	41.800 32.043 9,757	102,865 96,283 6,582	326,441 284,798 41,643	967.247 904.304 62,943
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	200 364.333 313.565 50.768	42,118 - 20,044 22,074	113,076 91,839 21,237	323,666 264,186 59,480	978,472 878,189 100,283
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	47 351,378 397,754 -46,376	41,437 45,709 -4.272	83,147 104,864 -21,717	349,159 453,588 -104,429	931.767 986,856 -55.089
			1987		
Number of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	190 248.163 255.036 -6.873	41.820 59.482 -17.662	76,613 69.054 7.559	151.086 135.915 15.171	723,134 755,693 -32,559
Average accepted a profit (No.) Average sales \$ Average expense \$ Average net profit \$	125 173,571 147,875 25,696	39.130 21.022 18.108	76.022 59.505 16.517	147,852 116,689 31,163	431.280 394,282 36,998
Businesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	65 334.821 387,646 -52,825	45,291 109,109 -63,818	77,959 90.791 -12.832	158.691 181.127 -22.436	1.057.344 1.169.555 -112,211

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes





# WHOLESALE PETROLEUM PRODUCTS

# **CANADA**

1987



SMALL BUSINESS OFFICE



Industry, Science and Technology Canada

Industrie, Sciences et Technologie Canada

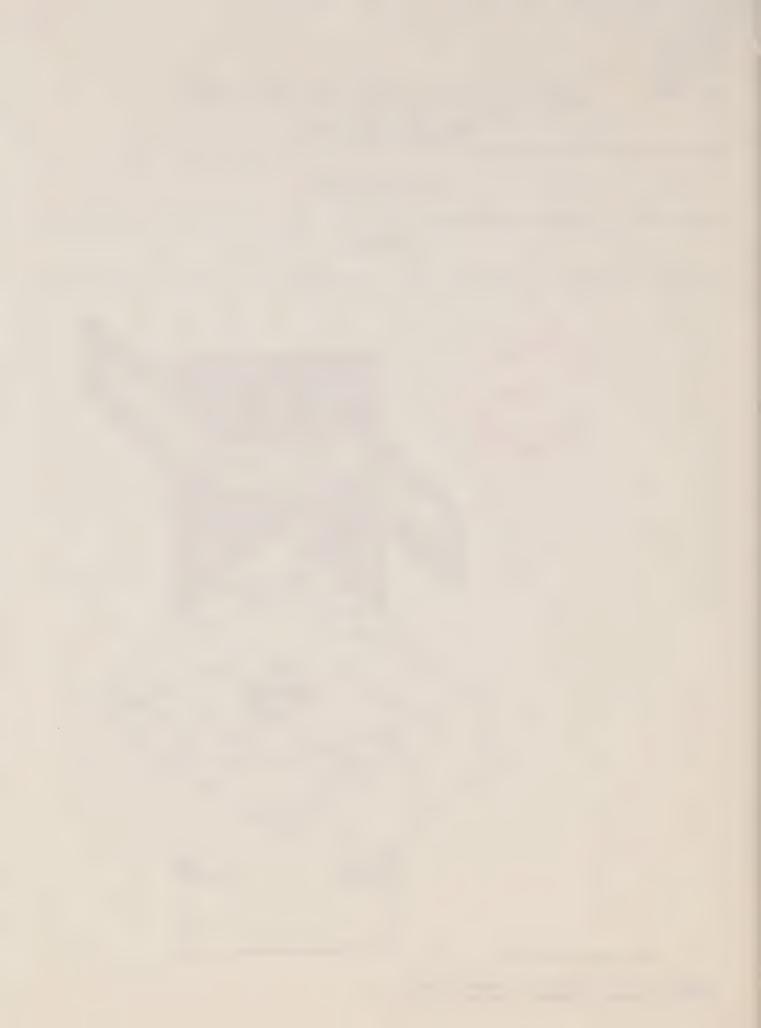


TABLE 1. Selected operating ratios, in percent of sales, 1987

Canada, Wholesale Petroleum Products (SIC 5111)

	Total(1)	Sottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	820 (1) (1)	(1) 111	! 1 ! 233	233 593	593

		Indus	try aver	age(2)			R	eporting	busines	ses only(	3)
Selected expense item	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%	% busi- nesses reporting	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
		P	ercent c	of sales				Pe	rcent of	saies	
Cost of sales	32.6	18.6	17.5	34.5	59.9	60.7	53.8	53.8	36.4	51.0	65.0
Occupancy expenses Depreciation Repairs & maintenance Heat, light & telephone Rent	10.3 4.9 3.0 1.5 0.9	14-1 6-1 5-4 1-4	13.1 7.1 2.8 2.3 0.9	9.3 4.4 2.6 1.4 0.9	4.5 1.9 1.3 0.6 0.6	98.3 92.6 72.9 86.9 44.4	10.5 5.3 4.1 1.7 2.1	14.6 7.1 8.0 2.2 3.4	13.4 7.7 3.9 2.5 3.0	9.4 4.7 3.6 1.5 1.9	4.5 2.0 1.5 0.7 1.0
Personnel expenses	23.0	22.1	31.5	25.7	11.8	92.4	24.9	25.5	34.8	27 - 4	12.4
Financial expenses Interest & bank charges Professional fees	3.0 2.1 0.9	4-4 3-2 1-2	4.2 2.8 1.4	2.4 1.7 0.6	1.2 0.8 0.4	<b>97.8</b> 83.7 89.1	3-1 2-5 1-0	4.5 4.3 1.5	4.2 3.4 1.5	2.4 1.9 0.7	1.3 0.9 0.4
Other expenses	21.7	23.0	25.5	19.7	18.9	100.0	21.7	23.0	25.5	19.7	18.9
Profit (loss)	9.3	17.8	8.2	7-4	3.8	97.6	9.5	18.0	8.8	7.5	3.8
Total	100.0	100.0	100.0	100.0	100.0	100-0					

#### Symbols .

- zero or no observations
- -- too small too be expressed ... not applicable
- confidential

- (1) These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000
- Total weighted expenditure on a given item - x 100 for each quartile. (2) Value in each cell =

Total weighted sales of all businesses in the sample

Total weighted expenditure on a given item

-  $\times$  100 for each quartile. (3) Value in each cell =

Total weighted sales of businesses reporting this item of expenditure

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal 100%.

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item.

Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom 25%, lower middle 25%, etc.) represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes, the high and low values of sales are shown.

#### How to use the tables

- (1) Locate the appropriate sales range that is displayed on the two lines entitled "Low sales value" and "High sales value".

  (2) The salected range will indicate the proper quartile, i.e. the bottom 25%, the lower middle 25%, the upper middle 25% or the
- (3) Data pertaining to the selected sales size range will be in that quartile.

#### Standard Industrial Classification Definition (SIC 1980):

## SIC 5111 - Wholesale Petroleum Products

SIL 3111 - Wholesale Petroleum Products

Businesses primarily engaged in wholesale dealing in refined petroleum products. Businesses primarily engaged in dealing in fuel oil and liquefied petroleum gases are classified in this industry regardless of whether their sales are considered to be wholesale or retail. Included are businesses engaged in wholesale bulk tank station, wholesale fuel, wholesale fuel oil, wholesale furnace oil, wholesale gasoline, wholesale heating oil, wholesale kerosene, wholesale liquified petroleum gases, wholesale lubricating oils and greases, wholesale petroleum products and wholesale of refined petroleum products.

TABLE 2. Balance sheet profile for incorporated businesses only, 1987

Canada, Wholesale Petroleum Products (SIC 5111)

	Total(1)	Sottom 25%	Lower middle 25%	Upper middle 25%	700 25%
Businesses in sample (No.) Low saies value (\$000's) High saies value (\$000's)	630 (†) (†)	(1) 152		277 664	364 (1
			4verage (\$000's)		
Assets Cash Accounts and notes receivable Inventory Other current assets Total current assets Fixed assets Less: Accum. dep. on fixed assets Other assets	59 - 37 146 81 - 30	9 - 23 32 31 - 11	44 55 99 102 -	69 - 86 : 55 84 - 24	115 183 298 105 -
Total assets  Liabilities and equity Current loans Other current liabilities Total current liabilities Mortgages payable Long term debt Other liabilities	257 26 76 102 - 9 49	6 21 27 - 4 22	222 28 46 74 - 11 81	31 70 100  10 36	467 41 166 208 - 12 55
Total liabilities Total equity	160 97	52 21	165 57	147 117	275 192

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1987 Canada, Wholesale Petroleum Products (SIC 5111)

	Total(2)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	630 (1) (1)	(1) 152	152 277	277 664	664 (1)
			Average		
Liquidity ratio Current ratio (times)	1.4	1.2	1.3	1.6	1.4
Leverage ratios Debt/equity ratio (times) Interest coverage ratio (times) Debt ratio (times)	1.7 4.7 0.6	2.4 2.1 0.7	2.9 3.7 0.7	1.3 4.6 0.6	1.4 6.1 0.6

<sup>(1)</sup> The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in Table 2.

See Table 1 for symbols and notes.

#### Definitions:

#### 1. Liquidity ratio:

Current = current assets / current liabilities.

#### Leverage ratios;

- a) Debt/equity = total liabilities / equity.
  b) Debt ratio = total liabilities / total assets.
  c) Interest coverage = net profit + interest expense / interest expense.

SOURCE: Small Business and Special Surveys Division, Statistics Canada.

<sup>(2)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1987 Canada, Wholesale Petroleum Products (SIC 5111)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25*.
Cusinesses in sample (No.) .ow sales value (\$000's) High sales value (\$000's)	304 (1) (1)	(1) 196	196 344	344 783	783 (1)
			Average (\$000's)		
Operating activities Cash from operations Depreciation Other	24 18 -2	7 7 -5	17 17 -1	25 24 -	48 24 -3
lividends	-7	-4	-6	-5	-13
Investment activities Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment	13 -33 -6 3	11 -22 -1	15 -29 -3 1	12 -35 -10 3	14 -48 -10
Financing activities    Increase in long term debt    Repayment of long term debt    Loans from shareholders    Repayment of loans from shareholders    Advances & loans from government    Increase in equity    Decrease in equity    Other	16 -12 6 -9 - 2 -1	13 -7 -4 -6 -	11 -11 7 -10 - - -1 -1	21 -16 7 -13 -5	18 -14 -8 -3
Increase(decrease) in cash & equivalents Cash & equivalents-Beginning of the year Cash & equivalents - End of the year	10 9 19	-2 3	6 - 1 5	15 2 17	22 31 52

<sup>(1)</sup> These estimates are based on a sample of incorporated businesses reporting sales between \$25,000 and \$2,000,000. Sample count includes only those businesses reporting a statement of changes. See Table 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1984-1987 based on SIC classification in 1987 Canada, Wholesale Petroleum Products (SIC 5111)

Business size expressed in average labour units(1)	Number of businesses	Total payroil (\$000's)		Changes in number of businesses with paid employees		
			Average labour units(1)	Newly reporting(2)	No longer reporting(3)	
1984						
Total	3,356	413,678	17,764	345	227	
less than 20 20 - 99 100 - 499 500 and over	3,228 92 15 21	204.829 60,302 25,844 122.703	8,706 2,608 1,282 5,168	324 16 1 4	. 222	
1987						
Total	3,245	528,657	20.780	318	• • •	
less than 20 20 - 99 100 - 499 500 and over	3.055 122 42 26	246,916 93,996 36,488 151,257	9.666 3.636 1.562 5,916	289 13 15	•••	

<sup>(1)</sup> Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment, Payroll and Hours, Statistics Canada, Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.

(2) Refers to businesses reporting no payroll deductions in the previous year.

<sup>&</sup>quot;Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly

See Table 1 for symbols and notes

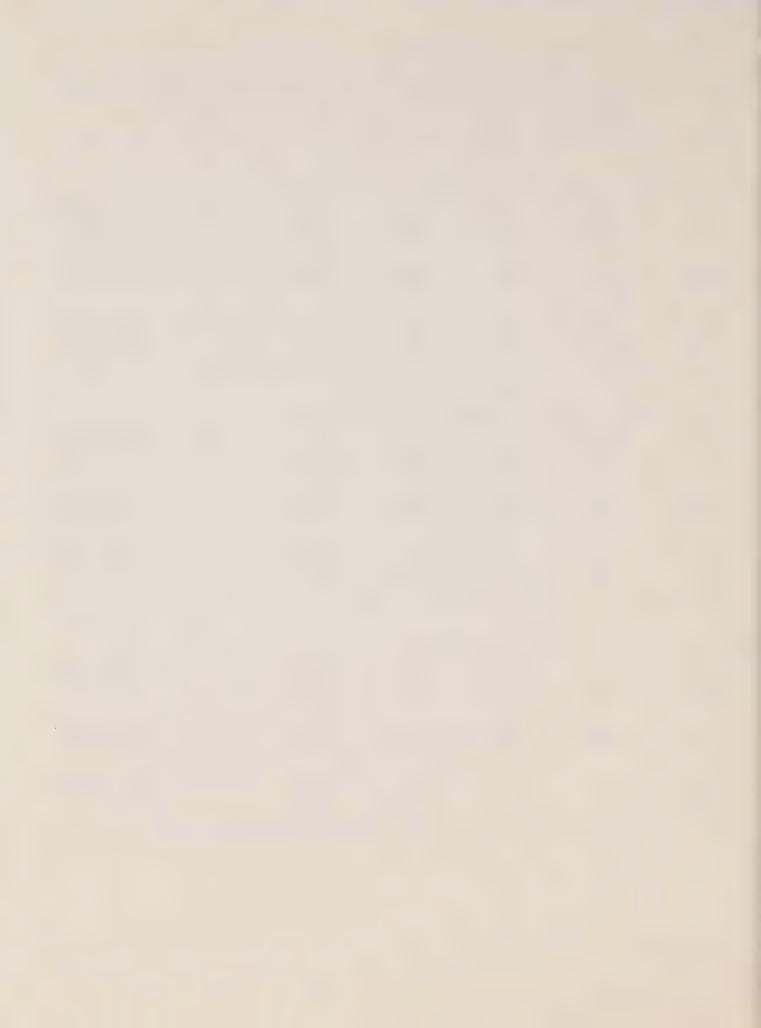
TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1985-1987 Canada, Wholesale Petroleum Products (SIC 5111)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
			1985		
Number of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	494 467,146 442,769 24,377	67.790 53,440 14.350	175,410 160,901 14.509	447.788 422.433 25.355	1.177.537 1,134.303 43,294
Businesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	443 466,921 435,200 31,721	68.731 51,372 17.359	173,688 155,376 18,312	448.042 412.377 35,665	1.177.224 1,121.676 55,548
Businesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	<b>51</b> 468.751 496,302 -28,151	50.540 69.370 -8.830	189,058 204.676 -15,618	445,661 506,721 -61,060	1.179,743 1.206.839 -27.096
			1986		
Number of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	523 416,340 400,011 16,329	61,171 46,123 15,048	161,027 148,578 12,449	335.110 315.923 19.187	1,108.051 1,089,419 18,632
Average and profit (No.) Average expense \$ Average net profit \$	454 416,786 390,463 26,323	61.090 45.950 15.140	158.180 137,910 20,270	349,253 321.226 28,027	1,098,622 1,056,764 41,858
Businesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	69 419,677 436,009 -16,332	83.600 93.847 -10.247	167,319 172,152 -4,833	294.331 300.632 -6.301	1,133,456 1,177,403 -43,947
			1987		
Number of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	987 423.802 401.323 22.479	62,398 54,294 8,104	165.732 152.984 12.748	368.507 342.118 26.389	1.098.569 1.055.897 42.672
Average net profit (No.)  Average expense \$  Average net profit \$	<b>780</b> 430,103 396,623 33,480	60.608 45.457 15.151	168,640 144.892 23.748	368,197 331,466 36,731	1,122,967 1,064,676 58,291
Businesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	207 394,657 413,290 -18,633	66,620 75,144 -8,524	156.949 177.430 -20.481	369.767 385.452 -15.685	985,290 1.015,135 -29,845

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes

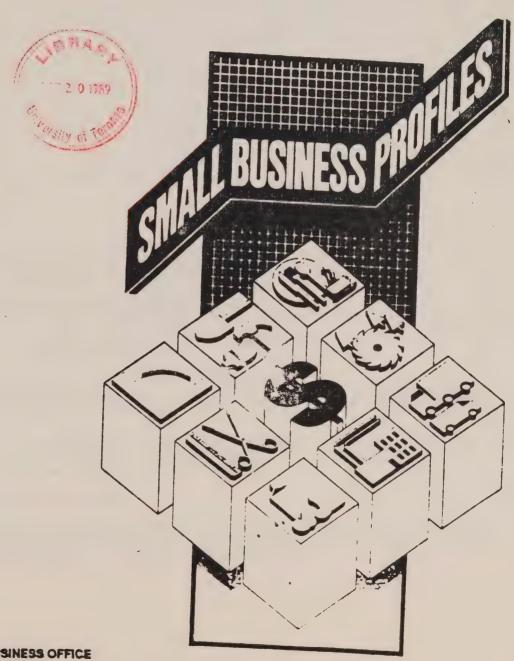




# **PHARMACIES**

# **CANADA**

1987



SMALL BUSINESS OFFICE



Industry, Science and Technology Canada

Industrie, Sciences et Technologie Canada



TABLE 1. Selected operating ratios, in percent of sales, 1987

#### Canada, Pharmacies (SIC 6031)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Toc 261.
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	1.201	(1) 342	342 634	634 984	- 984 (1/

	Indus	try aver	age(2)			R	eporting	busines	ses only(	3)
Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%	% busi- nesses reporting	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
-	P	ercent o	f sales			Percent of sales			sales	
57.7	51.7	57.4	59.2	62.4	92.2	62.5	61.2	60.4	62.6	66.1
4.7 1.0 0.4 0.8 2.5	5.4 1.4 0.5 1.0 2.6	4.5 1.1 0.4 0.8 2.4	4.6 0.9 0.4 0.7 2.5	4.2 0.8 0.3 0.6 2.5	95.2 85.9 78.0 89.5 77.2	4.9 1.2 0.5 0.9 3.2	6.1 1.8 0.7 1.2 3.8	4.8 1.3 0.4 0.9 3.2	4.7 1.0 0.5 0.8 3.0	4.3 0.9 0.4 0.6 2.9
15-4	16.8	15.1	15.2	14.6	95.1	16.3	19.0	15.6	15.8	14.9
1.7 0.8 0.9	2.2 1.0 1.2	1.9 0.8 1.1	1.5 0.8 0.7	1.3 0.7 0.6	94.8 82.5 91.2	1.8 1.0 1.0	2.5 1.5 1.4	1.9 0.9 1.2	1.6 1.0 0.7	1.3 0.8 0.6
12.9	12.4	13.3	13.7	12.3	39.9	12.9	12-4	13.3	13.7	12.3
7.5	11.6	7.6	5.6	5.1	98.7	7.6	11.9	7.7	5.7	5.2
100.0	100.0	100.0	100.0	100.0	100.0		• • •	• • •	* * *	
	57-7 4.7 1.0 0.4 0.8 2.5 15-4 1.7 0.8 0.9 12-9 7.5	Total Bottom 25%  57.7 51.7  4.7 5.4 1.0 1.4 0.4 0.5 0.8 1.0 2.5 2.6 15.4 16.8 1.7 2.2 0.8 1.0 0.9 1.2 12.9 12.4 7.5 11.6	Total Bottom Lower 25% middle 25%  Percent of 57.7 51.7 57.4  4.7 5.4 4.6 1.0 1.4 1.1 0.4 0.5 0.4 0.8 1.0 0.8 2.5 2.6 2.4 15.4 16.8 15.1 1.7 2.2 1.9 0.8 1.0 0.8 0.9 1.2 1.1 12.9 12.4 13.3 7.5 11.6 7.6	Total Bottom Lower 25% middle 25%  Percent of sales  57.7 51.7 57.4 59.2  4.7 5.4 4.6 4.6 1.0 1.4 1.1 0.9 0.4 0.5 0.4 0.4 0.8 1.0 0.8 0.7 2.5 2.6 2.4 2.5  15.4 16.8 15.1 15.2  1.7 2.2 1.9 1.5 0.8 1.0 0.8 0.8 0.9 1.2 1.1 0.7  12.9 12.4 13.3 13.7 7.5 11.6 7.6 5.6	Total   Bottom   Lower   Upper   70p   25%   middle   25%   25%     25%	Total Bottom Lower Upper 25% middle 25% 25% 25% 25% 25% 25% 25% 25% 25% 25%	Total Bottom Lower 25% middle 25% 25% 25% 25% 25% 25% 25% 25% 25% 25%	Total   Bottom   Lower   Upper   25%   middle   25%   25%	Total   Bottom   Lower   Upper   25%   middle   25%   25%	Total Bottom   Lower   Upper   25%

#### Symbols

- zero or no observations
- -- too small too be expressed
- ... not applicable
- x confidential

- (1) These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.
- Total weighted expenditure on a given item × 100 for each quartile. (2) Value in each cell =
  - Total weighted sales of all businesses in the sample
- Total weighted expenditure on a given item
- x 100 for each quartile. (3) Value in each ceil =

Total weighted sales of businesses reporting this item of expenditure

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal 100%.

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item.

Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom 25%, lower middle 25%, etc.) represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes, the high and low values of sales are shown.

- (1) Locate the appropriate sales range that is displayed on the two lines entitled "Low sales value" and "High sales value".

  (2) The selected range will indicate the proper quartile, i.e. the bottom 25%, the lower middle 25%, the upper middle 25% or the top 25%.
- (3) Data pertaining to the selected sales size range will be in that quartile.

## Standard Industrial Classification Definition (SIC 1980):

A THE CONTRACT OF METERS AND A SECURITY OF A

#### SIC 6031 - Pharmacies

Businesses primarily engaged in retail dealing in drugs, pharmaceuticals and patent medicines and drug sundries. Prescribed medicines must be sold but are not necessarily the source of greatest revenue. They may be secondarily engaged in selling other lines such as cosmetics, toiletries, tobacco products, confectionery, stationery, giftware and novelty merchandise. This industry includes prescription drug stores, retail pharmaceuticals, prescription pharmacies and retail prescription medicines.

SOURCE: Small Business and Special Surveys Division, Statistics Canada.

Balance sheet profile for incorporated businesses only, 1987

Canada, Pharmacies (SIC 6031)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	750 (1) (1)	(1) 446	446 710	710 1.074	1.674
			Average (\$000's)		
Assets					
Cash	- '				
Accounts and notes receivable Inventory	34	14	27	36	57
Other current assets	189	87	153	204	313
Total current assets	223	102	180	240	370
Fixed assets	49	34	40	56	65
Less: Accum. dep. on fixed assets	•	•	•		-
Other assets	37	9	31	45	63
Total assets	309	145	251	342	497
Liabilities and equity					
Current loans	23	7	18	29	37
Other current liabilities	99	41	78	111	165
Total current liabilities	121	48	96	140	202
Mortgages payable		•		-	
Long term debt Other liabilities	5 42	3 35	2 34	7 42	6 59
Uther Habilities	44	35	34	42	59
Total liabilities	168	86	132	188	267
Total equity	141	59	119	153	231

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1987 Canada, Pharmacies (SIC 6031)

	Total(2)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	750 (1) (1)	(1) 446	446 710	710 1,074	1.074
			Average		
Liquidity ratio Current ratio (times)	1.8	2.1	1.9	1.7	1.8
Leverage ratios  Debt/equity ratio (times)  Interest coverage ratio (times)  Debt ratio (times)	1.2 6.7 0.5	1.4 5.0 0.6	1.1 5.8 0.5	1.2 6.5 0.6	1.2 7.8 0.5

<sup>(1)</sup> The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in Table 2.

See Table 1 for symbols and notes.

## Definitions:

#### 1. Liquidity ratio:

Current = current assets / current liabilities.

### 2. Leverage ratios:

- a) Debt/equity = total liabilities / equity.
  b) Debt ratio = total liabilities / total assets.
  c) Interest coverage = net profit + interest expense / interest expense.

SOURCE: Small Business and Special Surveys Division, Statistics Canada.

<sup>(2)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1987 Canada, Pharmacies (SIC 6031)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%					
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	579 (1) (1)	(1) 468	468 736	736 1,096	1,096					
	Average (\$000's)									
Operating activities Cash from operations Depreciation Other	36 9 -7	6 5 6	30 7 -4	47 11 -12	61 14 -18					
Dividends ·	-16	-5	-9	-18	-31					
Investment activities Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment	3 -16 -4 1	3 -12 -	1 -8 -5	5 -19 -3 1	3 -26 -9 3					
Financing activities Increase in long term debt Repayment of long term debt Loans from shareholders Repayment of loans from shareholders Advances & loans from government Increase in equity Decrease in equity Other	8 -8 -7 -11 - 2 -1 -	9 -4 -6 -8 -	3 -6 2 -6 - 1	8 -10 10 -13 - - -3 -1	12 -10 11 -16 -7 -2 -1					
Increase(decrease) in cash & equivalents Cash & equivalents-Beginning of the year Cash & equivalents - End of the year	3 18 21	. 5 8 13	6 18 24	3 19 21	-1 28 26					

<sup>(1)</sup> These estimates are based on a sample of incorporated businesses reporting sales between \$25,000 and \$2,000,000. Sample count includes only those businesses reporting a statement of changes.

'See Table 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1984-1987 based on SIC classification in 1987 Canada, Pharmacies (SIC 5031)

Business size expressed in average labour units(1)					Changes in number of businesses with paid employees		
	Number of businesses	Total payroll (\$000's)	Average labour units(1)	Newly reporting(2)	No longer reporting(3)		
1984							
Total	4,196	678,783	49,698	373	307		
less than 20 20 - 99 100 - 499 500 and over	3,536 608 42 10	319.673 243.014 64,201 51,895	23,295 17,861 5,061 3,481	320 50 3 -	247 58 1		
1987							
Total	4,460	919.842	56.306	456	•••		
less than 20 20 - 99 100 - 499 500 and over	3.500 896 44 20	334,125 391,125 84,081 110,511	23,917 28,155 6.083 8.151	356 94 4 2			

<sup>(1)</sup> Average labour units are calculated by dividing total payrol1 by the average annual wage and salary rate as reported in the Survey of Employment, Payrol1 and Hours, Statistics Canada, Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.

<sup>(2)</sup> Refers to businesses reporting no payroll deductions in the previous year.(3) Refers to businesses reporting no payroll deductions in the following year.

<sup>&</sup>quot;Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly.

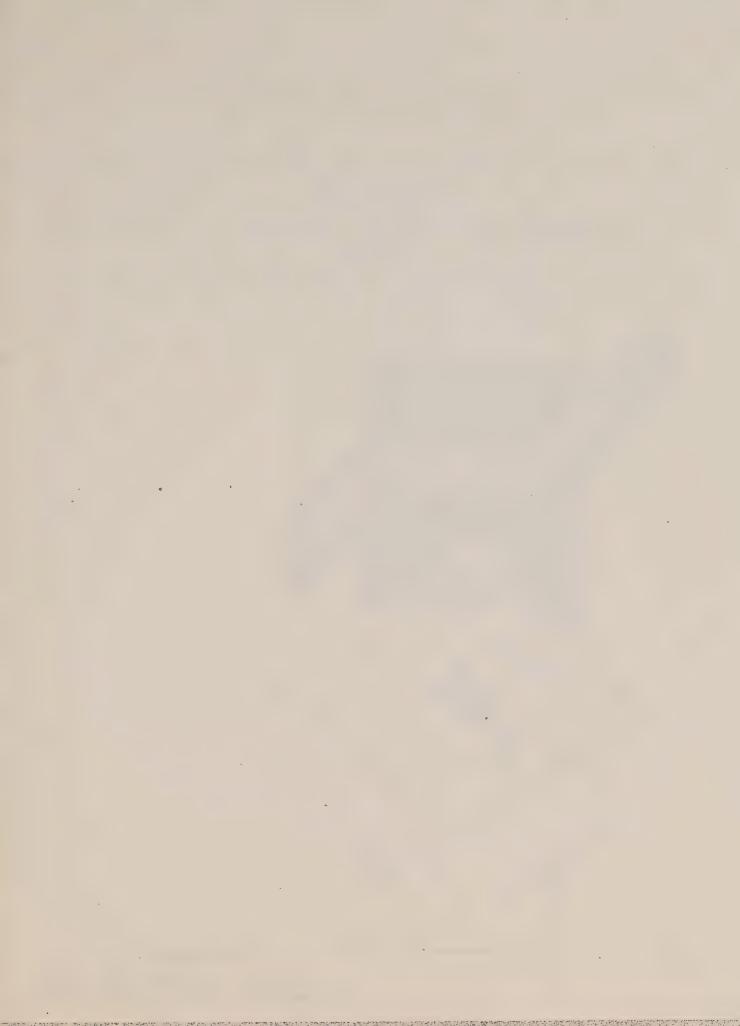
See Table 1 for symbols and notes.

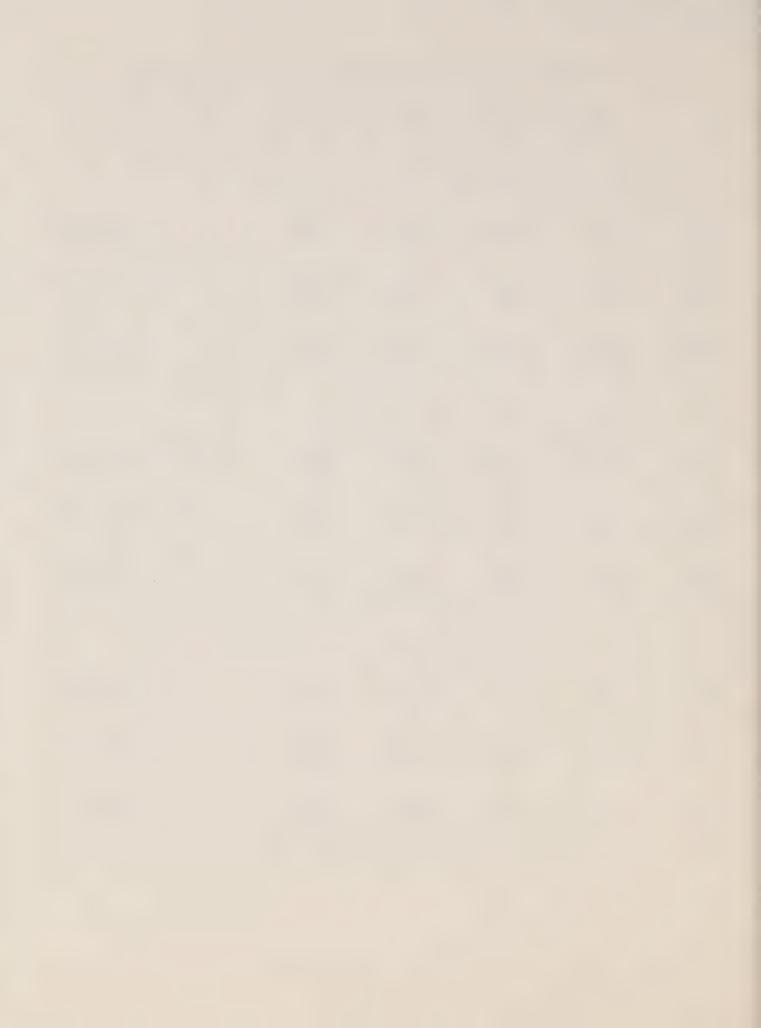
TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1985-1987 Canada, Pharmacies (SIC 5031)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
			1985		
lumber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	980 728.864 683.791 45.073	169.401 153.882 15.519	505.403 468.062 37.341	828.981 773.566 55.415	1.411,669 1.339.654 72,015
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	901 735.231 681.587 53.644	188.288 160,964 27,324	506,253 465.714 40.539	821.899 761.064 60.835	1.424.485 1.338.607 85.878
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	79 711.957 738.439 -26.482	116.184 133.927 -17.743	486.182 521,178 -34.996	929.583 951.173 -21.590	1,315,877 1,347,478 -31,601
			1986		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	1.182 689.474 655.375 34.099	204.809 198.231 6,578	454.377 428.308 26,069	736.594 700.223 36.371	1.362.114 1.294.738 67.376
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	998 691,635 643,888 47,747	210.263 186,807 23.456	455,619 421,780 33,839	734,313 687,487 46.826	1,366.343 1,279,478 86,865
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	184 683.046 710.738 -27.692	196.088 216.499 -20.411	447.390 465.016 -17.626	750,777 779,421 -28,644	1,337,927 1,382,015 -44,088
			1987		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	1,418 709.955 668.729 41,226	205,110 185,452 19,658	496.484 463.160 33.324	791.018 746.425 44.593	1,347,207 1,279,880 67,327
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	1,216 712,791 659,335 53,456	216.554 184.756 31,798	495,119 451,024 44,095	790.554 735,669 54.885	1,348,938 1,265,889 83,049
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	202 700,490 727,785 -27,295	169.803 187,597 -17,794	502.664 518.096 -15.432	794.494 826.850 -32.356	1,334,997 1,378,596 -43,599

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes





# PHOTOGRAPHERS

## **CANADA**

1987





SMALL BUSINESS OFFICE



Industry, Science and Technology Canada

Industrie, Sciences et Technologie Canada

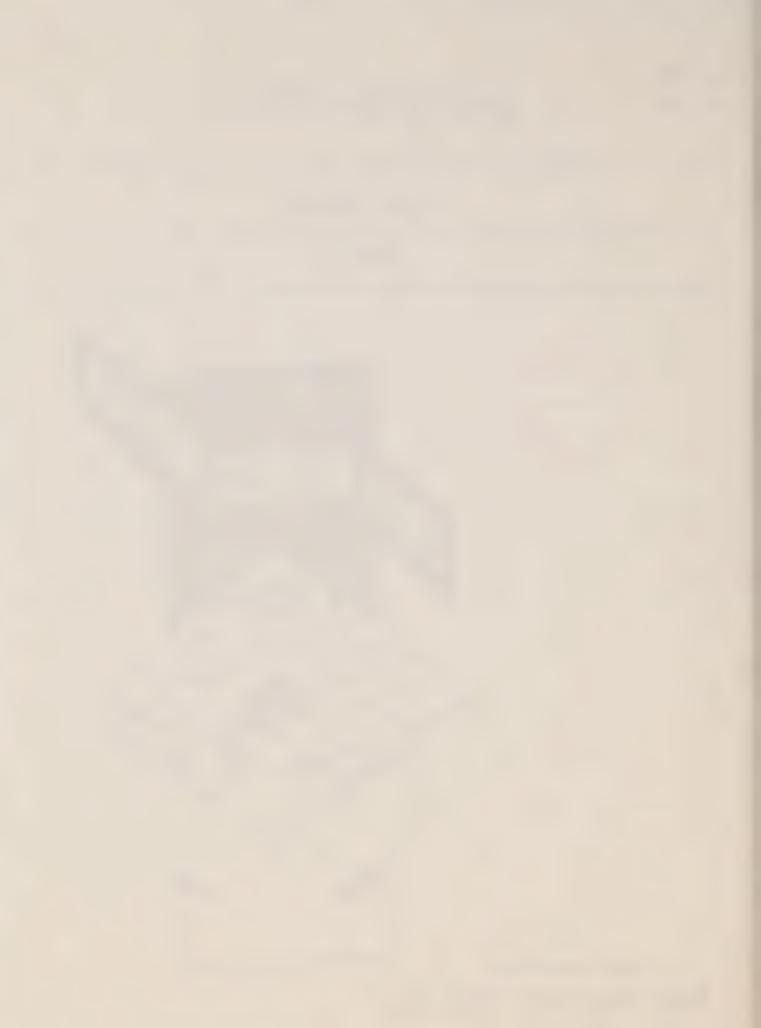


TABLE 1. Selected operating ratios, in percent of sales, 1987

## Canada, Photographers (SIC 9931)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	232 (1) (1)	(1)	39 67	67 116	116

		Indus	try aver	age(2)			R	eporting	busines	ses only(	3)
Selected expense item	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%	% busi- nesses reporting	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
		P	ercent c	f sales				Pe	rcent of	sales	
Cost of sales	19.5	20.8	20.3	19.2	18.2	61.6	31.7	34-1	33.6	32.5	27.2
Occupancy expenses Depreciation Repairs & maintenance Heat, light & telephone Rent	15.3 6.4 1.1 2.3 5.5	18.2 11.0 0.9 2.4 3.9	15.8 5.9 1.7 2.4 5.8	16.1 5.2 0.8 2.6 7.4	11.4 3.8 0.9 1.7 4.9	97.2 86.1 65.4 74.4 68.7	15.7 7.5 1.6 3.0 8.0	20.0 14.8 1.7 4.9 8.8	15.0 6.8 2.3 3.2 9.1	16.1 6.1 1.2 3.0 8.1	11.4 4.0 1.3 2.0 6.5
Personnel expenses	11.4	0.5	8.4	12.8	23.4	59.3	19.2	2.0	17.2	18.3	25.1
Financial expenses Interest & bank charges Professional fees	2.9 1.7 1.2	2.0 1.2 0.8	3.2 1.8 1.3	2.9 1.9 1.0	3.4 1.7 1.7	84.9 72.1 78.3	3.4 2.3 1.5	4.0 3.3 1.6	3.5 2.5 1.7	2.9 2.0 1.1	3.5 2.0 1.8
Other expenses	35.9	34.5	37.0	38.1	33.9	100.0	35.9	34.5	37.0	38.1	33.9
Profit (loss)	15.0	24.3	15.5	11.0	9.8	99.0	15.2	24.3	15.5	11.0	10.2
Total	100.0	100.0	100.0	100.0	100-0	100.0					

## Symbols

- zero or no observations -- too small too be expressed
- not applicable
- x confidential

- (1) These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000.000.

  Total weighted expenditure on a given item
- x 100 for each quartile. (2) Value in each cell = Total weighted sales of all businesses in the sample
- Total weighted expenditure on a given item
- x 100 for each quartile. (3) Value in each cell = Total weighted sales of businesses reporting this item of expenditure

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal 100%.

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item.

Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom 25%, lower middle 25%, etc.) represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes, the high and low values of sales are shown.

## How to use the tables

- (1) Locate the appropriate sales range that is displayed on the two lines entitled "Low sales value" and "High sales value".

  (2) The selected range will indicate the proper quartile, i.e. the bottom 25%, the lower middle 25%, the upper middle 25% or the top 25%.
- (3) Data pertaining to the selected sales size range will be in that quartile.

## Standard Industrial Classification Definition (SIC 1980):

## SIC 9931 - Photographers

Businesses primarily engaged in portrait and commercial photography. This industry includes commercial photographers, photographic studios and portrait photographers.

TABLE 2. Balance sheet profile for incorporated businesses only, 1987

	Total(1)	- 8ott <b>om</b> 25%	Lower middle 25%	Upper middle 25%	Top 25%					
Businesses in sample (No.)	133				25.					
Low sales value (\$000's) High sales value (\$000's)	(1)	(1) 83	83 104	104 254	254					
	Average (\$000's)									
Assets										
Cash		-	-	-	-					
Accounts and notes receivable	15	3	4	17	36					
Inventory			-		-					
Other current assets Total current assets	34 49	11	20 24	19 36	84 120					
Fixed assets	45	31	27	35	90					
Less: Accum. dep. on fixed assets	-	31	6 f	33	30					
Other assets	1.4	2	1	10	4.4					
Total assets	109	47	52	80	254					
iabilities and equity										
Current loans	9	2	5	7	20					
Other current liabilities	33	13	16	28	74					
Total current liabilities	42	15	20	35	95					
Mortgages payable Long term dept	3	-	1	1	q					
Other liabilities	29	28	22	24	9 42					
Total liabilities	73	43	43	60	145					
Total equity	36	4	g	20	109					

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes.

Canada, Photographers (SIC 9931)

TABLE 3. Financial ratios(1) for incorporated businesses only, 1987 Canada, Photographers (SIC 9931)

	Total(2)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%				
usinesses in sample (No.) ow sales value (\$000's) igh sales value (\$000's)	133 (1) (1)	(1)	83 104	104 254	254 (1)				
	Average								
Liquidity ratio Current ratio (times)	1.2	1.0	1-2	1.0	1.3				
Leverage ratios  Debt/equity ratio (times)  Interest coverage ratio (times)  Debt ratio (times)	2.0 5.5 0.7	11.6 2.3 0.9	4.8 1.7 0.8	3.0 3.6 0.7	1.3 8.6 0.6				

<sup>(1)</sup> The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in Table 2.

See Table 1 for symbols and notes.

## Definitions:

## 1. Liquidity ratio:

\*Current = current assets / current liabilities.

## Leverage ratios:

- a) Debt/equity = total liabilities / equity.
  b) Debt ratio = total liabilities / total assets.
  c) Interest coverage = net profit + interest expense / interest expense.

SOURCE: Small Business and Special Surveys Division, Statistics Canada.

<sup>(2)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1987 Canada, Photographers (SIC 9931)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	67 (1) (1)	(1)	90 132	132 235	235
			Average (\$000's)		
perating activities				20	4.0
Cash from operations	20	6	6 5	22	49
Depreciation Other	8 2	8	2	~1	12
o their	_	·	_		
lividends	-10	-	-6	-10	-22
Investment activities					
Disposal of fixed assets	-22		-	3	
Purchase of fixed assets	-22	-7	-8	-28	-41
Increase in investment	-1	•	*		<b>~</b> (
Decrease in investment	*	-	_		
Financing activities					
Increase in long term debt	10			20	1
Repayment of long term debt	-8	-2	-17 19	-3	-9
Loans from shareholders	8 ~7	<del>-</del> 3	19	-4	-19
Repayment of loans from shareholders	~ /	-3	- 1		1
Advances & loans from government Increase in equity			-	-	
Decrease in equity	-1		-	-4	
Other	-		-1	-	
				_	
Increase(decrease) in cash & equivalents	1	3	-1	7	-1
Cash & equivalents-Beginning of the year	9	4	12	1	2
Cash & equivalents - End of the year	10	7	11	8	14

<sup>(1)</sup> These estimates are based on a sample of incorporated businesses reporting sales between \$25,000 and \$2,000,000. Sample count includes only those businesses reporting a statement of changes. See Table 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1984-1987 based on SIC classification in 1987 Canada, Photographers (SIC 9931)

				Changes in numbe with paid	
Business size expressed in average labour units(1)	Number of businesses	Total payroll (\$000's)	Average labour units(1)	Newly reporting(2)	No longer reporting(3)
1984					
Total	1,474	71,232	5,033	281	159
less than 20 20 - 99 100 - 499 500 and over	1,402 51 21	41,393 14,115 15,724	2.949 998 1,086	275	148 1 10
1987					
Total	1.584	111,333	7,730	243	
less than 20 20 - 99 100 - 499 500 and over	1.486 59 29 10	51.711 18.147 22.984 18.491	3,552 1,238 1,633 1,307	228 3 2 10	···

<sup>(1)</sup> Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment, Payroll and Hours, Statistics Canada, Catalogue 72-002. An average labour unit could be interpreted as a full-time amployee. Note that the business size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.

(2) Refers to businesses reporting no payroll deductions in the previous year.

<sup>&</sup>quot;Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly

See Table 1 for symbols and notes.

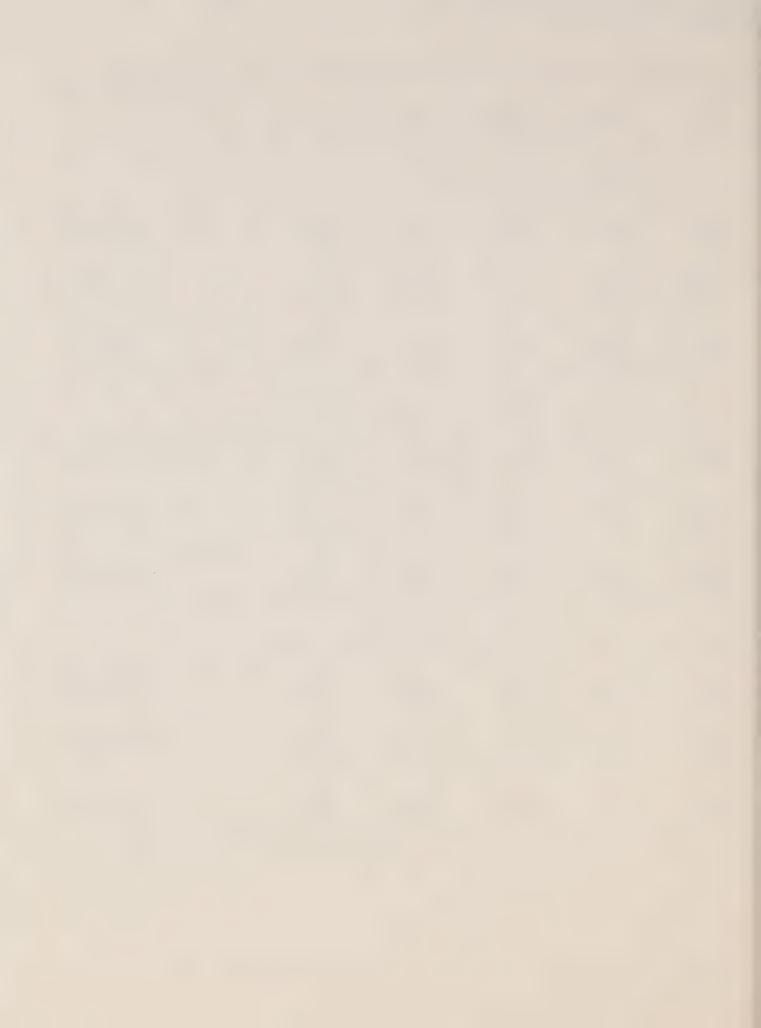
TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1985-1987 Canada, Photographers (SIC 9931)

	Total (1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25% ·
			1985		
Number of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	248 119.891 111.315 8.576	32,939 26,953 5,986	57.086 47.552 9.534	96.908 84.993 11,915	292,530 285,761 6,869
Businesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	210 117.870 103.625 14.245	34,182 25,539 8,643	56.722 43.519 13.203	94.798 79.209 15.589	285.778 266,234 19,544
Businesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	38 126.608 137.864 -11.256	28.369 32.153 -3.784	58,612 64,478 -5.866	107.729 114.658 -6.929	311.721 340.167 -28.446
			1986		
Number of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	211 145.274 127.261 18.013	33,230 28,650 4,580	61,679 52,509 9,170	114.787 92.107 22.580	371.401 335.778 35.623
Businesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	184 147,903 124,181 23,722	32,606 24,670 7,936	60,822 43,793 17,029	115.031 91.546 23.485	383.152 336.714 46.438
Businesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	27 133,498 145,394 -11,896	38,479 62,176 -23,697	63.876 74.872 -10.996	105,945 112,388 -6,443	325,692 332,140 -6,448
			1987		
Number of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	384 116,561 102,918 13,743	31.311 23.779 7.532	50,170 41,609 8,561	91.215 80.198 11.017	293.949 266.085 27.864
Businesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	278 118,217 99,016 19,201	30,720 21,448 9.272	50,112 37.956 12,158	89,486 70,970 18,516	302.550 265.688 36,862
Businesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	106 108.032 115.334 -7.302	34.481 36.281 -1,800	50.369 54.092 -3.723	95.474 102.933 -7,459	251,803 268,029 -16,226

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes



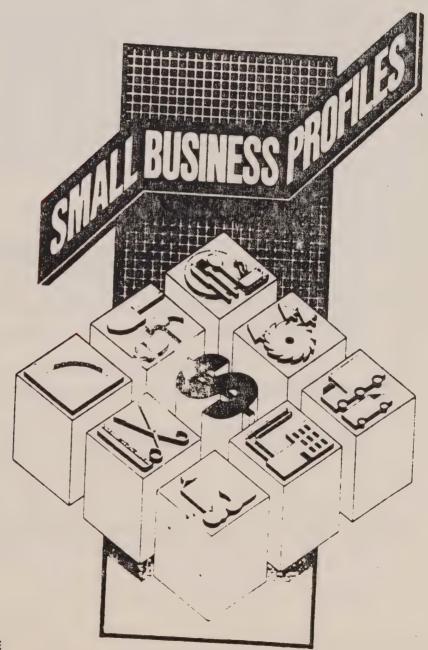


# PLATEMAKING, TYPESETTING & BINDERY INDUSTRY

## CANADA

1987





SMALL BUSINESS OFFICE



Industry, Science and Technology Canada Induatrie, Sciences et Technologie Canada

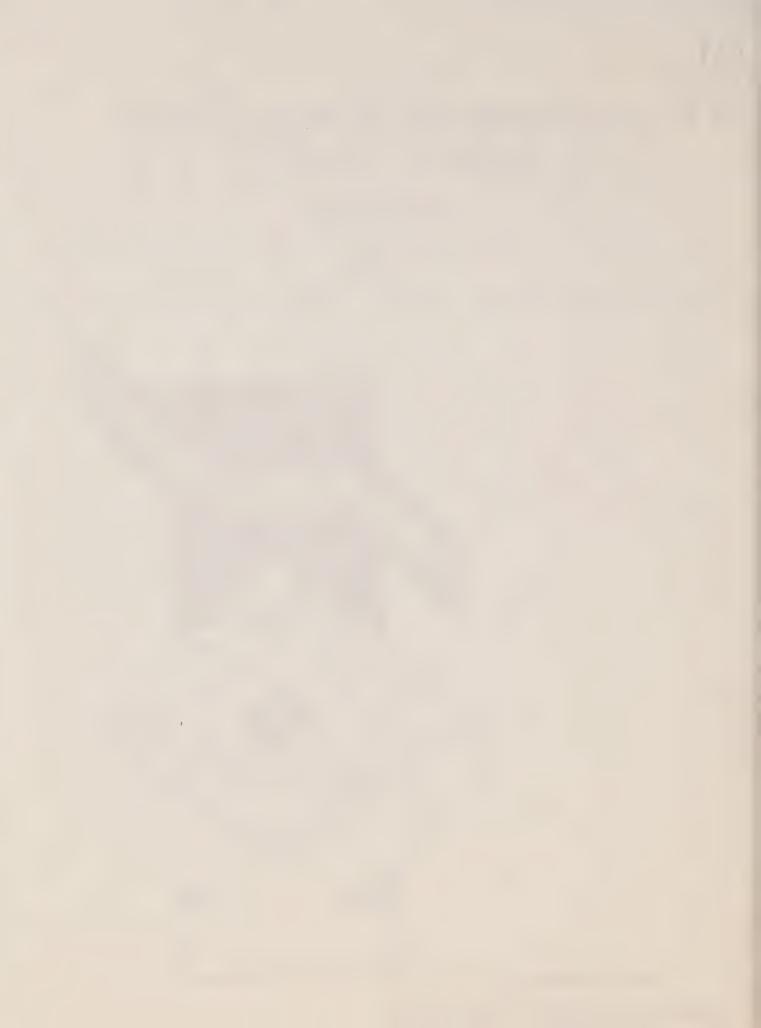


TABLE 1. Selected operating ratios, in percent of sales, 1987

Canada, Platemaking, Typesetting & Bindery Industry (SIC 282)

	Total (1)	Sattom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Jusinesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	473 (1) (1)	(1) 74	74 182	182 395	395

		Indus	try aver	age(2)			F	eporting	busines	ses only	(3)
Selected expense item	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%	% busi- nesses reporting	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	To: 25%
		Р	ercent c	fsales				Pe	rcent of	sales	
Cost of sales	19.0	12.9	21.6	20.7	20.4	71.4	25.5	28.7	35.9	23.5	22.3
Occupancy expenses Depreciation Repairs & maintenance Heat, light & telephone Rent	14.6 5.9 1.3 2.0 5.3	14.5 4.9 1.3 2.3 6.0	17-5 8-2 1-3 2-5 5-5	15.5 5.7 1.2 2.0 6.5	10-5 4-4 1-4 1-4 3-4	99.6 92.9 73.8 87.2 79.3	14.6 6.3 1.8 2.3 6.7	14.7 6.0 2.7 3.0 9.7	17.8 8.4 1.6 2.9 6.7	15.5 6.3 1.5 2.1 7.0	10.8
Personnel expenses	28.7	17.3	23.2	33.8	40.3	87.5	32.8	24.7	28.5	33.9	40.8
Financial expenses Interest & bank charges Professional fees	3.4 2.2 1.3	2.8 1.5 1.4	4.3 3.2 1.2	3.7 2.2 1.5	2.7 1.7 1.0	93.3 83.3 88.1	3.7 2.6 1.4	3.6 2.4 1.9	<b>4.5</b> 3.6 1.4	3.7 2.4 1.5	2.7
Other expenses	23.1	27.9	25.0	22.0	17.6	100.0	23.1	27.9	25.0	22.0	17.8
Profit (loss)	11.2	24.5	8.2	4.3	8.3	99.7	11.2	24.5	8.2	4.3	8.4
Total	100.0	100.0	100.0	100.0	100.0	100.0					

## Symbols

- zero or no observations
- -- too small too be expressed
- not applicable confidential

- (1) These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.
- Total weighted expenditure on a given item (2) Value in each cell = - x 100 for each quartile.

Total weighted sales of all businesses in the sample

Total weighted expenditure on a given item

- x 100 for each quartile. (3) Value in each cell =

Total weighted sales of businesses reporting this item of expenditure

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal 100%.

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item.

Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom 25%, lower middle 25%, etc.) represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes, the high and low values of sales are shown.

## How to use the tables

- (1) Locate the appropriate sales range that is displayed on the two lines entitled "Low sales value" and "High sales value".
  (2) The selected range will indicate the proper quartile, i.e. the bottom 25%, the lower middle 25%, the upper middle 25% or the top 25%.
- (3) Data pertaining to the selected sales size range will be in that quartile.

## Standard Industrial Classification Definition (SIC 1980):

## SIC 2820 - Platemaking, Typesetting and Bindery Industry

Businesses primarily engaged in providing specialized services to the printing and publishing trades, advertising agencies or others; the making of image bearing photographic films, plates and printers' dies of all types; typesetting for the printing trade; making binders or covers; hand or machine bindery work and allied post-printing, converting or finishing operations. Included are businesses engaged in photographic film developing, printing and enlarging.

TABLE 2. Balance sheet profile for incorporated businesses only, 1987

Canada, Platemaking, Typesetting & Bindery Industry (SIC 282)

	Total (1)	Bottom 25%	Lower middle 25%	Jpper middle 25%	7.0p 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	434 (1) (1)	(1) 105	105 250	250 497	497 .1)
			Average (\$000's)		
Assets					
Cash Accounts and notes receivable Inventory Other current assets Total current assets Fixed assets Less: Accum. dep. on fixed assets Other assets	57 60 117 103 - 14	6 - 13 19 36 - 3	- 22 - 46 68 59 - 12	43  55 98 91  13	157 124 281 227 29
Liabilities and equity Current loans Other current liabilities Total current liabilities Mortgages payable Long term debt Other liabilities	18 64 82 - 12 59	4 14 18 - - 2 27	12 28 35 - 13 33	18 60 78 - 11 62	39 152 191 20 113
Total liabilities Total equity	152 82	47 10	86 53	151 51	324 213

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1987 Canada, Platemaking, Typesetting & Bindery Industry (SIC 282)

	Total(2)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	434 (1) (1)	(1) 105	105 260	260 497	<b>497</b> (1)
			Average		
Liquidity ratio Current ratio (times)	1.4	1.0	1.7	1.3	1.5
Leverage ratios Debt/equity ratio (times) Interest coverage ratio (times) Debt ratio (times)	1.9 4.9 0.6	4.7 2.1 0.8	1.6 5.8 0.6	3.0 3.6 0.7	1.5 5.7 0.6

<sup>(1)</sup> The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in Table 2.

See Table 1 for symbols and notes.

## Definitions:

## 1. Liquidity ratio:

Current = current assets / current liabilities.

## 2. Leverage ratios:

- a) Debt/equity = total liabilities / equity.
  b) Debt ratio = total liabilities / total assets.
  c) Interest coverage = net profit + interest expense / interest expense.

<sup>(2)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1987 Canada, Platemaking, Typesetting & Bindery Industry (SIC 282)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Tob 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	278 (1) (1)	(1) 166	166 287	287 523	523 (1)
			Average (\$000's)		
Operating activities Cash from operations Depreciation Other	24 24	2 13 2	4 16 -5	24 21 3	66 48 4
Dividends	-12	-2	-2	-10	-34
Investment activities Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment	3 -36 -3 1	-23	1 -9 -2 1	-28 -1	10 -86 -10 2
Financing activities Increase in long term debt Repayment of long term debt Loans from snareholders Repayment of loans from shareholders Advances & loans from government Increase in equity Decrease in equity Other	18 -14 10 -10 - 2 -1	3 -3 2 - - 9 -	10 -5 16 -12 -	15 -18 9 -13 -1	41 -28 12 -12  -4 -3
Increase(decrease) in cash & equivalents Cash & equivalents-Beginning of the year Cash & equivalents - End of the year	7 20 26	4 4	14 42 56	5 16 21	5 14 20

<sup>(1)</sup> These estimates are based on a sample of incorporated businesses reporting sales between \$25,000 and \$2,000,000. Sample count includes only those businesses reporting a statement of changes See Table 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1984-1987 based on SIC classification in 1987 Canada, Platemaking, Typesetting & Bindery Industry (SIC 282)

Business size expressed in average labour units(1)				Changes in number with paid	
	Number of businesses	Total payroll (\$000's)	Average labour units(1)	Newly reporting(2)	No longer reporting(3)
1984					
Total	1,431	360,446	17,236	276	192
less than 20 20 - 99 100 - 499 500 and over	1,179 189 55 8	96.939 141,532 106,683 .15,292	4,822 6,598 5,207 609	250 8 8 -	179 8 5 -
1987					
Total	1.578	489.961	20.835	270	
less than 20 20 - 99 100 - 499 500 and over	1,386 216 71 5	122,891 193,546 166,296 7,228	5.414 7,851 7.052 518	250 16 4 -	•••

<sup>(1)</sup> Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment, Payroll and Hours, Statistics Canada, Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.

<sup>(2)</sup> Refers to businesses reporting no payroll deductions in the previous year.(3) Refers to businesses reporting no payroll deductions in the following year

<sup>&</sup>quot;Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly

See Table 1 for symbols and notes.

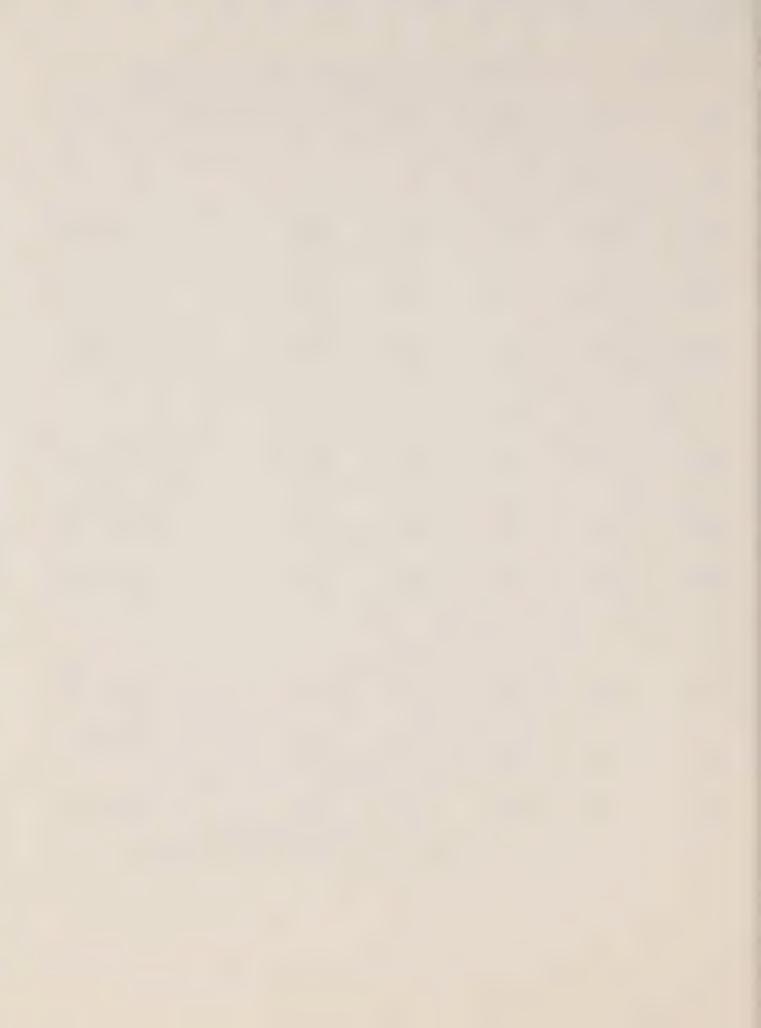
TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1985-1987 Canada, Platemaking, Typesetting & Bindery Industry (SIC 282)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
			1985		
Number of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	469 274.587 263.331 11.256	47.968 49.259 -1.291	102.298 98.530 3.768	204.617 208.366 -3.749	743.463 697,!67 46,296
Businesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	378 275,319 243,205 32,114	46.583 36,906 9,677	104,673 97,941 6,732	199.457 179.071 20.386	750.562 658,300 91.662
Businesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	91 266.905 327.245 -60.340	50,191 69,083 -18.892	90,904 101.355 -10.451	215.170 268.276 -53.106	711.354 870.265 -158.911
			1986		
Number of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	501 278.996 263.890 15,106	52,173 42.204 9.969	110.173 115.227 -5.054	220.452 212.166 8.286	733,185 685.961 47,224
Businesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	385 296,041 266,037 30,004	50.315 31.806 18.509	112,106 98,125 13,981	216.837 200.542 16.295	804.904 733.676 71.228
Businesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	116 222.840 243.568 -20.728	55,792 62,465 -6,673	108,721 128,069 -19,348	234,766 258.184 -23.418	492.082 525.555 -33.473
			1987		
Number of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	528 325,814 300,157 25,657	52,135 40,801 11,334	124.918 110,388 14.530	276.806 263.744 13.062	853.397 785.696 67,701
Businesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	410 332.099 291.312 40.787	51.403 31.581 19.822	136,259 109,753 26,506	276.764 245.937 30.827	863.971 777.977 85.994
Businesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	118 305,780 327,223 -21,443	54,117 65.785 -11,668	101,770 111,686 -9,916	276.892 299.694 -22.802	790,339 831,726 -41,387

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes





## PLUMBING

## **CANADA**

1987





Industry, Science and Technology Canada

Industrie, Sciences et Technologie Canada

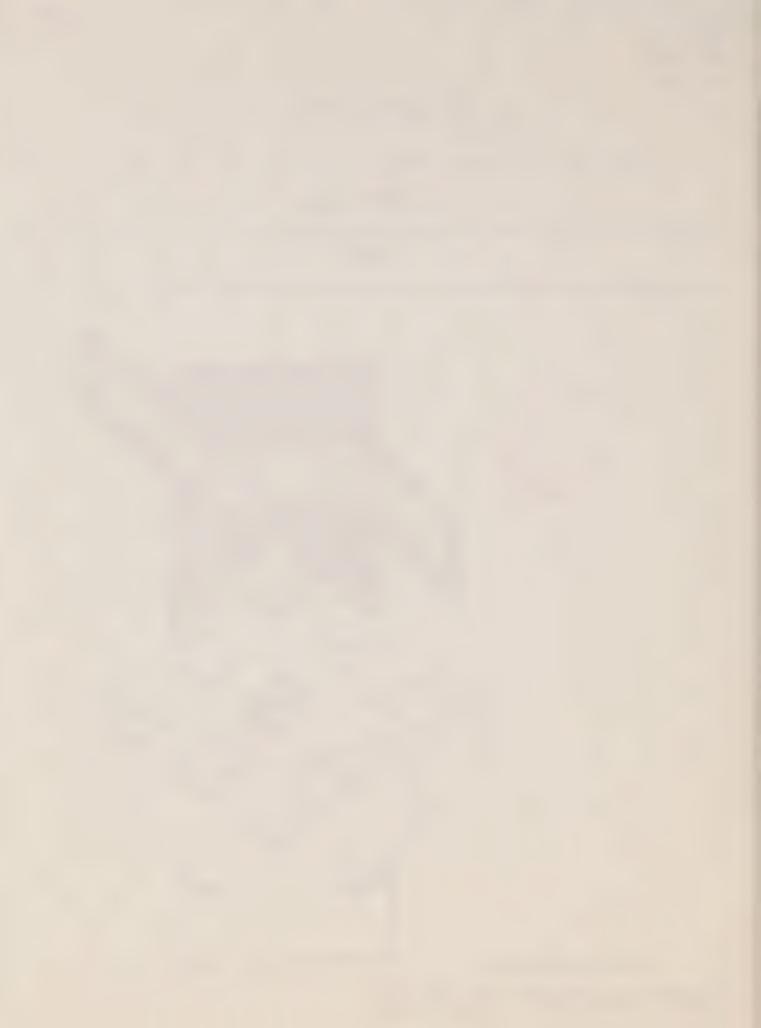


TABLE 1. Selected operating ratios, in percent of sales, 1987

Canada, Plumbing (SIC 4241)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	700 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	1.025	(1) 59	59 113	:13 276	276

		Indus	try aver	age(2)			R	eporting	busines	ses only(	31
Selected expense item	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%	% busi- nesses reporting	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
		Р	ercent o	fsales				Pe	rcent of	sales	
Cost of sales	37.5	32.8	37.0	42.0	38.3	82.0	45.8	49.8	43.1	47.7	43.7
Occupancy expenses Depreciation Repairs & maintenance Heat, light & telephone Rent	5.6 2.4 0.7 1.3 1.2	7.2 2.7 0.7 2.1 1.6	6.0 2.8 0.8 1.2 1.2	5.3 2.3 0.8 1.1	3.9 1.6 0.5 0.8 1.0	97.4 87.8 41.2 82.8 57.2	5.7 2.7 1.7 1.6 2.1	7.4 3.7 2.6 2.9 3.7	<b>6.4</b> 3.3 2.3 1.6 2.4	5.3 2.4 1.6 1.3 1.7	3.9 1.6 0.9 0.9
Personnel expenses	19.4	10.1	16.7	22.4	28.2	81.7	23.7	18.2	21.5	23.8	28.4
Financial expenses Interest & bank charges Professional fees	1.7 1.0 0.8	2.0 1.3 0.7	2.0 1.0 1.0	1.7 0.9 0.8	1.3 0.8 0.5	93.3 74.3 79.9	1.9 1.3 0.9	2.4 2.1 1.3	2.1 1.4 1.2	1.8 1.2 0.9	1 - 3 0 - 9 0 - 8
Other expenses	23.4	24.1	26.2	20.4	22.9	100.0	23.4	24.1	25.2	20.4	22.5
Profit (loss)	12.3	23.7	12.1	8.3	5.4	98.6	12.5	24.1	12.3	8.4	5.4
Total	100.0	100.0	100.0	100.0	100.0	100.0					

## Symbols

- zero or no observations
- too small too be expressed not applicable
- confidential

- (1) These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.
- Total weighted expenditure on a given item - x 100 for each quartile. (2) Value in each call = Total weighted sales of all businesses in the sample
- Total weighted expenditure on a given item
- x 100 for each quartile. (3) Value in each cell = Total weighted sales of businesses reporting this item of expenditure

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal 100%.

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item.

Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom 25%, lower middle 25%, etc.) represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes, the high and low values of sales are shown.

- How to use the tables
  (1) Locate the appropriate sales range that is displayed on the two lines entitled "Low sales value" and "High sales value".
  (2) The selected range will indicate the proper quartile, i.e. the bottom 25%, the lower middle 25%, the upper middle 25% or the top 25%.
- (3) Data pertaining to the selected sales size range will be in that quartile.

## Standard Industrial Classification Definition (SIC 1980):

Businesses primarily engaged in the installation and repair of primary hot and cold water piping systems (i.e. except space heating) such as: installation of waste and vent drain systems, installation of hot water heaters and plumbing tanks, installation of water meters, installation of piping systems, installation of plumbing fixtures, installation of primary hot water, installation of roof drainage systems (except eavestroughing) and installation of sanitary ware.

TABLE 2. Balance sheet profile for incorporated businesses only, 1987 Canada, Plumbing (SIC 4241)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (S000's) High sales value (\$000's)	726 (1) (1)	(1)	105 244	244 445	÷45
111911 33133 10110 17			Average (\$000's)		
Assets					
Cash		-	10	43	122
Accounts and notes receivable	48	6	19	43	123
Inventory Other current assets	51	17	36	48	105
Total current assets	99	22	55	91	228
Fixed assets	29	10	17	28	60
Less: Accum. dep. on fixed assets	*	-	60	eo .	-
Other assets	7	10	3	4	12
Total assets	135	43	75	123	300
Liabilities and equity					
Current loans	10	2	4	8	25
Other current liabilities	50		25 29	45	119
Total current liabilities	60	13	29	53	144
Mortgages payable Long term debt	2	1	2	2	3
Other liabilities	21	12	11	22	3 38
Total liabilities	82	26	41	78	184
Total equity	53	17	34	45	116

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1987 Canada, Plumbing (SIC 4241)

	Total(2)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	726 (1) (1)	(1) 106	106° 244	244 445	445 (1)
			Average		
Liquidity ratio Current ratio (times)	1.7	1.7	1.9	1.7	1.6
Leverage ratios Debt/equity ratio (times) Interest coverage ratio (times) Debt ratio (times)	1.5 7.2 0.6	1.5 1.5 0.6	1.2 5.8 0.5	1.7 6.3 0.6	1.6 8.7 0.6

<sup>(1)</sup> The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in Table 2.

See Table 1 for symbols and notes.

## Definitions:

## 1. Liquidity ratio:

Current = current assets / current liabilities.

## 2. Leverage ratios:

- a) Debt/equity = total liabilities / equity.
  b) Debt ratio = total liabilities / total assets.
  c) Interest coverage = net profit + interest expense / interest expense.

<sup>(2)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1987 Canada, Plumbing (SIC 4241)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25#
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	386 (1) (1)	(1) 106	106 243	243 435	435 (1)
			Average (\$000's)		
Operating activities Cash from operations Depreciation Other	15 6 -4	-1 2 1	5 4 4	14 5 -4	40 13 -16
Dividends	-4	-1	-3	-7	-7
Investment activities Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment	-10 -2 2	6 -2 -4	1 -8 -1	2 -6 1	7 -24 -3 6
Financing activities  Increase in long term debt  Repayment of long term debt  Loans from shareholders  Repayment of loans from shareholders  Advances & loans from government  Increase in equity  Decrease in equity  Other	4 -6 4 -4 - 1 -	1 -3 1 -1 -1	3 -3 5 -8 - - -1	2 -3 -3 -3 -	9 -14 6 -4 - 2 -1
Increase(decrease) in cash & equivalents Cash & equivalents-Beginning of the year Cash & equivalents - End of the year	4 14 18	-1 11 10	-1 16 15	5 24 28	12 6 18

<sup>(1)</sup> These estimates are based on a sample of incorporated businesses reporting sales between \$25,000 and \$2,000,000. Sample count includes only those businesses reporting a statement of changes. See Table 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1984-1987 based on SIC classification in 1987 Canada, Plumbing (SIC 4241)

				Changes in number of businesses with paid employees		
Business size expressed in average labour units(1)	Number of Total payroll businesses (\$000's)	Average labour units(1)	Newly reporting(2)	No longer reporting(3)		
1984						
Total	4,626	441,489	18,265	690	498	
less than 20 20 - 99 100 - 499 500 and over	4,461 153 12	276,261 119,245 45,983	11.374 4.941 1.950	674 14 2	488 10 - -	
1987						
Total	5,329	637,349	23,434	804	•••	
less than 20 20 - 99 100 - 499 500 and over	5,125 183 21	386,863 177,465 73,021	14.274 6.480 2.680	792 11 1		

<sup>(1)</sup> Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment, Payroll and Hours. Statistics Canada. Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.

(2) Refers to businesses reporting no payroll deductions in the previous year.

<sup>&</sup>quot;Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly.

See Table 1 for symbols and notes

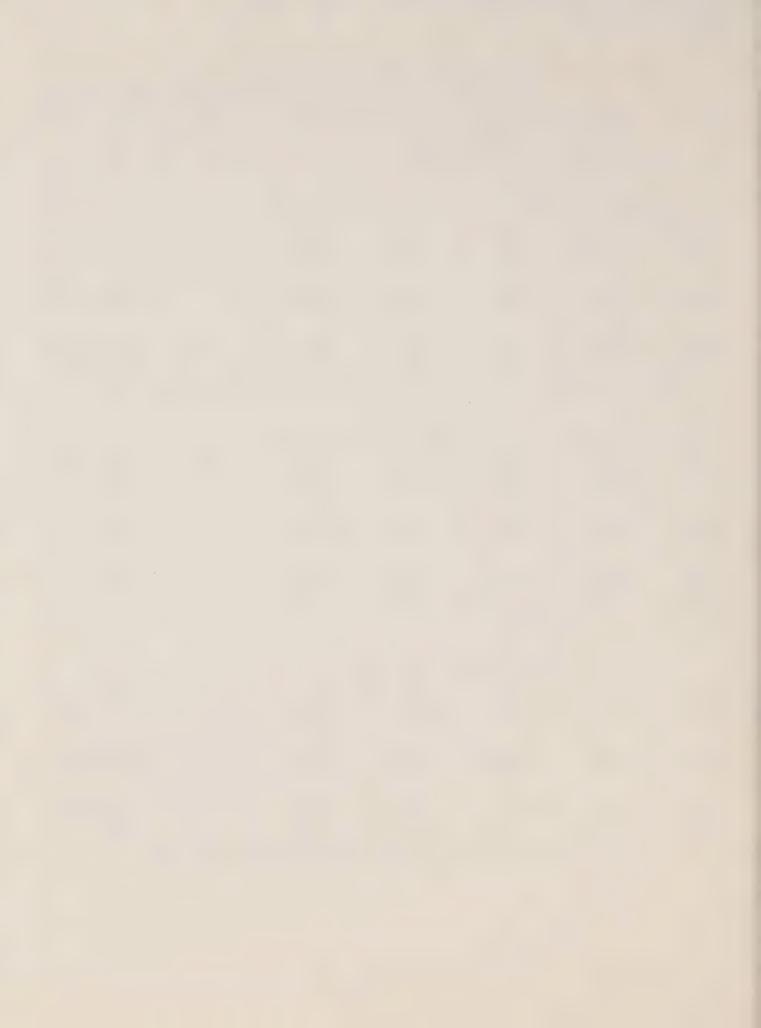
TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1985-1987 Canada, Plumbing (SIC 4241)

	Total(1)	3attom 23%	Lower micdle 25%	Upper middle 25%	Top 25%
			1985		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	2,733 211,675 198,428 13,247	38.752 30.549 8.203	82.839 74.306 8.533	160.170 147.856 12.314	564.938 540.999 23.939
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	2.281 212.243 193.049 19,194	38.857 29.034 9.823	82,988 69.758 13,230	162,134 143.832 18.302	564.994 529.572 35,422
inesses reporting a loss (No.) verage sales \$ - verage expense \$ verage net loss \$	<b>452</b> 209.463 223.623 -14.160	37,557 47,734 -10,177	82,147 95,309 -13,162	153.452 161.626 -8.174	564,696 589,823 -25,127
			1986		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$.	2,900 238,441 224,558 13,873	44,503 36,023 8,480	91.639 79.330 12,309	176.565 165.585 10,980	641,056 617,333 23,723
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	2.301 239.820 219.292 20.528	44.442 33,730 10,712	92,156 75,775 16,381	176,445 159,678 16,767	646,237 607,986 38,251
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	599 233,720 244,968 -11,248	44.835 48.541 -3,706	89.164 96.327 -7,163	176,996 186,689 -9,693	623.883 648.316 -24.433
			1987		
number of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	1,140 228.340 211,604 16,736	41,337 32,215 9,122	83,212 73,344 9,868	183.650 169.586 14.064	605.160 571.270 33.890
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	921 231,400 209,133 22,267	41,713 29.627 12.086	83.615 69.853 13.762	182,570 162,472 20,098	617,703 574.578 43.125
Businesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	219 210,951 221,111 -10,160	39.659 43.769 -4.110	81,471 88,425 -6,954	188.213 199.626 -11,413	534.461 552,622 -18,161

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000.000.

See Table 1 for symbols and notes





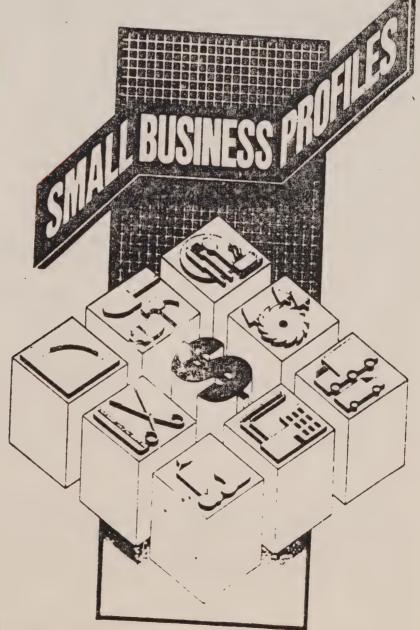
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# WHOLESALE PLUMBING, HEATING, AIR CONDITIONING EQUIPMENT AND SUPPLIER

CANADA

1987





SMALL BUSINESS OFFICE



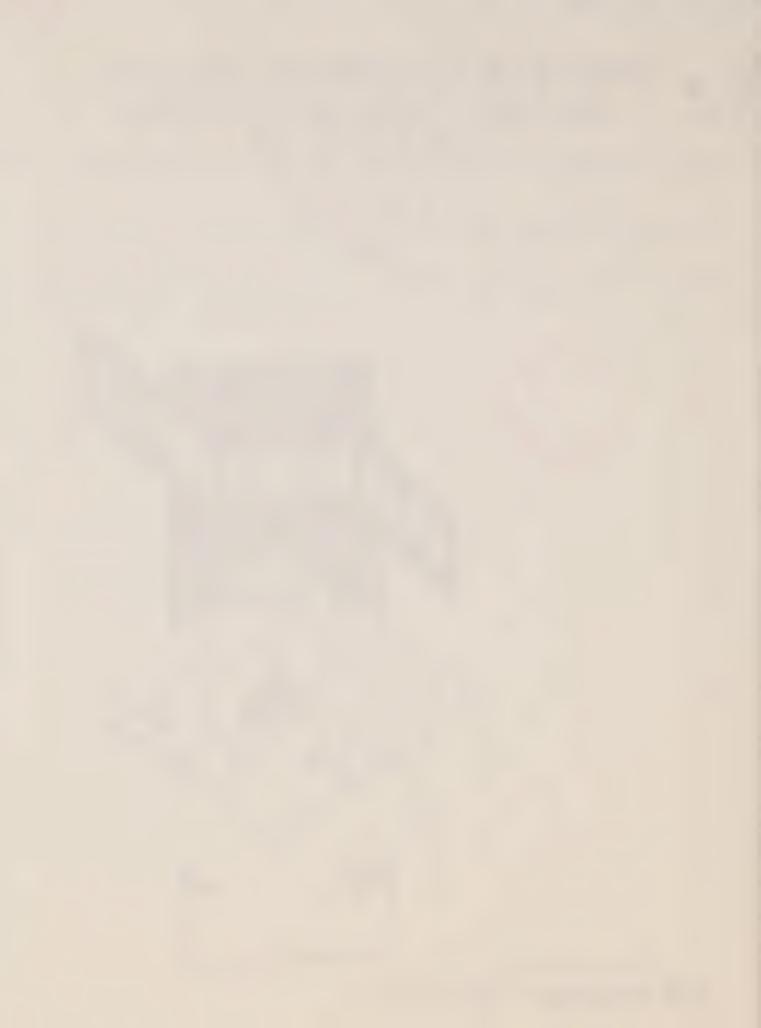


TABLE 1. Selected operating ratios, in percent of sales, 1987

Canada, Wholesale Plumbing, Heating, Air Conditioning Equipment & Supplies (SIC 5522)

	- Total(1)	Bottom 25%	Lower midale 25%	Upper m:adle 25%	Tob 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	272 (1) (1)	(1)	114 304	304 717	717 (1

		Industry average(2)				Reporting businesses only(3)					
Selected expense item	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%	% busi- nesses reporting	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
		Р	ercent c	of sales				Pe	rcent of	sales	
Cost of sales	49.3	31.6	47.8	57.0	50.8	87.3	58.5	44.7	57.1	58.9	62.1
Occupancy expenses Depreciation Repairs & maintenance Heat, light & telephone Rent	5.3 1.7 0.4 1.7 2.5	10.2 3.4 0.4 2.4 4.1	<b>5-9</b> 1.6 0.5 1.8 3-1	4.7 1.0 0.3 1.7 1.7	3.6 0.9 0.4 1.1 1.2	99.0 86.4 44.5 88.8 72.8	6.4 2.0 0.9 2.0 3.4	10.3 4.3 1.4 2.8 5.6	7-1 2-1 1-1 2-1 4-7	4.7 1.0 0.8 1.9 2.3	3.6 0.9 0.6 1.1
Personnel expenses	18.0	19.8	19.2	18.3	14.8	92.0	19.6	26.0	20.4	18.6	15.0
Financial expenses Interest & bank charges Professional fees	2.2 1.4 0.8	3.3 2.2 1.2	2.3 1.3 1.0	1.7 1.1 0.6	1.6 1.0 0.6	94.7 83.2 87.0	2-4 1-7 1-0	3.9 2.8 1.6	2.3 1.6 1.0	1.8 1.3 0.7	1.8 1.2 0.8
Other expenses	18.9	27.7	18.4	16.2	13.6	100.0	18.9	27.7	18.4	16.2	13.8
Profit (loss)	5.1	7.3	5.3	2.0	5.9	97.3	5.3	7.8	5.4	2.1	5.9
Total	100.0	100.0	100-0	100.0	100-0	100.0					

## Symbols

- zero or no observations -- too small too be expressed
- ... not applicable
- x confidential

## Footnotes

- (1) These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000
- Total weighted expenditure on a given item - x 100 for each quartile. (2) Value in each cell = Total weighted sales of all businesses in the sample
- Total weighted expenditure on a given item - x 100 for each quartile. (3) Value in each cell = Total weighted sales of businesses reporting this item of expenditure

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal 100%.

## Notes

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item.

Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom 25%, lower middle 25%, etc.) represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes, the high and low values of sales are shown

## How to use the tables

- (1) Locate the appropriate sales range that is displayed on the two lines entitled "Low sales value" and "High sales value".
   (2) The selected range will indicate the proper quartile, i.e. the bottom 25%, the lower middle 25% the upper middle 25% or the
- (3) Data pertaining to the selected sales size range will be in that quartile.

## Standard Industrial Classification Definition (SIC 1980):

## SIC 5622 - Wholesale Plumbing, Heating and Air Conditioning Equipment and Supplies

Businesses primarily engaged in wholesale dealing in plumbing goods; non-electric heating equipment; air conditioning and ventilating equipment (except small window-type units). Included are businesses engaged in wholesale of air conditioning equipment (except window type units); wholesale of bathtubs and sinks; wholesale of non-refrigerated drinking fountains; wholesale metal fireplaces; wholesale fuel burning equipment; wholesale of non-electric furnaces, stoves and heaters; wholesale gas and oil heating equipment; wholesale of non-electric heating and cooking equipment; wholesale non-electric heating boilers; wholesale non-electric heating radiators; wholesale oil and gas not water heaters; wholesale laundry tubs; wholesale pipe fittings; wholesale plumbing fixtures; wholesale sanitary ware; wholesale sauna equipment; wholesale non-electric space and water heating stoves; wholesale toilet bowls and tanks; wholesale urinals; wholesale water and steam systems valves; wholesale ventilating equipment (except domestic fans); wholesale non-electric warm air heating equipment and water softening equipment.

TABLE 2. Balance sheet profile for incorporated businesses only, 1987 Canada, Wholesale Plumbing, Heating, Air Conditioning Equipment & Supplies (SIC 5622)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 23%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	240 (1) (1)	(†) 139	139 368	358 805	895
			Average (\$000's)		
Assets					
Cash		**	400	-	
Accounts and notes receivable	67	11	25	65	165
Inventory		-	-	-	
Other current assets	109	40	52	108	233
Total current assets	175	50 21	78 20	173	398 62
Fixed assets	35	21	20	. 36	CZ
Less: Accum. dep. on fixed assets Other assets	13	4	3	14	31
Other assets	13	*	3	1 4	31
Total assets	223	75	100	223	491
Liabilities and equity					
Current loans	24	5 32 37	11	20	58
Other current liabilities	88	32	40	85	196
Total current liabilities	112		51	105	254
Mortgages payable	-	~	-	Δ	- 2
Long term debt Other liabilities	2 34	22	24	36	3 54
Other Fragit Fres	34	24	24	30	34
Total liabilities	148	60	76	144	310
Total equity	75	16	25	79	180

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000

See Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1987 Canada, Wholesale Plumbing, Heating, Air Conditioning Equipment & Supplies (SIC 5622)

	Total(2)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	240 (1) (1)	(1)	139	368 805	805
			Average		
Liquidity ratio Current ratio (times)	1.6	1 - 4	1.5	1.6	1.6
Leverage ratios Debt/equity ratio (times) Interest coverage ratio (times) Debt ratio (times)	2.0 5.1 0.7	3.8 3.7 0.8	3.1 3.9 0.8	1.8 3.5 0.6	1.7 6.3 0.6

<sup>(1)</sup> The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in Table 2.

See Table 1 for symbols and notes.

## Definitions:

## 1. Liquidity ratio:

Current = current assets / current liabilities.

## 2. Leverage ratios:

- al Debt/equity = total liabilities / equity
  b) Debt ratio = total liabilities / total assets.
  c) Interest coverage = net profit + interest expense / interest expense.

<sup>(2)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1987 Canada, Wholesale Plumbing, Heating, Air Conditioning Equipment & Supplies (SIC 5622)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales vatue (\$000's) High-sales value (\$000's)	134 (1) (1)	(1)	184 433	433 796 .	796 c 1
			Average (\$000's)		
Operating activities Casn from operations Depreciation Other	23 7 -12	2 2 2 -5	9 . 5 2	20 5 -10	57 1:5 -34
Dividends	-7:	-3	-2	-4	-19
Investment activities Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment	-12 -1 1	1 -2 4	-10 	5 -14 -	-24 -1
Financing activities     Increase in long term debt     Repayment of long term debt     Loans from shareholders     Repayment of loans from shareholders     Advances & loans from government     Increase in equity     Decrease in equity     Other	6 - 4 - 5 - 6 - 1	3 -3 1 -2 -	1 -5 5 - - - - -	-6 -5 -8 - 3 -	15 -4 9 -15 - 1
Increase(decrease) in cash & equivalents Cash & equivalents-Beginning of the year Cash & equivalents - End of the year	1 1 2	-2 6 4	5 13 18	-1 22 21	2 -36 -34

<sup>(1)</sup> These estimates are based on a sample of incorporated businesses reporting sales between \$25,000 and \$2,000,000. Sample count includes only those businesses reporting a statement of changes. See Table 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1984-1987 based on SIC classification in 1987 Canada, Wholesale Plumbing, Heating, Air Conditioning Equipment & Supplies (SIC 5622)

Business size expressed in average labour units(1)		Total payroll (\$000's)	Average labour units(1)	Changes in number of businesses with paid employees		
	Number of businesses			Newly reporting(2)	No longer reporting(3)	
1984						
Total	895	210,710	10,114	146	82	
less than 20 20 - 99 100 - 499 500 and over	724 125 29 17	66.642 60.148 39.618 44.302	3,194 2,877 1,946 2,097	125 13 7 1	68 12 2	
1987						
Total	1,018	322,352	13,281	151		
less than 20 20 - 99 100 - 499 500 and over	821 134 43 20	87,262 84,077 65,578 85,435	3.584 3.459 2.747 3.491	125 11 10 5		

<sup>(1)</sup> Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment, Payroll and Hours, Statistics Canada, Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.

[2] Refers to businesses reporting no payroll deductions in the previous year.

<sup>&</sup>quot;Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly.

See Table 1 for sympols and notes.

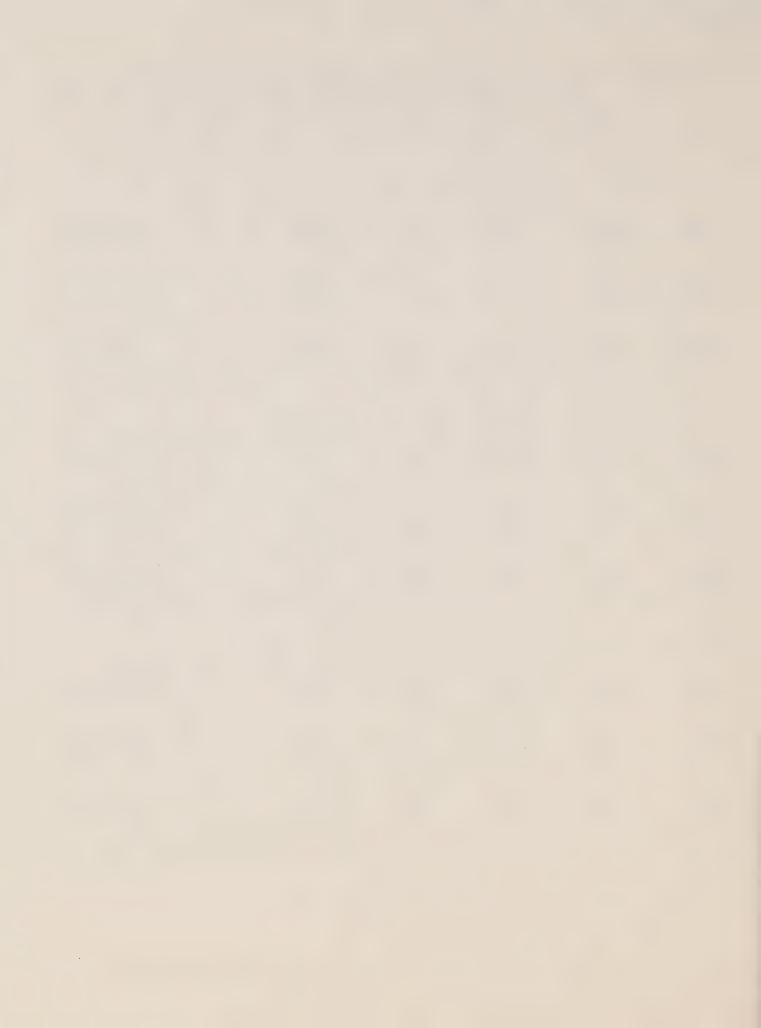
TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1985-1987 Canada, Wholesale Plumbing, Heating, Air Conditioning Equipment & Supplies (SIC 5622)

	Fotal(1)	Bottom 25%	Lower middle 25%	Upper midale 25%	Top 25%
			1985		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	121 438.617 437.668 949	42.043 87.832 -45.789	180.994 186,622 -5,628	404.960 379.785 25.175	1.126,471 1,096,431 30,040
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	93 430.106 399.676 30.430	41.198 36.846 4.352	177,185 148,052 29,133	404,360 367,415 36,945	1,097,680 1,046,390 51,290
sinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	28 467.621 533.421 -65.800	43.073 149.995 -106.922	191.224 290,203 -98,979	406.826 418,235 -11,409	1.229.359 1.275.252 -45.893
			1986		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	130 468.151 446.437 21,714	30.666 26.391 4.275	149.452 149.369 83	445.221 412.432 32.789	1,247.266 1,197.557 49,709
usinesses reporting a profit (No.). Average sales \$ Average expense \$ Average net profit \$	100 452.030 428.432 33.598	34,320 15,466 18,854	132,736 125,448 7,288	439.593 400.102 39.491	1,241,470 1,172,712 68,758
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	500.840 529.559 -28.719	27,565 35,660 -8,095	188.600 205.390 -16,790	511.446 557.525 -46.079	1,275,750 1,319,659 -43,909
			1987		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	359 501,069 479,655 21,414	76.901 72.331 4.570	200.219 193.423 6.796	498.751 484.316 14.435	1.228.405 1.168.551 59.854
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	256 502,381 467,442 34,939	77,200 64,223 12,977	198,202 178,658 19,544	507,583 479,908 27,675	1.226.540 1.146.979 79,561
Average expense \$ Average net loss \$ Average net loss \$	93 498,590 535,037 -36,447	76.355 87.096 -10,741	204.705 226.264 -21.559	471,053 498.140 -27,087	1.242.246 1.328.648 -86.402

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes





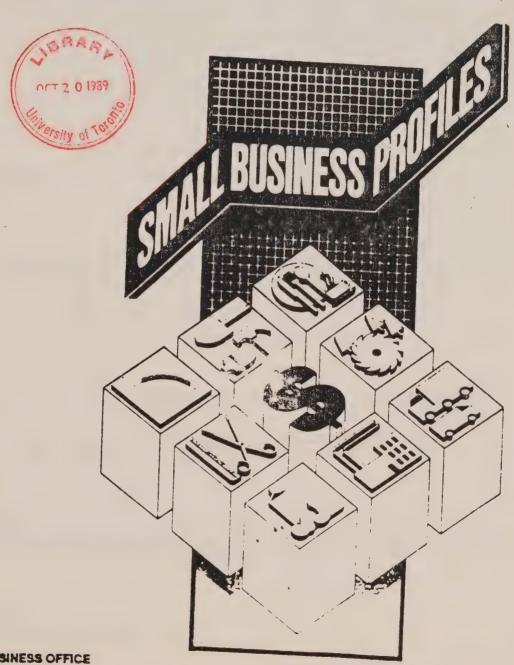




# POSTAL SERVICE INDUSTRY

## **CANADA**

1987



SMALL BUSINESS OFFICE



Industry, Science and Technology Canada



TABLE 1. Selected operating ratios, in percent of sales, 1987

Canada, Postal Service Industry (SIC 4841)

	Total(1)	Sottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's)	25				
High sales value (\$000's)	(1)				

		Indus	try aver	age(2)			R	eporting	busines	ses only(	3)
Selected expense item	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%	% busi- nesses reporting	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	To:
		Р	ercent o	of sales				Pe	rcent of	sales	
Cost of sales	0.1					6.5	0.8				-
Occupancy expenses	14.0	**			40 00	100.0	14.0				_
Depreciation .	5.3					86.0	6.2				
Repairs & maintenance	3.1					48.6	6.4				-
Heat, light & telephone	1.9					58.6	3.3				-
Rent -	3.6					50.7	7.2		~ ~	••	-
Personnel expenses	13.8					56.5	24.5	••			-
Financial expenses	2.2					77.0	2.8		**		-
Interest & bank charges	1.7		***			68.5	2.5		***		-
Professional fees	0.5					56.4	0.8				-
Other expenses	39.0				***	100.0	39.0		**		-
Profit (loss)	30.9	40 10	es en			100.0	30.9	₩ 00			-
Total	100.0					100.0	• • •				-

#### Symbols

- zero or no observations
- -- too small too be expressed.... not applicable
- x confidential

#### Footnotes

- (1) These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.
- Total weighted expenditure on a given item - x 100 for each quartile. (2) Value in each ceil =

Total weighted sales of all businesses in the sample

Total weighted expenditure on a given item

- x 100 for each quartile. (3) Value in each cell = Total weighted sales of businesses reporting this item of expenditure

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal 100%.

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item.

Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom 25%, lower middle 25%, etc.) represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes, the high and low values of sales are shown.

#### How to use the tables

- (1) Locate the appropriate sales range that is displayed on the two lines entitled "Low sales value" and "High sales value"
- (2) The selected range will indicate the proper quartile, i.e. the bottom 25%, the lower middle 25% the upper middle 25% or the
- (3) Data pertaining to the selected sales size range will be in that quartile.

#### Standard Industrial Classification Definition (SIC 1980):

#### SIC 4841 - Postal Service Industry

Businesses primarily engaged in operating a postal service. In the main, this industry contains businesses of the post office, but it also covers businesses (including individuals working on their own account) primarily engaged in carrying on one or more functions of the postal service on a contract basis, e.g. rural mail carriers or postmasters. These businesses include contract mail service, government mail service, post office box service, contract post office operations, government post office operations and rural mail carrier services.

TABLE 2. Balance sheet profile for incorporated businesses only, 1987

Canada, Postal Service Industry (SIC 4841)

	Total(1)	Bottom	Lower	Upper	Top
		25%	middle 25%	middle 25%	25%
Businesses in sample (No.)	4				
Low sales value (\$000's) High sales value (\$000's)	(1)				
			Average (\$000's)		
Assets					
Cash	Х				
Accounts and notes receivable	X	0.0	**		***
Inventory	X			40 dp	
Other current assets	X	49.10		49 400	
Total current assets	X		69 60	43 49	
Fixed assets	X	49.40	<b>∞</b> ∞		
Less: Accum. dep. on fixed assets	X	49.40			
Other assets	Х	***	••	**	••
Total assets	х		60 GD	~*	
_iabilities and equity					
Current loans	X				
Other current liabilities	X	***			
Total current liabilities	X			~ ~	
Mortgages payable	Х		**		
Long term debt	X		***		**
Other liabilities	Х		**	**	
otal liabilities	Х	40	40.40	40.40	
Total equity	Х	00.00		***	6.10

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1987 Canada, Postal Service Industry (SIC 4841)

	Total(2)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	(1)	••			
			Average		
Liquidity ratio Current ratio (times)	0.7		**	••	,
Leverage ratios Debt/equity ratio (times) Interest coverage ratio (times)	2.4			• • • •	•-
Dept ratio (times)	0.7			e0 e0	

<sup>(1)</sup> The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in Table 2.

See Table 1 for symbols and notes.

#### Definitions:

#### 1. Liquidity ratio:

Current = current assets / current liabilities.

## 2. Leverage ratios:

- al Debt/equity = total liabilities / equity.
  b) Debt ratio = total liabilities / total assets.
  c) Interest coverage = net profit + interest expense / interest expense.

SOURCE: Small Business and Special Surveys Division, Statistics Canada.

<sup>(2)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1987 Canada, Postal Service Industry (SIC 4841)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Tos 25%
Businesses in sample (No.)	1 (1)				
Low sales value (\$000's) High sales value (\$000's)	(1)				
			Average (\$000's	)	
perating activities					
Cash from operations	X	••		==	~ ~
Depreciation	X	••			-
Other	Х		• •	<b>a</b> w	-
lividends	х			***	
nvestment activities					
Disposal of fixed assets	X	**	**	es so	-
Purchase of fixed assets	Х				-
Increase in investment	X	8.0	••		
Decrease in investment	Х	**			•
inancing activities					
Increase in long term debt	X	**		no en	-
Repayment of long term debt	X			40 44	-
Loans from shareholders	Х	••		***	-
Repayment of loans from shareholders	X				~
Advances & loans from government	X	**		**	-
Increase in equity	X	••		<b>6</b> C	~
Decrease in equity	X			4 00	_
Other	Х			***	-
increase(decrease) in cash & equivalents	Х		**	• •	-
Cash & equivalents-Beginning of the year	X			40 40	-
Cash & equivalents - End of the year	X	**		***	-

<sup>(1)</sup> These estimates are based on a sample of incorporated businesses reporting sales between \$25,000 and \$2,000,000. Sample count includes only those businesses reporting a statement of changes.
See Table 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1984-1987 based on SIC classification in 1987 Canada, Postal Service Industry (SIC 4841)

					Changes in number of businesses with paid employees		
Business size expressed in average labour units(1)	Number of businesses	Total payroll (\$000's)	Average labour units(1)	Newly reporting(2)	No longer reporting(3)		
1984							
Total	402	1,683,241	64,436	84	50		
less than 20	388	9,759	380 95	84	50		
20 - 99	. 2	<u>x</u>	-	-	-		
500 and over	12	Х	63.961	*	-		
1987							
Total	427	2.047.534	72,826	93			
less than 20	413	11,275	407	93			
20 - 99 100 - 499	2	X	114	-			
500 and over	12	Х	72.305	•			

<sup>(1)</sup> Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment, Payroll and Hours, Statistics Canada, Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.

<sup>(2)</sup> Refers to businesses reporting no payroll deductions in the previous year.
(3) Refers to businesses reporting no payroll deductions in the following year

<sup>&</sup>quot;Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly.

See Table 1 for symbols and notes.

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1985-1987 Canada, Postal Service Industry (SIC 4841)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
			1985		
lumber of observations in sample Average saies \$ Average expense \$ Average net profit (loss) \$	63 69,121 55,722 12,399	28.213 13,717 14.496	32.921 23.749 9.172	47.374 33.775 14.199	167,375 155.646 11.729
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	59 61,737 47,588 14,149	28,213 13,717 14,496	32,805 22,110 10,695	47.974 33,775 14.199	137.957 120,748 17,209
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	146,771 150,451 -3,680	:	33.761 35.635 -1.874		259.780 265.267 -5.487
			1986		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	91 57,397 44,235 13,162	28.330 16,638 11,692	34.905 22.654 12,251	50.976 32.565 18,411	115,378 105,084 10,294
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	84 64,494 47,319 17,175	28.330 16,638 11,692	33,857 16,050 17,807	50.643 31.825 18.818	145,147 124,761 20,386
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	7 62,814 64,063 -1,249	÷	37.845 41,182 -3,337	66.215 65.411 -196	84,382 84,595 -213
			1987		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	60 83,485 65,134 18,351	29.850 16,140 13,710	36.509 26,850 9,659	53.464 39.745 13.719	214.115 177.801 36,314
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	48 93.620 71.918 21.702	29.850 15.140 13.710	36.509 26.850 9.659	53.464 39.745 13.719	254,658 204.937 49,721
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	98,478 100,405 -1,927	:	:	:	98,478 100,405 -1,927

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.



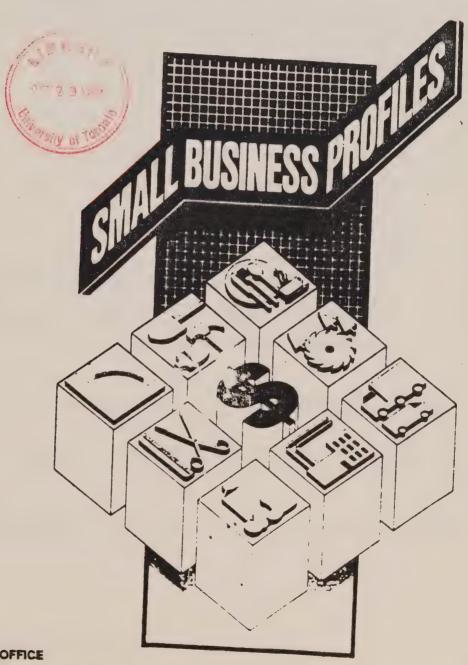


# Com

# PRESCRIPTION DRUGS AND PATENT MEDICINE STORES

## **CANADA**

1987



SMALL BUSINESS OFFICE



Industry, Science and Technology Canada



TABLE 1. Selected operating ratios, in percent of sales, 1987

Canada, Prescription Drugs & Patent Medicine Stores (SIC 603)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	1.281 (1) (1)	(1) 271	271 563	563 322	922

		Indus	try aver	age(2)			R	eporting	busines	ses only	(3)
Selected expense item	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%	% busi- nesses reporting	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
		p	ercent o	fsales				Pe	rcent of	sales	
Cost of sales	56.0	46.0	56.7	59.0	62.4	92.7	60.5	52.7	60.9	61.7	85.8
Occupancy expenses Depreciation Repairs & maintenance Heat, light & telephone Rent	5.6 1.3 0.4 0.8 3.0	7.8 2.1 0.5 1.1 4.1	5.6 1.3 0.4 0.8 3.1	4.5 1.0 0.4 0.8 2.5	4.3 0.8 0.4 0.6 2.5	35.5 86.8 74.7 88.7 74.8	5.8 1.5 0.6 0.9 4.1	8.8 2.6 0.9 1.5 7.0	5.0 1.5 0.6 0.9 4.2	4.7 1.0 0.5 0.8 2.9	4.3 0.9 0.4 0.6 3.0
Personnel expenses	15.1	14.7	15.4	15.7	14.6	94.9	15.9	16.6	18.1	16.2	14.9
Financial expenses Interest & bank charges Professional fees	1.9 1.0 1.0	2.8 1.3 1.5	2.0 0.9 1.0	1.6 0.8 0.7	1.3 0.7 0.6	95.4 81.8 89.4	2-0 1-2 1-1	3.0 1.8 1.9	2-1 1-2 1-1	1.6	1.4 0.8 0.6
Other expenses	13.7	16.8	12.1	13.8	12.1	99.9	13.7	16.8	12.1	13.8	12.2
Profit (loss)	. 7.7	11.9	8.2	5.3	5.2	98.7	7.8	12.4	8.2	5.4	5.2
Total	100.0	100.0	100.0	100.0	100.0	100.0					

#### Symbols

- zero or no observations -- too small too be expressed
- ... not applicable x confidential

- (1) These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.
- Total weighted expenditure on a given item (2) Value in each cell = - x 100 for each quartile. Total weighted sales of all businesses in the sample
  - Total weighted expenditure on a given item
- (3) Value in each cell = - x 100 for each quartile. Total weighted sales of businesses reporting this item of expenditure

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal 100%.

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item.

Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom 25%, lower middle 25%, etc.) represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes, the high and low values of sales are shown.

- (1) Locate the appropriate sales range that is displayed on the two lines entitled "Low sales value" and "High sales value".
  (2) The selected range will indicate the proper quartile, i.e. the bottom 25%, the lower middle 25%, the upper middle 25% or the top 25%.
- (3) Data pertaining to the selected sales size range will be in that quartile.

#### Standard Industrial Classification Definition (SIC 1980):

SIC 6030 - Prescription Drugs and Patent Medicine Stores Businesses primarily engaged in retail dealing in prescription drugs and patent or proprietary and herbal medicines, sick room supplies, cosmetics and toiletries.

TABLE 2. Balance sheet profile for incorporated businesses only, 1987 Canada, Prescription Drugs & Patent Medicine Stores (SIC 603)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low saies value (\$000's) High sales value (\$000's)	809 (†) (†)	(1) 383	383 681	\$ <b>8</b> 1 1,042	1.042
			Average (\$000's)		
Assets					
Cash			••	-	-
Accounts and notes receivable	32	10	24	35	56
Inventory Other current assets	181	71		-	-
Total current assets	213	82	1 4 2 1 6 6	200 236	311 367
Fixed assets	48	31	38	57	65
Less: Accum. dep. on fixed assets		¥-	-	-	-
Other assets	34	6	22	49	60
Total assets	295	118	225	342	491
Liabilities and equity					
Current loans	22	6	14	30	38
Other current liabilities	95	36	69	111	162
Total current liabilities	117	43	83	142	200
Mortgages payable Long term debt		3	- 4	6	6
Other liabilities	5 42	34	34	43	58
Total liabilities Total equity	164	80 38	121 105	190 152	265 227

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1987 Canada, Prescription Drugs & Patent Medicine Stores (SIC 603)

	Total (2)	Bottom 25%	Lower middie 25%	Upper middle 25%	Top 25%
usinesses in sample (No.) ow sales value (\$000's) igh sales value (\$000's)	809 (1) (1)	(1) 383	383 681	681 1,042	1,042
			Average		
Liquidity ratio Current ratio (times)	1.8	1.9	2.0	1.7	1.8
Leverage ratios Debt/equity ratio (times) Interest coverage ratio (times) Debt ratio (times)	1.3 6.3 0.6	2.1 2.7 0.7	1.1 6.0 0.5	1.3 6.2 0.6	1.2 7.8 0.5

<sup>(1)</sup> The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in Table 2.

See Table 1 for symbols and notes.

#### Definitions:

### 1. Liquidity ratio:

Current = current assets / current liabilities.

#### 2. Leverage ratios:

- a) Debt/equity = total liabilities / equity.
   b) Debt ratio = total liabilities / total assets.
   c) Interest coverage = net profit + interest expense / interest expense.

SOURCE: Small Business and Special Surveys Division, Statistics Canada.

<sup>(2)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1987 Canada, Prescription Drugs & Patent Medicine Stores (SIC 603)

	Total(1)	Bottom 25%	Lower middle 25%	Upper midd!e 25%	Top 25%
Businesses in sample (No.) Low sales vaiue (\$000's) High sales value (\$000's)	614 (1) (1)	(1) 421	421 688	688 1,066	1.066
			Average (\$000's)		
Operating activities	20	4	24	45	52
Cash from operations Depreciation Other	33 9 -8	5 4	24 7 +5	10 -10	1 4 -21
Dividends	-14	-2	-8	-16	-32
Investment activities Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment	- 3 -16 -4	3 -10 -	-9 	5 -17 -7 2	- 4 - 26 - 9 3
Financing activities    Increase in long term debt    Repayment of long term debt    Loans from shareholders    Repayment of loans from shareholders    Advances & loans from government    Increase in equity    Decrease in equity    Other	8 -7 -8 -10 - 2 -1	8 -3 11 -7 -	-4 -7 2 -6 - - -	7 -9 9 -12 - 1 -3 -1	13 -11 11 -15 - -2 -1
Increase(decrease) in cash & equivalents Cash & equivalents-Beginning of the year Cash & equivalents - End of the year	3 16 19	9 5 14	3 15 19	5 18 23	-4 25 21

<sup>(1)</sup> These estimates are based on a sample of incorporated businesses reporting sales between \$25,000 and \$2,000,000. Sample count includes only those businesses reporting a statement of changes. See Table 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1984-1987 based on SIC classification in 1987 Canada, Prescription Drugs & Patent Medicine Stores (SIC 503)

				Changes in number with paid	
Business size expressed in average labour units(1)	Number of businesses	Total payroli (\$000's)	Average labour units(1)	Newly reporting(2)	No longer reporting(3)
1984					
Total	4,897	759.500	55,687	528	411
less than 20 20 - 99 100 - 499 500 and over	4.197 642 45 13	348.593 253,209 71,097 86,601	25.517 18.600 5.662 5.908	467 57 3 1	348 60 2 1
1987					
Total	5,316	1,041,570	74.687	601	• • •
less than 20 20 - 99 100 - 499 500 and over	4.314 930 49 23	374.955 406.279 96.877 163.459	26.850 29.260 7.038 11.539	498 95 5 2	

Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment. Payroll and Hours, Statistics Canada. Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canada lavel. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.
 Refers to businesses reporting no payroll deductions in the previous year.
 Refers to businesses reporting no payroll deductions in the following year.

<sup>&</sup>quot;Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly.

See Table 1 for symbols and notes.

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1985-1987 Canada, Prescription Drugs & Patent Medicine Stores (SIC 603)

	Total(1)	Sottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
			1985		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	1,076 676,735 635,675 41,060	124.940 114.163 10.777	431.935 402.592 29.344	771,142 715,200 55,942	1,378,320 1,310,744 68,176
sinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	<b>973</b> 683.376 633.053 50.323	129.201 104.282 24.919	438,473 403,680 34,793	768.136 709.813 58.323	1.397.693 1.314.437 83,256
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	103 652.917 672.746 -19.829	116,958 132,673 -15,715	376.947 393,438 -16.491	862,213 878,395 -16,182	1.255,550 1.286,478 -30,928
			1986		-
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	1,259 620,663 590,677 29,986	124,282 120,448 3,834	380.390 358.543 21,847	672,110 642.871 29.239	1.305.868 1.240.846 65,022
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	1,059 628,440 584,937 43,503	141.328 124,180 17,148	391,703 357,662 34,041	671,302 631,874 39,428	1,309,428 1,226,030 83,398
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	200 600,649 626,355 -25,706	98.401 114.783 -16.382	342,466 361,499 -19,033	676,487 702,469 -25,982	1,285,242 1,326,668 -41,426
		•	1987		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	1,510 643,380 606,904 36,476	131.750 121.266 10.484	407.434 377.719 29.715	729,174 689.009 40,165	1.305,163 1,239,822 65,541
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	1,282 646,864 597,504 49,360	141.121 116.782 24.339	406,828 365,511 41,317	731.943 680.695 51.248	1.307,565 1.227.029 80.536
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	228 630.172 656.852 -26.680	110.490 131.440 -20.950	409.892 427.317 -17,425	712.026 740.494 -28.468	1.288.279 1.328,155 -39.876

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000.000.





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# COMMERCIAL PRINTING INDUSTRIES

# CANADA

1987





SMALL BUSINESS OFFICE



Industry, Science and Technology Canada

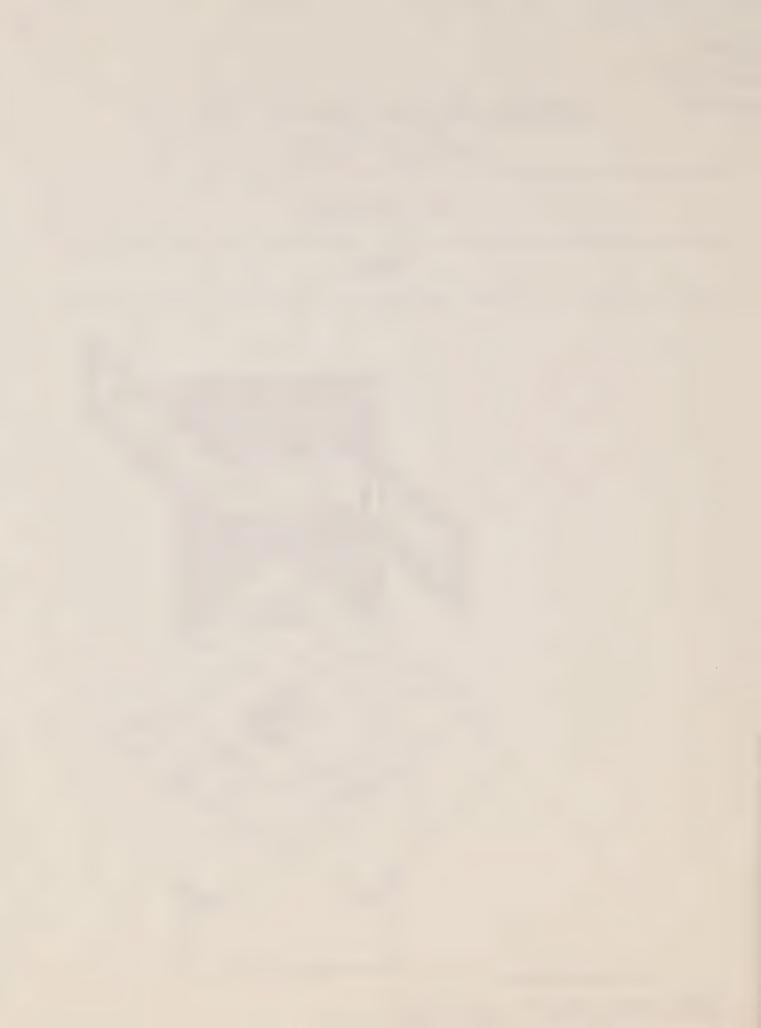


TABLE 1. Selected operating ratios, in percent of sales, 1987

Canada, Commercial Printing Industries (SIC 281)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.; Low sales value (\$000's) High sales value (\$000's)	1,463 (1) (1)	(1) 94	94 220	220 477	477 (1)

		Industry average(2)					Reporting businesses only(3)				
Selected expense item	Total	Sottom 25%	Lower middle 25%	Upper middle 25%	Top 25%	% busi- nesses reporting	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
		P	ercent o	of sales				Percent of sales			
Cost of sales	29.7	31.4	28.1	29.5	29.7	87.5	33.9	39.9	32.9	32.5	31.3
Occupancy expenses Depreciation Repairs & maintenance Heat, light & telephone Rent	10.7 3.6 1.3 1.8 4.0	14-2 4-1 1-5 2-7 6-0	10.8 3.6 1.2 1.7 4.3	<b>9.5</b> 3.5 1.1 1.5 3.3	8.2 3.4 1.2 1.2 2.4	97.8 89.0 77.2 89.4 78.1	10.9 4.1 1.6 2.0 5.1	15.2 5.5 2.1 3.5 8.8	10.8 3.8 1.6 1.9 5.2	9.7 3.7 1.5 1.6 4.1	8.3 3.5 1.4 1.3 3.0
Personnel expenses	27.1	13.5	29.3	32.1	33.3	90.6	29.9	19.3	31.2	32.4	33.6
Financial expenses Interest & bank charges Professional fees	2.9 1.9 1.1	3.3 1.9 1.3	3.2 2.1 1.1	3.0 1.9 1.1	2.3 1.5 0.8	94.7 84.3 88.5	3.1 2.2 1.2	3.8 2.7 1.9	3.3 2.4 1.2	3.0 2.1 1.1	2.3 1.7 0.8
Other expenses	23.1	27.4	23.3	22.1	19.6	100.0	23.1	27 - 4	23.3	22.1	19.6
Profit (loss)	6.5	10.1	5.2	3.9	6.8	98.9	6.6	10.2	5.3	4-0	6.9
Total	100.0	100.0	100.0	100.0	100.0	100-0					• • •

#### Symbols

zero or no observations

too small too be expressed

.. not applicable confidential

#### Footnotes

(1) These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

Total weighted expenditure on a given item (2) Value in each cell = - x 100 for each quartile. Total weighted sales of all businesses in the sample

Total weighted expenditure on a given item  $- \times$  100 for each quartile. (3) Value in each cell = Total weighted sales of businesses reporting this item of expenditure

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal 100%.

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item.

Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom 25%, lower middle 25%, etc.) represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes, the high and low values of sales are shown.

#### How to use the tables

- (1) Locate the appropriate sales range that is displayed on the two lines entitled "Low sales value" and "High sales value".
  (2) The selected range will indicate the proper quartile, i.e. the bottom 25%, the lower middle 25%, the upper middle 25% or the top 25%.
- (3) Data pertaining to the selected sales size range will be in that quartile.

#### Standard Industrial Classification Definition (SIC 1980):

#### SIC 2810 - Commercial Printing Industries

Businesses primarily engaged in the production of commercial and/or job printing regardless of the printing method or process used (letterpress, including flexographic, photographic or lithographic; intaglio or gravure; stencil printing or silk-screen, etc.)

TABLE 2. Balance sheet profile for incorporated businesses only, 1987 Canada, Commercial Printing Industries (SIC 281)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	1,280	(1)	172 308	308 . 607	607 (1)
			Average (\$000's)		
Assets					
Cash	-	-	•	**	-
Accounts and notes receivable	72	15	30	63	179
Inventory	*	-	•	•	-
Other current assets	59	14	26	57	139
Total current assets	131	29 23	56	120	318
Fixed assets	99		51	84	235
Less: Accum. dep. on fixed assets	*		1	.2	-
Other assets	14	3	5	15	34
Total assets	244	56	112	219	587
Liabilities and equity					
Current loans	21	6	10	20	47
Other current liabilities	73		41	68	164
Total current liabilities	94	21 27	51	88	211
Mortgages payable	-		-	-	-
Long term debt	9	3	5	10	18
Other liabilities	56	17	29	49	131
Total liabilities	160	47	85	147	360
Total equity	84	ġ	27	72	228

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1987 Canada, Commercial Printing Industries (SIC 281)

	Total(2)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	1.280	(1) 172	172 308	308 607	607
			Average		
Liquidity ratio Current ratio (times)	1.4	1-1	1.1	1 . 4	1.5
Leverage ratios  Debt/equity ratio (times)  Interest coverage ratio (times)  Debt ratio (times)	1.9 4.3 0.7	5.2 0.4 0.8	3.2 2.5 0.8	2.0 4.2 0.7	1.6 5.4 0.6

<sup>(1)</sup> The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in Table 2.

See Table 1 for symbols and notes.

#### Definitions:

## 1. Liquidity ratio:

Current = current assets / current liabilities.

### Leverage ratios:

- al Debt/equity = total liabilities / equity.
  b) Debt ratio = total liabilities / total assets.
  c) Interest coverage = net profit + interest expense / interest expense.

<sup>(2)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1987 Canada, Commercial Printing Industries (SIC 281)

	Total(1)	Bottom 25%	Lower - middle 25%	Upper m:ddle 25%	700 25%					
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	824 (1) (1)	(1)	181 329	329 545	545 (1)					
		Average (\$000's)								
Operating activities Cash from operations Depreciation Other	28 18 -8	8 6 -	15 10 -3	26 :6 <del>-</del> 6	63 39 -24					
Dividends	-11	-6	-6	-12	-21					
Investment activities Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment	7 -38 -2	2 -8 - 1	-16 -1	-28 -3 1	16 -101 -5 2					
Financing activities  Increase in long term debt Repayment of long term debt Loans from shareholders Repayment of loans from shareholders Advances & loans from government Increase in equity Decrease in equity Other	18 -12 7 -5 -1	4 -4 -2 -2 -	6 -9 3 -3 -1	14 -10 5 -6 -	46 -25 17 -9 1 2 -4					
Increase(decrease) in cash & equivalents Cash & equivalents-Beginning of the year Cash & equivalents - End of the year	1 6 8	4 4 8	1 5 6	2 2 4	-2 14 13					

<sup>(1)</sup> These estimates are based on a sample of incorporated businesses reporting sales between \$25,000 and \$2,000,000. Sample count includes only those businesses reporting a statement of changes. See Table 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1984-1987 based on SIC classification in 1987 Canada, Commercial Printing Industries (SIC 281)

Business size expressed in average labour units(1)	Number of businesses	Total payrol! (\$000's)		Changes in number of businesses with paid employees		
			Average labour units(1)	Newly reporting(2)	No longer reporting(3)	
1984						
Total	4,040	1,399,940	63,622	529	389	
less than 20 20 - 99 100 - 499 500 and over	3,390 422 145 82	296.330 334,645 304.899 464,066	13.400 15,284 13.687 21,251	482 25 20 2	367 17 5	
1987						
Total	4,709	1,906,655	74,423	657	• • •	
less than 20 20 - 99 100 - 499 500 and over	3.973 487 163 86	398,343 444,954 410,009 653,349	15.694 17,609 16,065 25,055	604 30 20 3		

Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment, Payroll and Hours, Statistics Canada, Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.
 Refers to businesses reporting no payroll deductions in the previous year.
 Refers to businesses reporting no payroll deductions in the following year.

<sup>&</sup>quot;Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly.

See Table 1 for symbols and notes.

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1985-1987 Canada, Commercial Printing Industries (SIC 281)

	Total (1)	Bottom 25%	Lower middle 25%	Upper middie 25%	Top 25%
			1985		
Number of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	1,799 296,860 276,516 20,244	51.297 47,319 3,978	109,094 104,040 5,054	237.364 226.049 11.915	789,084 729,056 60,028
Businesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	1,501 296,995 266,992 30,003	51.554 40.039 11.515	110.828 97,413 13,415	241,197 218.004 23,193	784.401 712.512 71.389
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	298 305,536 335,256 -29,720	50,301 75,499 -25,198	105.899 116.251 -10.352	228.540 249.504 -20.964	837,402 899,769 -62,367
			1986		
iumber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	1.837 307.927 287.106 20.821	42,692 37,871 4,821	117.176 109.307 7.869	243.456 226.901 16.555	828.383 774.345 54,038
Average net profit (No.) Average expense \$ Average net profit \$	1,480 309,589 280,805 28,784	42.520 34.984 7,636	116.085 103,114 12.971	247.551 220.474 27.077	832,099 764,648 67,451
Businesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	357 300,016 316.487 -16,471	43.048 52.308 -9.260	120.883 130.328 -9.445	232,778 243,660 -10,882	803,353 839.653 -36,300
			1987		
Average net profit (loss) \$	1.605 369.152 346.473 22.679	54,202 49,448 4,754	153.481 144.841 8.640	326.241 311.333 14.908	942.682 880.268 62,414
Businesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	1.262 372.501 338.057 34.444	53,960 43,099 10,861	154.393 138.677 15,716	329.538 300.826 28.712	952.114 869.626 82.488
Businesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	343 353,898 377,237 -23,339	54.870 66,996 -12,126	150.899 162.279 -11.380	315,853 344,442 -28,589	893.971 935.232 -41.261

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes





# PUBLISHING INDUSTRIES

## **CANADA**

1987





SMALL BUSINESS OFFICE



Industry, Science and Technology Canada



TABLE 1. Selected operating ratios, in percent of sales, 1987

Canada, Publishing Industries (SIC 283)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	339 (1) (1)	(1) 74	7 4 206	206 485	485 1)

		Industry average(2)					R	eporting	busines	ses only(	(3)
Selected expense item	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%	% busi- nesses reporting	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
		Р	ercent d	of sales				Pe	rcent of	sales	
Cost of sales	9.9	9.3	9.8	11.5	8.8	39.3	25.2	32.6	24.7	25.1	20.0
Occupancy expenses Depreciation Repairs & maintenance Heat, light & telephone Rent	7.1 1.7 0.4 1.6 3.4	13.0 1.8 0.2 2.0 9.0	5.3 1.7 0.4 1.5 1.7	5.0 1.5 0.4 1.6	5.2 1.8 0.4 1.3 1.7	<b>95.</b> 1 85. 6 35. 8 74. 1 70. 5	7.4 2.0 1.0 2.2 4.8	13.7 2.2 1.4 4.4 12.1	5-4 2-1 1-1 2-0 2-3	5.4 1.8 1.2 1.8 2.4	5.3 1.9 0.7 1.5 2.3
Personnel expenses	23.2	14-0	26.9	26.5	25.1	84.4	27.5	24.2	30.7	27.5	26.6
Financial expenses Interest & bank charges Professional fees	3.3 1.3 2.0	4.3 1.7 2.6	3.4 1.4 2.0	3.2 1.1 2.1	2.3 1.0 1.4	96.0 74.9 87.1	3.4 1.7 2.3	4.3 2.3 3.7	3.8 2.1 2.2	3.3 1.4 2.2	2.4 1.2 1.5
Other expenses	55.3	66.9	50.7	48.1	55.7	100.0	55.3	56.9	50.7	48.1	55.7
Profit (loss)	1.3	-7.5	3.8	5.7	2.8	97.9	1.3	-8.1	3.8	5.8	2.8
Total	100.0	100.0	100-0	100.0	100.0	100.0		• • •	•••	• • •	• • •

#### Symbols

- zero or no observations
- -- too small too be expressed
- ... not applicable confidential

(1) These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000.000.

Total weighted expenditure on a given item

(2) Value in each ceil = -  $\times$  100 for each quartile.

Total weighted sales of all businesses in the sample

Total weighted expenditure on a given item  $- \times$  100 for each quartile. (3) Value in each cell =

Total weighted sales of businesses reporting this, item of expenditure

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal 100%.

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item.

Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom 25%, lower middle 25%, etc.) represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes, the high and low values of sales are shown.

- Locate the appropriate sales range that is displayed on the two lines entitled "Low sales value" and "High sales value".
   The selected range will indicate the proper quartile, i.e. the bottom 25%, the lower middle 25%, the upper middle 25% or the top 25%.
- (3) Data pertaining to the selected sales size range will be in that quartile.

### Standard Industrial Classification Definition (SIC 1980):

#### SIC 2830 - Publishing Industries

Businesses primarily engaged in publishing and which do no printing. The term "publishing" as applied in this industry group includes the publishing of books, other reading matter, maps, guides and the like.

TABLE 2. Balance sheet profile for incorporated businesses only, 1987 Canada, Publishing Industries (SIC 283)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%				
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	315 (1) (1)	(1)	103 224	224 527	527 (1)				
	Average (\$000's)								
Assets									
Cash				-					
Accounts and notes receivable	53	7	14	46	144				
Inventory	72	16	51	73	145				
Other current assets	125	22	65	120	289				
Total current assets Fixed assets	31	8	13	33	59				
Less: Accum. dep. on fixed assets	3 I	-	-	33	-				
Other assets	27	2	14	- 25	66				
Total assets	182	32	92	178	425				
Liabilities and equity									
Current loans	15	2	5	16	37				
Other current liabilities	85	16	40	90	195				
Total current liabilities	101	19	45	106	231				
Mortgages payable	-	49		~	-				
Long term debt	2 39		2	3	5				
Other liabilities	39	7	33	25	91				
Total liabilities	142	25	79	134	327				
Total equity	- 40	7	13	44	98				

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000

TABLE 3. Financial ratios(1) for incorporated businesses only, 1987 Canada, Publishing Industries (SIC 283)

	Total(2)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	315 (1) (1)	(1)	103 224	224 527	527 (1)
			Average		
Liquidity ratio Current ratio (times)	1.2	1.2	1.5	1.1	1.3
Leverage ratios Debt/equity ratio (times) Interest coverage ratio (times) Debt ratio (times)	3.5 3.7 0.8	3.8	6.2 3.5 0.9	3.0 1.9 0.8	3.4 4.9 0.8

<sup>(1)</sup> The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in Table 2.

See Table 1 for symbols and notes.

## Definitions:

## 1. Liquidity ratio:

Current = current assets / current liabilities.

### 2. Leverage ratios:

- a) Debt/equity = total liabilities / equity.
  b) Debt ratio = total liabilities / total assets.
  c) Interest coverage = net profit + interest expense / interest expense.

<sup>(2)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1987 Canada. Publishing Industries (SIC 283)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	7oc 25%
usinesses in sample (No.) ow sales value (\$000's) igh sales value (\$000's)	189	(1) 159	1 <b>59</b> 313	313 606	606 (1)
			Average (\$000's)		
Operating activities Cash from operations Depreciation Other	13 8 -14	-9 1 -2	. 2 4 -5	30 3 -27	29 17 -20
Dividends	-11	-	-2	-11	-29
Investment activities Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment	5 -14 -4 3	-3	3 -5 - 3	9 -14 -4 1	-38 -7 7
Financing activities  Increase in long term debt Repayment of long term debt Loans from shareholders Repayment of loans from shareholders Advances & loans from government Increase in equity Decrease in equity Other	9 -6 18 -8 - 1 -3	1 -2 22 -1 -	2 -3 -7 -4 - 1	11 -8 -2 -4 -1 -2	21 -13 40 -22 - 3 -9 -1
Increase(decrease) in cash & equivalents Cash & equivalents-Beginning of the year Cash & equivalents - End of the year	-3 17 14	6 1 8	2 22 24	-7 26 18	-15 19 4

<sup>[1]</sup> These estimates are based on a sample of incorporated businesses reporting sales between \$25,000 and \$2,000,000. Sample count includes only those businesses reporting a statement of changes. See Table 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1984-1987 based on SIC classification in 1987 Canada, Publishing Industries (SIC 283)

				Changes in number of businesses with paid employees			
Business size expressed in average labour units(1)	Number of businesses	Total payroll (\$000's)	Average labour units(1)	Newly reporting(2)	No longer reporting(3)		
1984							
Total	1,395	455,809	23,131	246	147		
less than 20 20 - 99 100 - 499 500 and over	1,131 157 91 16	75,464 80.297 110,749 189,299	3.924 4.118 5.525 9.564	224 15 7	128 14 4 1		
1987							
Total	1,583	544,502	27,166	273	•••		
less than 20 20 - 99 100 - 499 500 and over	1,254 210 97 22	96,803 121,119 133,726 292,954	4,435 5,551 5,873 11,307	248 20 4 1			

<sup>(1)</sup> Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment, Payroll and Hours, Statistics Canada, Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.

<sup>(2)</sup> Refers to businesses reporting no payroll deductions in the previous year.(3) Refers to businesses reporting no payroll deductions in the following year.

<sup>&</sup>quot;Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly.

See Table 1 for symbols and notes

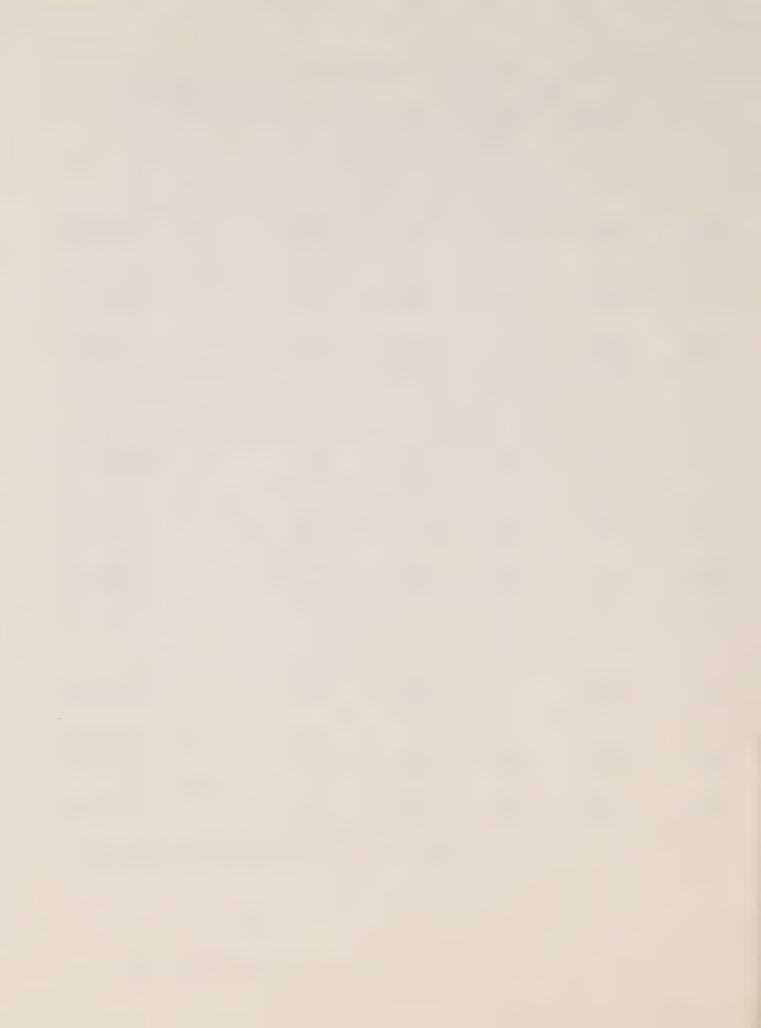
TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1985-1987 Canada, Publishing Industries (SIC 283)

	Total(1)	Bottom 25%	Lower middle 25%	upper midate 25%	700 25%
			1985		
Number of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	343 297,464 286,121 11,343	45,082 34,972 10,110	96.042 98.335 -2.293	243.198 240.262 2,936	805.534 770,916 34.618
Average expense \$ Average net profit \$ Average net profit \$	256 287.046 255,151 31.895	44,566 28,470 16,096	103.678 82.337 21.341	222.529 197.059 25.470	777,409 712,738 64,671
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	87 337,290 380.915 -43.625	46,876 57.544 -10.568	88,924 113,248 -24.324	296,245 351,143 -54,898	917,115 1,001,724 -84.609
			1986		
Aumber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	343 263.928 259.410 4.518	69.060 68.532 528	120.709 122.341 -1,632	204.128 209.525 -5.399	561,817 637,243 24,574
Average expense \$ Average expense \$ Average expense \$ Average net profit \$	227 285.934 263,853 22.081	78,943 67,794 11,149	125.748 113,772 11.976	223,454 210,804 12,650	715,591 663,042 52,549
Average sales \$ Average expense \$ Average net loss \$	116 222.599 243.811 -21,212	59.334 69.259 -9.925	118,617 125,899 -7,282	187,295 208,411 -21,116	525,150 571,674 -46,524
			1987		
Aumber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	395 338.040 329.086 8.974	40,731 43,863 -3,132	132,158 129,412 2,746	307.343 289.886 17.457	871,928 853,104 18,824
Businesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	275 337.841 301.690 36.151	38.224 34.809 3.415	130,746 109,041 21,705	312,329 276,794 35,535	870.066 786.114 83.952
Businesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	120 337,603 397,201 -59,538	44,271 56,644 -12,373	134.235 159.360 -25.125	294.525 323.541 -29.016	877.381 1,049.258 -171.877

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes

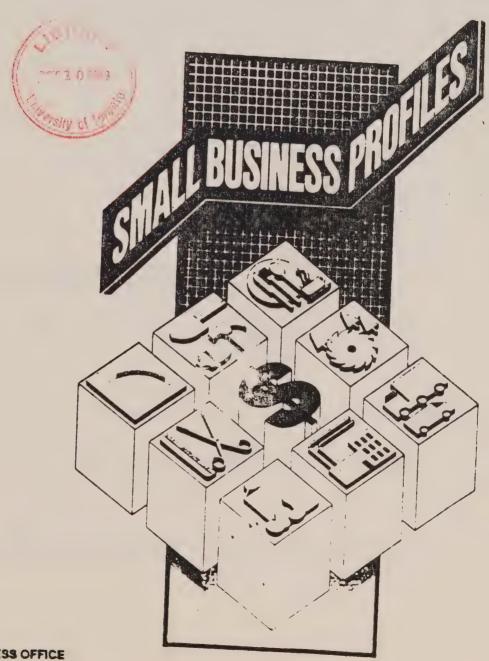






## **CANADA**

1987



SMALL BUSINESS OFFICE



Industry, Science and Technology Canada



TABLE 1. Selected operating ratios, in percent of sales, 1987

Canada, Residential Renovation (SIC 4013)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Too 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	1,178 (1) (1) (1)	(1)	43 74	7 4 1 5 8	158

Selected expense item		Indus	try aver	age(2)		Reporting businesses only			ses only	, 3)	
	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%	% busi- nesses reporting	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
		Р	ercent o	fsales				Pe	rcent of	sales	
Cost of sales	24.2	21.9	21.0	24.2	29.7	57.4	35.9	38.2	32.5	36.3	36.9
Occupancy expenses Depreciation Repairs & maintenance Heat, light & telephone Rent	6.5 2.7 1.1 1.0 1.8	10.1 3.3 1.5 1.8 3.5	7.1 3.8 1.2 0.9 1.2	5.7 2.3 1.3 0.6	3.4 1.3 0.5 0.5	96.2 83.3 41.9 65.4 59.6	6.8 3.2 2.7 1.5 3.0	10.5 4.4 3.6 3.2 5.9	7.6 4.7 2.8 1.4 2.4	5.8 2.7 3.0 1.0 2.3	3.5 1.4 1.2 0.7 1.5
Personnel expenses	14.4	9.0	11.8	15.4	21.5	70.8	20.4	15.7	19.8	20.3	23.7
Financial expenses Interest & bank charges Professional fees	2.0 1.1 0.8	1.9 0.8 1.1	2.7 1.9 0.8	1.8 0.9 0.9	1.5 0.8 0.6	88.0 69.8 72.3	2-2	2.5 1.4 2.0	3.0 2.8 1.2	2.0 1.3 1.1	1.5 1.0 0.7
Other expenses	35.9	34.1	36.4	35.4	37.7	99.8	36.0	34.1	36.6	35.4	37.7
Profit (loss)	17.0	23.0	21.1	17.6	6.2	99.2	17.1	23.1	21.5	17.6	6.3
Total	100-0	100.0	100.0	100.0	100.0	100.0					

#### Symbols

- zero or no observations
- -- too small too be expressed
- ... not applicable

#### Footnotes

- (1) These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000.000.

  Total weighted expenditure on a given item
- (2) Value in each cell = x 100 for each quartile.

Total weighted sales of all businesses in the sample

Total weighted expenditure on a given item

(3) Value in each cell = \_\_\_\_\_\_\_ × 100 for each quartile.

Total weighted sales of businesses reporting this item of expenditure

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal 100%.

#### Notes

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item.

Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom 25%, lower middle 25%, etc.) represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes, the high and low values of sales are shown.

#### How to use the tables

- (1) Locate the appropriate sales range that is displayed on the two lines entitled "Low sales value" and "High sales value".
- (2) The selected range will indicate the proper quartile, i.e. the bottom 25%, the lower middle 25%, the upper middle 25% or the top 25%.
- (3) Data pertaining to the selected sales size range will be in that quartile.

## Standard Industrial Classification Definition (SIC 1980):

#### SIC 4013 - Residential Renovation Contractors

Businesses primarily engaged in residential additions, major improvements and repairs, renovation, rehabilitation, retro-fitting and conversions involving more than one trade such as: general contractors for residential additions, general contractors for home improvements and repairs, general contractors for house alterations and general contractors for residential renovations.

TABLE 2. Balance sheet profile for incorporated businesses only, 1987 Canada, Residential Renovation (SIC 4013)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businessas in sample No.) Low sales value (\$000's) High sales value (\$000's)	546 (1) (1)	(1) 76	76 174	174 355	355 \1,
			Average (\$000's)		
Assets					
Cash	26	-	6	17	78
Accounts and notes recaivable Inventory	20	4 -	-	-	-
Other current assets	38	17	26	- 34	75
Total current assets	38 65	21	32	51	153
Fixed assets	20	14	12	15	40
Less: Accum. dep. on fixed assets	9	17	3	- -	13
Other assets	3	1 (	J	3	,
Total assets	94	52	47	71	206
Liabilities and equity					
Current loans	9	2	- 2	9	22
Other current liabilities	40	12	12 15	36 44	100
Total current liabilities	49	14	15	4.4	- 122
Mortgages payable Long term debt	1		1	. 2	2
Other liabilities	16	20	ġ	9	27
Total liabilities	67	34	25	55	151
Total equity	28	18	22	17	55

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1987 Canada, Residential Renovation (SIC 4013)

	Total(2)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	546 (1) (1)	(1) 76	76 174	174 355	355 (1)
			Average		
Liquidity ratio Current ratio (times)	1.3	1.5	2.2	1.1	1.3
Leverage ratios  Debt/equity ratio (times)  Interest coverage ratio (times)  Debt ratio (times)	2.4 6.4 0.7	2.0 2.9 0.7	1.2 11.7 0.5	3.2 4.3 0.8	2-8 7-2 0.7

<sup>(1)</sup> The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in Table 2.

See Table 1 for symbols and notes.

## Definitions:

## 1. Liquidity ratio:

Current = current assets / current liabilities.

### 2. Leverage ratios:

- al Debt/equity = total liabilities / equity.
  b) Debt ratio = total liabilities / total assets.
  c) Interest coverage = net profit + interest expense / interest expense.

<sup>(2)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1987 Canada, Residential Renovation (SIC 4013)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	700 05%					
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	246	(1)	78 182	182 371	371					
	Average (\$000's)									
Operating activities					25					
Cash from operations	11	4	5	9	25					
Depreciation Other	5 -1	3	-14	4	-3					
Uther	-1	4	-14	8	,					
Dividends	-3	-1	•	<del>-</del> 5	-7					
Investment activities										
Disposal of fixed assets	4	•	6	Ţ	10					
Purchase of fixed assets	-11	-5	-7	-6	-28					
Increase in investment	-2	•	• .	-5	-2 2					
Decrease in investment	1	•	-	2	4					
Financing activities										
Increase in long term debt	5 -7	1	1	6	12					
Repayment of long term debt	-7	-2	-3	-15	-9					
Loans from shareholders	4	. 2	-1	9 -3	- 8					
Repayment of loans from shareholders	-4	-4	- 1	-3	-0					
Advances & loans from government Increase in equity	1			-	1					
Decrease in equity	*	**	-1	-						
Other		-	-							
Increase(decrease) in cash & equivalents	-	1	-9	3						
Cash & equivalents-Beginning of the year	2	1	7	3	2					
Cash & equivalents + End of the year	3	1	-2	7						

<sup>(1)</sup> These estimates are based on a sample of incorporated businesses reporting sales between \$25,000 and \$2,000,000. Sample count includes only those businesses reporting a statement of changes. See Table 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1984-1987 based on SIC classification in 1987 Canada, Residential Building and Development (SIC 401)

				Changes in numbe with paid	
Business size expressed in average labour units(1)	Number of businesses	Total payroll (\$000's)	Average labour units(1)	Newly reporting(2)	No longer reporting(3)
1984					
Total	20,783	1,144,823	49,160	5,024	2,994
iess than 20 20 - 99 100 - 499 500 and over	20.469 251 43 10	821,732 169,133 93,076 60,882	35,327 7,495 3,966 2,372	4,963 53 6 2	2.965 21 8
1987					
Total	25.718	2,003,006	76,444	5,948	• • •
less than 20 20 - 99 100 - 499 500 and over	25.181 479 58	1,415,770 393,823 193,413	54.198 15.030 7.216	5.859 76 13	

Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment, Payroll and Hours, Statistics Canada, Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.
 Refers to businesses reporting no payroll deductions in the previous year.
 Refers to businesses reporting no payroll deductions in the following year.

<sup>&</sup>quot;Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly.

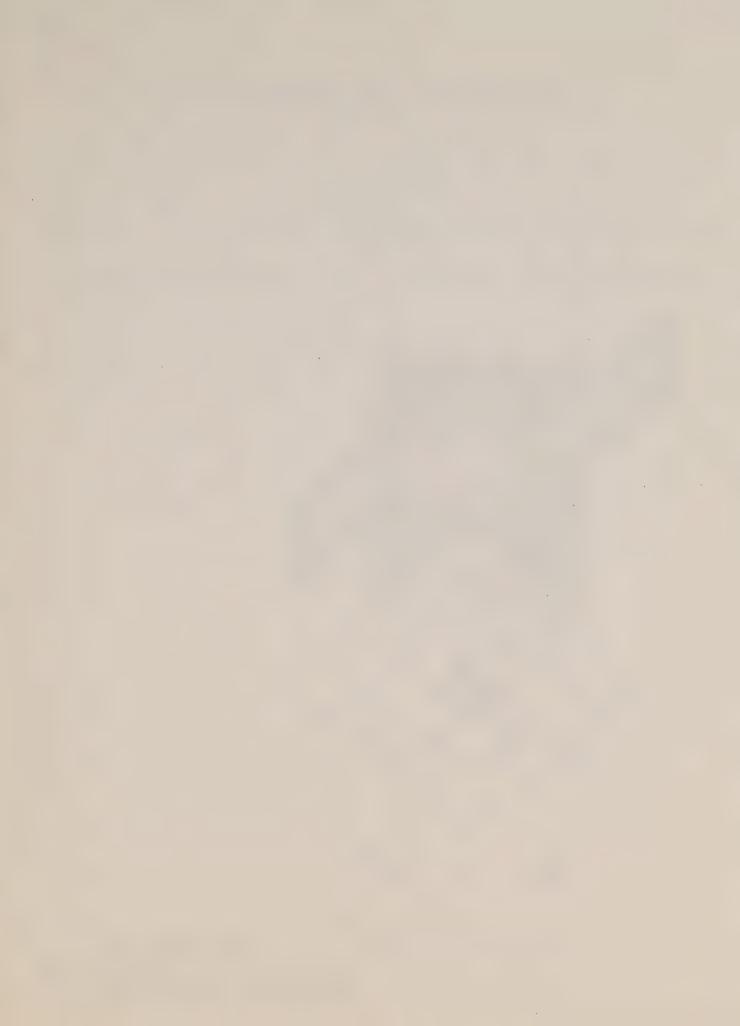
See Table 1 for symbols and notes.

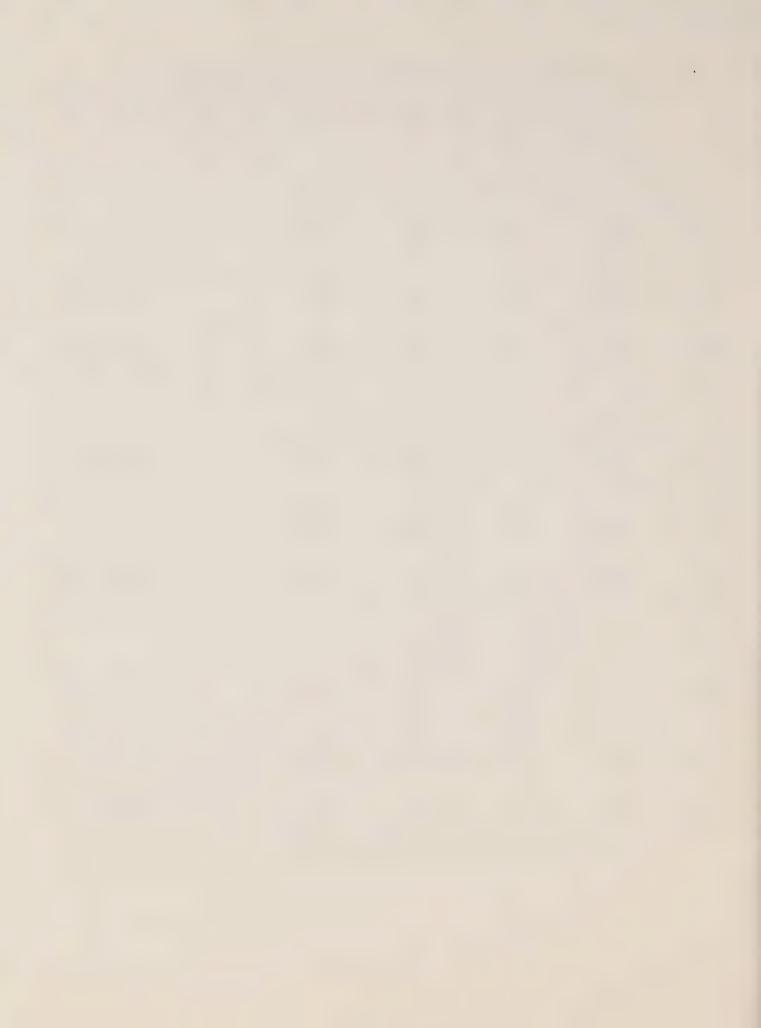
TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1985-1987 Canada, Residential Renovation (SIC 4013)

	Тота! (1)	Bottom 25%	Lower midale 25%	Upper middle 25%	Top 25%
			1985		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	1.899 153.994 140.612 13.382	33.982 22.764 11.218	61,691 52,750 8,941	110.373 99.645 10.728	409.928 387,290 22,638
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	1,621 158,000 139,955 18,045	34.209 19.809 14.400	62,011 50,151 11,860	109.369 96.799 13,170	425.810 393.062 32.748
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	278 137.893 146.905 -9.012	32,779 38,407 -5,628	60.220 64,720 -4.500	113.366 120.725 -7.359	345.206 363.766 +18.560
			1986		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	2,401 151.615 140.055 11,560	34.756 28.608 6.148	59,264 50,477 8,787	112.364 102.637 9.727	400.074 378.496 21,578
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	1,893 152,397 134,918 17,479	35,116 25,419 9,697	58,984 46,199 12,785	109.104 92.915 16.189	406,384 375,137 31,247
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	508 147.865 158.250 -10.385	33.614 38.721 -5.107	60,206 64,886 -4,680	123,856 136,903 -13,047	373,784 392,488 -18,704
			1987		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	1,250 148,206 133,311 14,895	33.260 25.638 7.622	56,642 45,181 11,461	109.164 90.737 18,427	393,757 371.688 22,069
Average net profit (No.)  Average expense \$  Average net profit \$	1,041 150,258 130,358 19,900	33.685 22,407 11,278	56,413 42,948 13,465	109.080 87.512 21.568	401.853 368.563 33,290
dusinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	219 141;618 150,686 -9,068	31,675 37,701 -6,026	58,661 64,806 -6,145	109.870 117.934 -8.064	366.265 382.302 -16,037

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes





# (LICENSED RESTAURANTS

# **CANADA**

1987





SMALL BUSINESS OFFICE



Industry, Science and Technology Canada

Industrie, Sciences et Technologie Canada



TABLE 1. Selected operating ratios, in percent of sales, 1987

### Canada, Licensed Restaurants (SIC 9211)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	1.642	(1) 114	114 242	242 433	493 (1)

		Indus	try aver	age(2)			F	leporting	busines	ses only	3)
Selected expense item	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%	% busi- nesses reporting	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
	Percent of sales				-		Pe	rcent of	sales		
Cost of sales	38.7	40.4	40-1	39.1	35.0	93.9	41.2	45.3	42.8	40.3	36.7
Occupancy expenses Depreciation Repairs & maintenance Heat, light & telephone Rent	15.3 3.1 1.9 4.1 6.1	19.7 3.0 2.4 5.3 9.0	15.2 3.2 1.9 4.4 5.7	14-0 3-1 1.9 3.7 5.4	12.1 3.1 1.7 2.9 4.4	99.6 78.8 89.5 96.8 73.2	15.3 4.0 2.2 4.2 8.4	19.9 5.5 2.7 5.6 13.8	1 <b>5.3</b> 4.1 2.1 4.5 7.9	14.0 3.6 2.1 3.8 7.2	12.1 3.4 1.8 2.9 5.5
Personnel expenses	25.2	19.5	24.9	27.2	29.2	96.8	25.1	21.9	25.2	27.2	29.5
Financial expenses Interest & bank charges Professional fees	4.0 2.9 1.1	5.4 3.7 1.7	3.9 2.9 0.9	3.9 2.9 1.0	3.0 2.2 0.8	97.3 85.7 88.5	4.1 3.4 1.3	5.7 4.6 2.2	4.0 3.5 1.1	4.0 3.3 1.1	3.0 2.4 0.8
Other expenses	16.6	13.2	14-0	14.2	19.0	100-0	16.6	19.2	14-0	14.2	19.0
Profit (loss)	0.2	-4.3	1.9	1.6	1.8	98.2	0.2	-4.4	1.9	1.6	1.8
Total	100.0	100.0	100.0	100.0	100.0	100.0					

- zero or no observations
- too small too be expressed
- ... not applicable

### Footnotes

- (1) These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.
- (2) Value in each cell =
- sed on a sample of businesses reporting.

  Total weighted expenditure on a given item x 100 for each quartile.
  - Total weighted sales of all businesses in the sample
- Total weighted expenditure on a given item
- x 100 for each quartile. (3) Value in each cell =
  - Total weighted sales of businesses reporting this item of expanditure

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal 100%.

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item.

Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom 25%, lower middle 25%, etc.) represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes, the high and low values of sales are shown.

## How to use the tables

- (1) Locate the appropriate sales range that is displayed on the two lines entitled "Low sales value" and "High sales value".
- (2) The selected range will indicate the proper quartile, i.e. the bottom 25%, the lower middle 25%, the upper middle 25% or the
- (3) Data pertaining to the selected sales size range will be in that quartile.

### Standard Industrial Classification Definition (SIC 1980):

### SIC 9211 - Licensed Restaurants

Businesses primarily engaged in preparing and serving meals for consumption on the premises with a license to serve alcoholic beverages. Licensed food and beverage service restaurants, licensed restaurants and licensed restaurant services are included in this industry.

TABLE 2. Balance sheet profile for incorporated businesses only, 1987

Canada, Licensed Restaurants (SIC 9211)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	932 (1) (1)	(1)	187 334	334 572	572 ·
			Average (\$000's)		
Assets					
Cash	-		w	-	*
Accounts and notes receivable	3	2	1	4	5
inventory	-	4.0	-	-	73
Other current assets	35 38	10 12	20 21	35 39	80
Total current assets Fixed assets	128	55	99	129	230
Less: Accum. dep. on fixed assets	1 2 3	23			-
Other assets	29	9	10	29	58
Total assets	195	76	131	197	377
Liabilities and equity					
Current loans	14	7	8	11	29 94
Other current liabilities	50	27	30 37	49 61	123
Total current liabilities	64	34	37	5 1	123
Mortgages payable Long term debt	11	1	7	12	23
Other liabilities	100	52	88	92	168
Total liabilities	175	88	132	164	314
Total equity	20	-12	-1	32	63

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1987 Canada, Licensed Restaurants (SIC 9211)

	Total(2)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%			
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	932 (1) (1)	(1)	187 334	334 572	572 (1)			
	Average							
Liquidity ratio Current ratio (times)	0.6	0.4	0.6	0.6	0.6			
Leverage ratios Debt/equity ratio (times) Interest coverage ratio (times) Debt ratio (times)	8.5 1.1 0.9	-7.3 1.2	-98.9 0.3 1.0	5.1 1.3 0.8	5.0 1.7 0.8			

<sup>(1)</sup> The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in Table 2.

See Table 1 for symbols and notes.

### Definitions

## 1. Liquidity ratio:

Current = current assets / current liabilities.

### 2. Leverage ratios:

- a) Debt/equity = total liabilities / equity
  b) Debt ratio = total liabilities / total assets.
  c) Interest coverage = net profit + interest expense / interest expense.

<sup>(2)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1987 Canada, Licensed Restaurants (SIC 9211)

	Total(1)	Sottom 25%	Lower middle 25%	Upper middle 25%	Tob 25%					
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	479 (1) (1)	(1) 198	198 336	335 586	586					
	Average (\$000's)									
Operating activities				-	28					
Cash from operations Depreciation Other	10 16 -5	8 7 -7	-3 10 -1	18 -4 .	30 -6					
) i v i dends	-5	-10	-2	-3	-5					
Investment activities Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment	9 -21 -2 . 1	14 -11 -1	5 -8 -1	12 -23 -1 1	6 -43 -5 3					
Financing activities  Increase in long term debt Repayment of long term debt Loans from shareholders Repayment of loans from shareholders Advances & loans from government Increase in equity Decrease in equity Other	14 -15 9 -10 -1	3 -4 8 -5 -	10 -13 - 6 -2 -	14 -20 8 -12 -3 -1	29 -24 13 -20 - 1					
Increase(decrease) in cash & equivalents Cash & equivalents-Beginning of the year Cash & equivalents - End of the year	1 6 7	3 2 5	- - 1	-2 8 6	2 13 15					

<sup>(1)</sup> These estimates are based on a sample of incorporated businesses reporting sales between \$25,000 and \$2,000,000. Sample count includes only those businesses reporting a statement of changes.

See Table 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1984-1987 based on SIC classification in 1987 Canada, Licensed Restaurants (SIC 9211)

Business size expressed in average labour units(1)				Changes in number with paid	
	Number of businesses	Total payrol! (\$000's)	Average labour units(1)	Newly reporting(2)	No longer reporting(3)
1384					
Total	14,372	1,831,080	225.906	2,221	1.397
less than 20 20 - 99 100 - 499 500 and over	. 11,273 2.849 200 50	578.120 760.963 217,762 274.235	70.941 93.931 26.877 34.157	1.777 415 25 4	1,077 294 20 6
1987					
Total	17,053	2,366,843	262.689	. 3,116	
less than 20 20 - 99 100 - 499 500 and over	13,331 3,440 226 56	750,034 1.028.459 278.663 309.687	83.151 114.245 30.895 34,398	2.497 575 39 5	

<sup>(1)</sup> Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment, Payroll and Hours, Statistics Canada, Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.

<sup>(2)</sup> Refers to businesses reporting no payroll deductions in the previous year.
(3) Refers to businesses reporting no payroll deductions in the following year

<sup>&</sup>quot;Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly

See Table 1 for symbols and notes

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1985-1987 Canada, Licensed Restaurants (SIC 9211)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
			1985		
iumber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	2.436 366.023 357.790 8.233	85.088 87,511 -2,423	190,313 184,892 5,421	348.405 340.576 7,829	840.235 818.182 22.103
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	1,967 370,253 347,541 22,712	83.980 74.411 9,569	188,789 174,814 13,975	349.003 327.083 21.920	859.241 813.854 45,387
Businesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	<b>469</b> 353.299 379.232 -25,933	86.501 104.207 -17.706	194,748 214.229 -19,481	347.207 367.528 -20.421	784,739 830,863 -46,124
			1986		
Number of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	3.217 366.556 357.745 8.811	76.861 76.211 650	176.352 174.053 2.299	346.559 338.898 7.761	866.35 841,817 24.534
Businesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	2.383 373.257 348.754 24.503	76,618 65,732 10,886	174,695 159,397 15,298	343,105 321,278 21,827	898.609 848.610 49.999
Businesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	834 350,319 371,887 -20,968	77,242 92,641 -15,399	178,734 195,120 -16,386	353.575 373.182 -19.607	794,125 826,600 -32.48
			1987		
Number of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	2,038 321,837 317,733 4,104	70.431 73.243 -2.812	171.822 169.410 2.412	315.959 311.352 4.607	729.139 716.929 12.209
Businesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	1.367 327.950 306.801 21.149	75.325 67.435 7.890	169.685 156.763 12.922	316.769 297.481 19.288	750,01 705.52 44.49
Businesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	671 310.370 336.613 -26.243	64.155 80,689 -16,534	175,478 191,051 -15,573	314.582 334.922 -20.340	687.26 739.78 -52.52

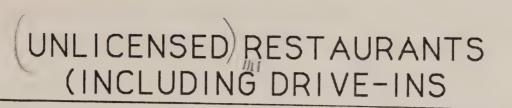
<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000.000.

See Table 1 for symbols and notes





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# CANADA

1987





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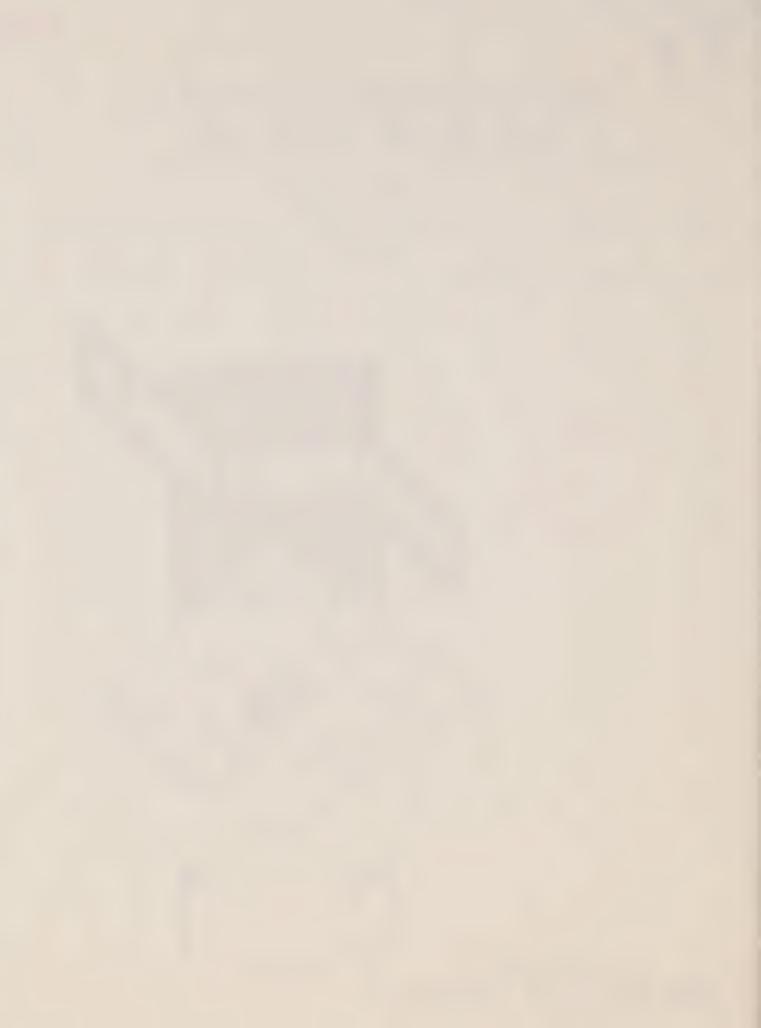


TABLE 1. Selected operating ratios, in percent of sales, 1987

Canada, Unlicensed Restaurants (Including Drive-Ins) (SIC 9212)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Too (5%)
Businesses in sample (No.) Low sales value (\$000's)	1.031	111	85	:1:	222
High sales value (\$000's)	(1)	65	111	222	(1)

		Indus	try aver	age(2)			R	eporting	busines	ses only	(3)
Selected expense item	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%	% busi- nesses reporting	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
		Р	'ercent o	of sales				Pe	rcent of	sales	
Cost of sales	42.1	47.2	42.9	41.0	37.4	91.5	46.0	51.4	47.8	44.5	40.5
Occupancy expenses Depreciation Repairs & maintenance Heat, light & telephone Rent	15.7 2.9 1.8 3.6 7.3	16.5 2.2 1.9 3.9 8.6	16.9 3.0 1.9 3.9 8.1	15.9 3.3 1.9 3.9 6.8	13.6 3.1 1.7 2.9 5.9	99.3 72.5 87.5 93.4 73.9	15.8 4.0 2.1 3.9 9.9	16.9 4.7 2.3 4.6 12.1	16.9 4.6 2.2 4.1	15.9 3.8 2.1 4.0 9.1	13.6 3.3 1.8 3.0 7.3
Personnel expenses	21.5	15.1	20.0	23.9	27.2	92.1	23.4	19.3	21.1	24.5	27.7
Financial expenses Interest & bank charges Professional fees	3.3 2.3 1.0	3.6 2.4 1.1	3.6 2.3 1.2	3.2 2.3 0.9	2.7 1.9 0.8	94.8 78.8 84.4	3.5 2.3 1.2	4-1 4-0 1-7	3.8 3.1 1.5	3.3 2.6 1.0	2.8 2.2 0.8
Other expenses	15.7	16.0	17.5	13.6	15.7	100.0	15.7	16.0	17.5	13.5	15.7
Profit (loss)	1.6	1.7	-1.0	2.4	3.4	98.4	1.7	1.7	-1.0	2.5	3.4
Total	100.0	100.0	100.0	100.0	100.0	100.0					

### Symbols

- zero or no observations
- -- too small too be expressed
- .. not applicable
- confidential

- (1) These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.
- Total weighted expenditure on a given item (2) Value in each cell =  $- \times 100$  for each quartile.
  - Total weighted sales of all businesses in the sample
- Total weighted expenditure on a given item (3) Value in each cell = - x 100 for each quartile. Total weighted sales of businesses reporting this item of expenditure

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal 100%.

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item.

Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom 25%, lower middle 25%, etc.) represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes, the high and low values of sales are shown.

### How to use the tables

- (1) Locate the appropriate sales range that is displayed on the two lines entitled "Low sales value" and "High sales value".
  (2) The selected range will indicate the proper quartile, i.e. the bottom 25%, the lower middle 25%, the upper middle 25% or the top 25%.
- (3) Data pertaining to the selected sales size range will be in that quartile.

### Standard Industrial Classification Definition (SIC 1980):

### SIC 9212 - Unlicensed Restaurants (Including Drive-Ins)

Businesses primarily engaged in preparing and serving meals for consumption on the premises but without a license to serve alcoholic beverages. Included are businesses commonly referred to as "drive-ins" where food is consumed either in customers' motor vehicles or at tables in or about the premises. Drive-in restaurants, unlicensed restaurant services and unlicensed restaurants are included in this industry

TABLE 2. Balance sheet profile for incorporated businesses only, 1987

Canada, Unlicensed Restaurants (Including Drive-Ins) (SIC 9212)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	453 (1) (1)	(1) 119	119 217	217 374	374
			Average (\$000's)		
Assets Cash Accounts and notes receivable Inventory Other current assets Total current assets Fixed assets Less: Accum. dep. on fixed assets Other assets	30 31 84 - 20	- - 9 9 23 - 8	1 21 22 55 - 15	2 27 28 76 17	3 
Current loans Other current liabilities Total current liabilities Mortgages payable Long term debt Other liabilities	10 33 44 - 9 72	8 22 30 - 1 30	6 20 26 - 4 67	11 23 40 - 8 57	17 62 79 - 23 133
Total liabilities Total equity	124 11	61 -22	96	105 16	235 55

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000.000.

See Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1987

Canada, Unlicensed Restaurants (Including Drive-Ins) (SIC 9212)

	Total (2)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	453 (1) (1)	(1) 119	119 217	217 374	374 (1)
·			Average		
Liquidity ratio Current ratio (times)	0.7	0.3	0.8	0.7	. 0.8
Leverage ratios Debt/equity ratio (times) Interest coverage ratio (times) Debt ratio (times)	10.8 1.1 0.9	-2.8 1.6	-25.3 1.0	6.7 2.1 0.9	4.2 2.3 0.8

<sup>(1)</sup> The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in Table 2.

See Table 1 for sympols and notes.

### Definitions:

### 1. Liquidity ratio:

Current = current assets / current liabilities.

### 2. Leverage ratios:

- a) Dept/equity = total liabilities / equity.

  Di Dept ratio = total liabilities / total assets.

  c) Interest coverage = net profit + interest expense / interest expense.

SOURCE: Small Business and Special Surveys Division, Statistics Canada.

<sup>(2)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1987 Canada, Unlicensed Restaurants (Including Drive-Ins) (SIC 9212)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Táp 25%
Businesses in samble (No.; .ow sales value (\$000's) high sales value (\$000's)	219 (1) (1)	(1) 153	153 233	. 233	389
			Average (\$000's)		
Derating activities Cash from operations Depreciation Other	12 2	-21 5 3	-3 9 6	10	11 23 -3
Di vi dends	-3	-	-3	-3	-5
Investment activities Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment	-25 -2 1	- -3 -	-10 -2	-17 -	-69 -6 4
Financing activities  Increase in long term debt Repayment of long term debt Loans from shareholders Repayment of loans from shareholders Advances & loans from government Increase in equity Decrease in equity Other	19 -10 11 -6 - 1	2 -2 21 -4 -	3 -7 8 -4 - 1	15 -12 3 -7 -	54 -18 12 -9 -3
ncrease(decrease) in cash & equivalents ash & equivalents-Beginning of the year ash & equivalents - End of the year	- 8 9	2 1 3	- 7 7	. 1 8 9	-1 17 16

<sup>(1)</sup> These estimates are based on a sample of incorporated businesses reporting sales between \$25,000 and \$2,000,000. Sample count includes only those businesses reporting a statement of changes. See Table 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1984-1987 based on SIC classification in 1987 Canada, Unlicensed Restaurants (Including Drive-Ins) (SIC 9212)

			•	Changes in number with paid	
Business size expressed in average labour units(1)	Number of businesses	Total payroll (\$000's)	Average labour units(1)	Newly reporting(2)	No longer reporting(3)
1984					
Total	9,670	772,987	95,886	1,792	939
less than 20 20 - 99 100 - 499 500 and over	8,746 815 70 39	300.038 209.861 81,133 181,955	36.842 26.078 10.005 22.961	1,681 105 5 1	852 82 5
1987					
Total	13,171	1,121,110	124,772	3,311	
less than 20 20 - 99 100 - 499 500 and over	11,963 1,040 128 40	428,504 305.873 145.954 240,779	47.580 33.821 16.164 27.207	3.111 177 19 4	•••

<sup>(1)</sup> Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment, Payroll and Hours, Statistics Canada, Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.

(2) Refers to businesses reporting no payroll deductions in the previous year.

<sup>&</sup>quot;Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly.

See Table 1 for symbols and notes.

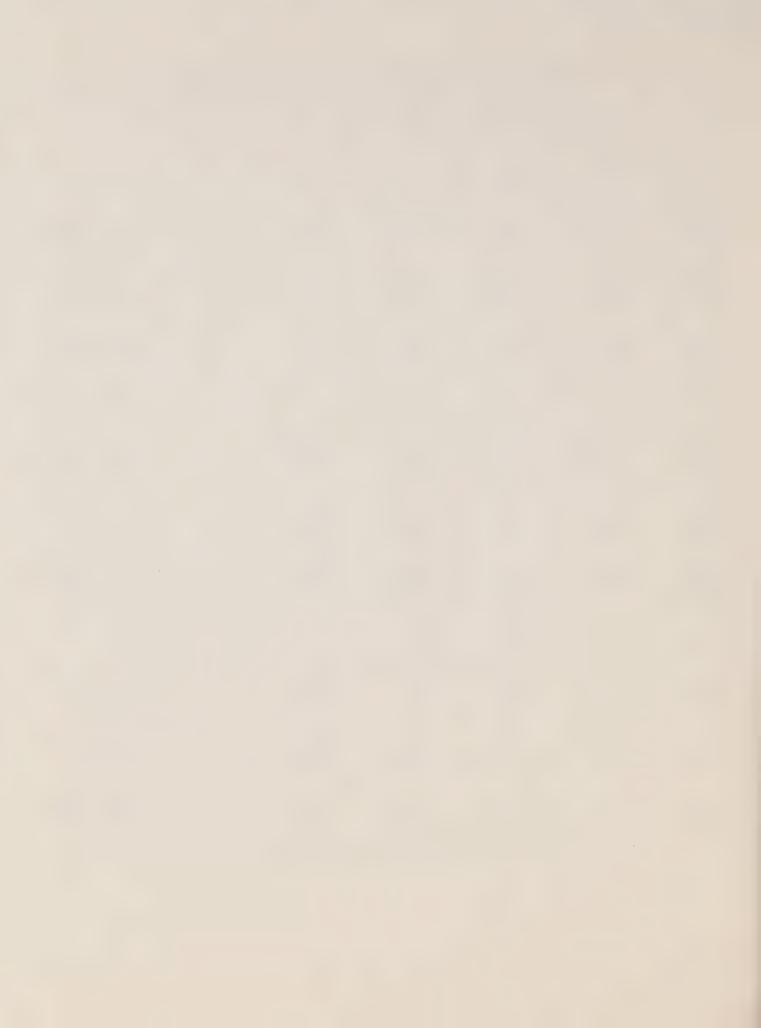
TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1985-1987 Canada, Unlicensed Restaurants (Including Drive-Ins) (SIC 9212)

	Тотан (1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
			1985	,	
Number of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	1.446 :86.284 177.548 8.736	40.441 39.404 1.037	74.082 66.643 7.439	141.482 133.650 7.832	489,131 470,495 18.636
Businesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	1,169 188.215 172,363 15,852	41.118 33.716 7.402	73,796 60,969 -12,827	141,491 126.769 14.722	496.454 467,997 28,457
isinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	277 179.042 190.638 -11.596	39.350 48.560 -9.210	74,792 80,708 -5,916	141.455 153.046 -11.591	460.571 480,239 -19.668
			1986		
Number of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	1,781 191,665 186,723 4,942	42,949 42,035 914	84,088 83,071 1,017	163.473 157.117 6.356	476,150 464,667 11,483
Businesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	-1,314 193.441 178,824 14,617	42.789 35.606 7,183	84,235 74,742 9,493	158.345 144.669 13.676	488,396 460,277 28,119
Businesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	467 188.830 202.549 -13.819	43,238 53,567 -10,329	83.802 99,322 -15.520	174,909 184,875 -9,956	453.371 472.832 -19,461
			1987		
Number of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	1,175 184,642 180,234 4,408	45.127 43.948 1,179	85.084 85.651 -567	161.421 158.170 3.251	446.934 433.167 13.767
Businesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	832 183,690 169,225 14,465	46,368 40.522 5.846	86.391 75.521 10.870	162.676 148.581 14.095	439.325 412.275 27.050
Businesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	343 188,129 202,739 -14,610	42.986 49.860 -6,874	83,171 100,477 -17,306	159.511 - 172.773 -13.262	466.848 487.844 -20,996

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes







# SAWMILL, PLANNING MILL & SHINGLE MILL PRODUCTS **INDUSTRIES**

# CANADA

1987



SMALL BUSINESS OFFICE



Industry, Science and Technology Canada

Industrie, Sciences et Technologie Canada



TABLE 1. Selected operating ratios, in percent of sales, 1987

Canada, Sawmill, Planning Mill & Shingle Mill Products Industries (SIC 251)

	Totai(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	509 (1) (1)	(1)	52 179	179 591	591

		Indus	try aver	age(2)			8	Reporting	busines	ses only	(3)
Selected expense item	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%	% busi- nesses reporting	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	To: 257
	-	Р	ercent o	f sales				Pe	rcent of	saies	
Cost of sales	24.0	5.6	22.6	31.5	35.7	74.2	32.3	12.4	30.9	35.4	39.0
Occupancy expenses Depreciation Repairs & maintenance Heat, light & telephone Rent	13.7 5.8 4.6 1.9 1.5	14.1 6.5 4.6 1.1	16.7 7.8 5.1 2.1 1.6	13.2 5.0 4.7 1.9 1.5	10.9 4.0 3.7 2.2 1.0	<b>99.3</b> 86.6 73.0 88.5 44.5	13.8 5.7 6.2 2.1 3.3	14.3 10.5 7.4 1.3 4.2	1 <b>6.7</b> 8.4 6.9 2.8 3.5	13.3 5.4 6.0 2.1 3.3	10.9
Personnel expenses	24.5	17.6	22.8	29.4	27.9	94.0	26.0	21.1	23.5	30.4	28.2
Financial expenses Interest & bank charges Professional fees	3.3 2.5 0.8	4-7 3-9 0.7	2-9 1-7 1-2	3.2 2.4 0.8	2.5 1.9 0.6	93.3 81.7 83.7	3.6 3.0 1.0	<b>5.9</b> 5.8 1.1	3.0 2.3 1.5	3.3 2.7 0.9	2.6
Other expenses	23.1	31.5	23.5	19.2	18.4	100.0	23.1	31.5	23.6	19.2	18.
Profit (loss)	11.4	26.6	11.3	3.6	4.7	98.8	11.6	26.5	11.8	3.6	4.1
Total	100.0	100.0	100.0	100.0	100.0	100.0					• • •

### Symbols

- zero or no observations
- -- too small too be expressed
- not applicable

### confidential

- (1) These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000 Total weighted expenditure on a given item
- (2) Value in each ceil =

- x 100 for each quartile.

Total weighted sales of all businesses in the sample

Total weighted expenditure on a given item (3) Value in each cell =

x 100 for each quartile.

Total weighted sales of businesses reporting this item of expenditure

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal 100%.

## Notes

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item.

Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom 25%, lower middle 25%, etc.) represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes, the high and low values of sales are shown.

### How to use the tables

- (1) Locate the appropriate sales range that is displayed on the two lines entitled "Low sales value" and "High sales value".
  (2) The selected range will indicate the proper quartile, i.e. the bottom 25%, the lower middle 25% the upper middle 25% or the top 25%.
- (3) Data pertaining to the selected sales size range will be in that quartile.

### Standard Industrial Classification Definition (SIC 1980):

SIC 2510 - Sawmill, Planing Mill and Shingle Mill Products Industries Businesses primarily engaged in manufacturing lumber, both rough and dressed, shingles and other sawmill or other planing mill products.

TABLE 2. Balance sheet profile for incorporated businesses only, 1987

Canada, Sawmill, Planning Will & Shingle Mill Products Industries (SIC 251)

	Total (1)	Bottom 25%	Lower middle 25%	Upper middle 25%	7ob 35%
Businesses in sample 'No.') Low sales value (\$000's) High sales value (\$000's)	366 (1) (1)	(1) 202	202 500	500 908	908
			Average (\$000's)		
Assets					
Cash	-	**	-	-	-
Accounts and notes receivable	51	8	22	50	122
Inventory		-	-	-	
Other current assets	152	37	81	169	317
Total current assets	203	4.4	103	220	439
Fixed assets	194	64	128	176	402
Less: Accum. dep. on fixed assets	-	40	•	•	-
Other assets	25	10	13	28	53
Total assets	423	118	244	424	895
Liabilities and equity					
Current loans	37	6	20	48	73
Other current liabilities	95	23	87	101	187
Total current liabilities	132	29	87	148	259
Mortgages payable	-		-	-	-
Long term debt	10	2	6	3	29
Other liabilities	132	56	98	135	236
Total liabilities	274	87	192	286	524
Total equity	149	32	52	137	371

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1987 Canada, Sawmill, Planning Mill & Shingle Mill Products Industries (SIC 251)

	Total (2)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
usinesses in sample (No.) bw sales value (\$000's) gh sales value (\$000's)	366 (1) (1)	(1) 202	202 500	500 908	908
			Average		
Liquidity ratio Current ratio (times)	1.5	1.5	1.2	1.5	1.7
Leverage ratios Debt/equity ratio (times) Interest coverage ratio (times) Debt ratio (times)	1.8 3.1 0.6	2.7 2.5 0.7	3.7 2.2 0.8	2.1 2.8 0.7	1.4 3.7 0.6

<sup>(1)</sup> The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in Table 2.

See Table 1 for symbols and notes.

### Definitions:

## 1. Liquidity ratio:

Current = current assets / current liabilities.

### Leverage ratios:

- a) Debt/equity = total liabilities / equity.
  b) Debt ratio = total liabilities / total assets.
  c) Interest coverage = net profit + interest expense / interest expense.

<sup>(2)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1987 Canada, Sawmill, Planning Mill & Shingle Mill Products Industries (SIC 251)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	238' (1) (1)	(1) 291	291 547	547 935	935
			Average (\$000's)		
Operating activities Cash from operations Depreciation Other	37 31 -13	12 14 -2	29 20 -12	35 31 -27	72 59 -10
Dividends	-7	-4	-6	-13	+5
Investment activities  Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment	18 -69 -7 3	19 -13 -9	9 -54 -3 3	27 -61 -3	17 -146 -13 8
Financing activities     Increase in long term debt     Repayment of long term debt     Loans from shareholders     Repayment of loans from shareholders     Advances & loans from government     Increase in equity     Decrease in equity     Other	35 -21 12 -15 -6 -5	8 -12 -9 -14 	22 -12 6 -11 -7 -6 2	30 -25 14 -7 4 5 -5	79 -36 20 -26 14 9 -7
Increase(decrease) in cash & equivalents Cash & equivalents-Beginning of the year Cash & equivalents - End of the year	10 7 17	7 20 27	-6 31 25	8 -6 2	33 -19 14

<sup>(1)</sup> These estimates are based on a sample of incorporated businesses reporting sales between \$25,000 and \$2,000,000. Sample count includes only those businesses reporting a statement of changes. See Table 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1984-1987 based on SIC classification in 1987 Canada, Sawmill, Planning Mill & Shingle Mill Products Industries (SIC 251)

Business size expressed in average labour units(1)					er of businesses employees
	Number of businesses	Total payroll (\$000's)	Average labour units(1)	Newly reporting(2)	No longer reporting(3)
1984					
Total	1,975	1,647,434	61,953	308	138
less than 20 20 - 99 100 - 499 500 and over	1.606 230 104 35	123,676 219,666 528,337 775,755	5,377 9,280 20,153 27,143	281 13 9 5	127 8 3
1987					
Total	1,959	2,107,399	71,335	266	
less than 20 20 - 99 100 - 499 500 and over	1,557 254 100 48	142,803 269,677 581,591 1,113,328	5.405 10.162 20,167 35.601	232 18 13 3	

Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment, Payroll and Hours, Statistics Canada. Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.
 Refers to businesses reporting no payroll deductions in the previous year.
 Refers to businesses reporting no payroll deductions in the following year.

<sup>&</sup>quot;Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly.

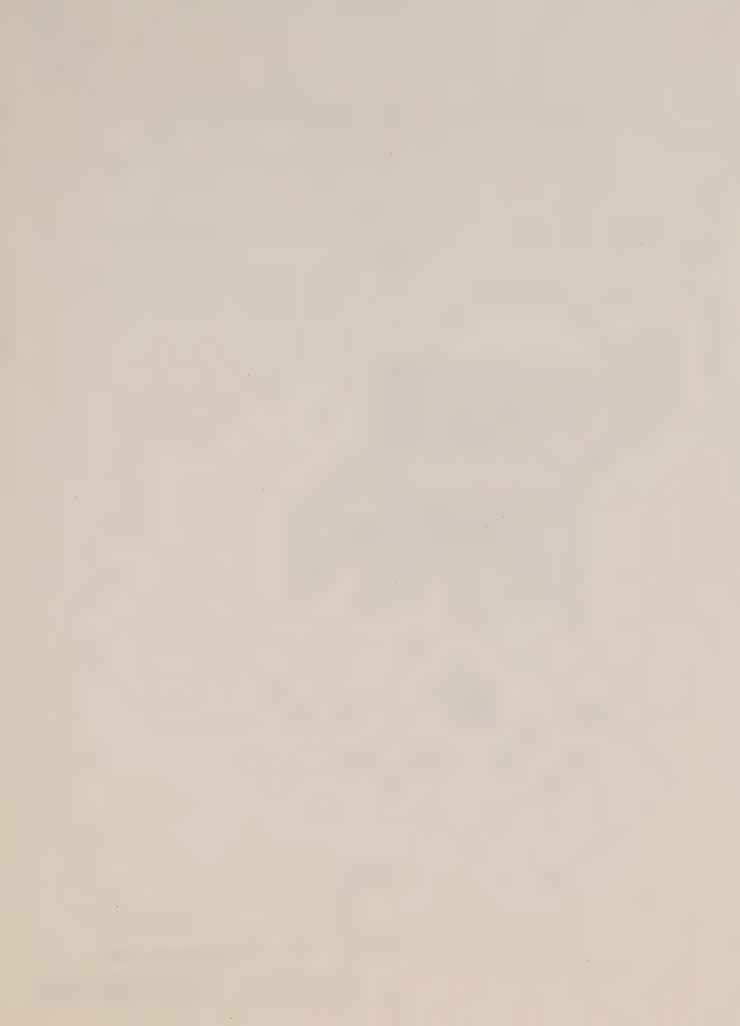
See Table 1 for symbols and notes.

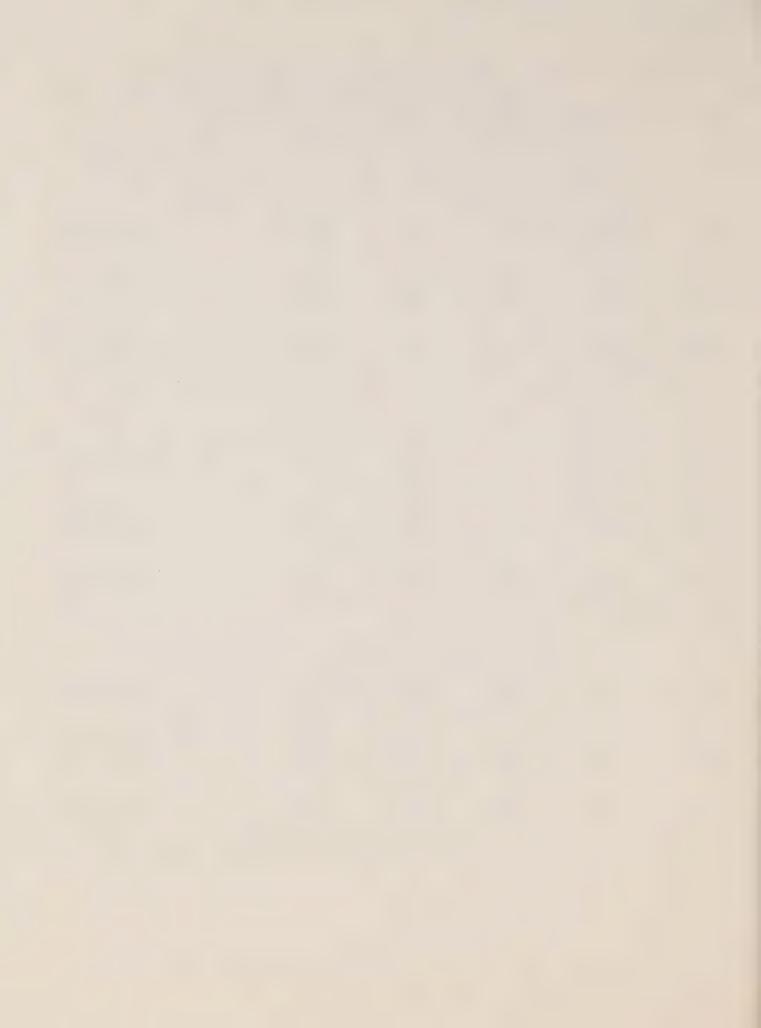
TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1985-1987 Canada, Sawmill, Planning Mill & Shingle Mill Products Industries (SIC 251)

	Total(1)	Bottom 25%	Lower middle 25%	Jober middle 25%	Top 25%
			1985		
Aumber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	585 320.462 312.382 8,080	33.696 27.827 5.869	72,713 63.139 9,574	217.968 213.834 4.134	957.469 944.727 12.742
Average net profit (No.) Average expense \$ Average net profit \$	539 328.650 298.078 30.572	33,290 22,973 10,317	71,846 57,738 14,108	219,136 193,227 25,909	990.326 918.372 71,954
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	146 289.560 362.487 -72.927	34.799 41,017 -6.218	77.601 93.579 -15.978	214.830 269,193 -54,363	831,009 1,046,160 -215,151
			1986		
iumber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	691 322,794 311,737 11,057	33.203 27.823 5.380	77.440 71.319 6.121	202.830 194.783 8.047	977,701 953.023 24,678
Average expense \$ Average net profit \$ Average net profit \$	529 322.427 296,802 25,625	32,958 26,589 6,369	73.790 62.545 11,245	205.483 185.125 20.358	977,475 912,949 64,526
Businesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	162 325.052 355,739 -30,687	35,972 41,789 -5,817	89,876 101,212 -11,336	196.053 219.455 -23.402	978,306 1,060,498 -82,192
			1987		
Average net profit (loss) \$	573 395,354 374,320 21,034	38.794 28,658 10,136	102.501 91.596 10.905	359.023 347.608 11.415	1.081.097 1.029.418 51,679
Average net profit (No.)  Average expense \$  Average net profit \$	<b>435</b> 398,481 361,598 36,883	37,817 25,154 12,663	102,222 88.111 14.111	360.776 326,445 34.331	1,093,107 1,006.681 86.426
Gusinesses reporting a loss (No.)  Average expense \$  Average expense \$  Average net loss \$	138 385,895 417,122 -31,227	43,672 46,170 -2,498	104,558 117,353 -12,795	354,781 398.817 -44,036	1.040,567 1.106,147 -65,580

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes





IST 20° -S 51

# SCHOOL BUS OPERATIONS INDUSTRY

# **CANADA**

1987



SMALL BUSINESS OFFICE





TABLE 1. Selected operating ratios, in percent of sales, 1987

Canada, School Bus Operations Industry (SIC 4573)

	Tota((1)	Sottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	331 (1) (1)	(1)	35 64	64 239	239

Selected expense item		Industry average(2)				Reporting businesses only( 3				(3)	
	Totai	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%	% busi- nesses reporting	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
		P	ercent c	of sales			Percent of sales				
Cost of sales	0.5	-	0.1	0.1	1.9	6.5	8.1		1.6	1.8	15.3
Occupancy expenses Depreciation Repairs & maintenance Heat, light & telephone Rent	18.4 10.9 5.6 0.8 1.1	18-2 10-4 6-8 0-6 0-3	18-0 10-8 5-7 1-0 0-5	19.4 12.0 5.2 0.8 1.4	18.1 10.4 4.9 0.8 2.1	100.0 98.4 72.3 68.0 42.8	18-4 11.1 7-8 1.2 2.5	18.2 10.7 10.6 1.3	18.0 11.2 9.0 1.7 2-1	19.4 12.0 6.8 1.0 2.9	18.1 10.4 5.8 0.3 2.8
Personnel expenses	- 26.7	15.4	12.7	38.2	40.2	84.2	31.7	24.0	17.6	38.2	40.6
inancial expenses Interest & bank charges Professional fees	3.1 2.1 1.0	2.0 1.4 0.6	3.5 2.7 1.0	3.3 2.0 1.3	3.3 2.4 0.9	92.4 70.8 82.7	3.4 3.0 1.2	2.3 3.4 1.0	4.3 4.4 1.3	3.3 2.4 1.3	3.3 2.5 1.0
ther expenses	26.9	23.2	30.3	27.1	26.2	100.0	26.9	23.2	30.3	27.1	26.2
Profit (loss)	24.4	41.1	35.2	12.0	10.3	100.0	24.4	41.1	35.2	12.0	10.3
otal	100.0	100.0	100.0	100.0	100.0	100.0					

### Symbols

- zero or no observations
- -- too small too be expressed
- ... not applicable
- confidential

### Footnotes

- (1) These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.
- Total weighted expenditure on a given item  $- \times 100$  for each quartile. (2) Value in each cell = Total weighted sales of all businesses in the sample
- Total weighted expenditure on a given item - x 100 for each quartile. (3) Value in each cell = Total weighted sales of businesses reporting this item of expenditure

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal 100%.

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item.

Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom 25%, lower middle 25%, etc.) represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes, the high and low values of sales are shown.

### How to use the tables

- Locate the appropriate sales range that is displayed on the two lines entitled "Low sales value" and "High sales value". The selected range will indicate the proper quartile, i.e. the bottom 25%, the lower middle 25%, the upper middle 25% or the top 25%.
- (3) Data pertaining to the selected sales size range will be in that quartile.

### Standard Industrial Classification Definition (SIC 1980):

### SIC 4573 - School Bus Operations Industry

Businesses primarily engaged in operating buses and other motor vehicles to transport pupils to and from school such as school bus Services

TABLE 2. Balance sheet profile for incorporated businesses only, 1987 Canada, School Bus Operations Industry (SIC 4573)

	Fotal(1)	Sottom 25%	Lower middle 25%	Upper mradie 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	265 (1) (1)	(1) 105	105	, 243 546	546 (1)
			Average (\$000's)		
Assets					
Cash Accounts and notes receivable	13	2	A	13	32
Inventory	19	-	-	-	74
Other current assets	71	31	35	75	141
Total current assets	84	32	39	88	174
Fixed assets	203	36	80	184	508
Less: Accum. dep. on fixed assets	-	40			-
Other assets	40	6	- 25	43	8.4
Total assets	325	75	144	315	765
Liabilities and equity					
Current loans	16	1	3	13	46
Other current liabilities	63	13	32	54	153
Total current liabilities	79	15	35	58	. 198
Mortgages payable	17	-	-	-	-
Long term debt Other liabilities	66	16	26	15 56	51 165
Other Habilities	00	10	20	30	103
Total liabilities	162	32	61	139	415
Total equity	164	43	83	177	351

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1987 Canada, School Bus Operations Industry (SIC 4573)

	Total (2)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	265 (1) (1)	(1) 105	105 243	243 546	546 (1)
			Average		
Liquidity ratio Current ratio (times)	1.1	2.2	1.1	1.3	0.9
Leverage ratios  Debt/equity ratio (times)  Interest coverage ratio (times)  Debt ratio (times)	1.0 5.4 0.5	0.7 5.1 0.4	0.7 5.7 0.4	0.8 5.8 0.4	1.2 5.2 0.5

<sup>(1)</sup> The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in Table 2.

See Table 1 for symbols and notes.

### Defin'tions:

### 1. Liquidity ratio:

Current = current assets / current liabilities.

### 2. Leverage ratios:

- a) Debt/equity = total liabilities / equity
  b) Debt ratio = total liabilities / total assets.
  c) interest coverage = net profit + interest expense / interest expense

<sup>(2)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1987 Canada, School Bus Operations Industry (SIC 4573)

	Total(1)	Bottom 25%	Lower middle 25%	Upper midate 25%	7oc 25%
Susinesses in sample (No.) Low sales value (\$000's)	212	(1) 126	· 126 265	265 557	557
nigh Sales value (5000 S)	(17	120	Average (\$000's)	337	(1)
Operating activities					<del></del>
Cash from operations	40	13	19	38	88
Depreciation	47	9	23	44	111
Other	-7	-13	-4	-8	-3
Dividends	-8	-1	-8	<del>-6</del> '	-15
Investment activities					
Disposal of fixed assets	18	17	15	13	28
Purchase of fixed assets	-83	-13	-29	-75	-212
Increase in investment	-3 3	-1	-	-5	-7
Decrease in investment	3	1	•	•	10
Financing activities					
Increase in long term debt	4.4	9	9	38	119
Repayment of long term debt	-39	-15	-10	-32	-98
Loans from shareholders	4	**	4	4	5
Repayment of loans from shareholders	-12	-	-19	-6	-22
Advances & loans from government	•	•	-	•	-
Increase in equity	1	•	-	2	2 -2
Decrease in equity	-2	40	-3	-4	-2
Other	-1	-	-2	•	-1
Increase(decrease) in cash & equivalents	1	6	-5	3	2
Cash & equivalents-Beginning of the year	48	23	39	53	76
Cash & equivalents - End of the year	49	29	34	55	78

<sup>(1)</sup> These estimates are based on a sample of incorporated businesses reporting sales between \$25,000 and \$2,000,000. Sample count includes only those businesses reporting a statement of changes. See Table 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1984-1987 based on SIC classification in 1987 Canada, School Bus Operations Industry (SIC 4573)

Business size expressed in average labour units(1)		Total payroll (\$000's)	Average labour units(1)	Changes in number of businesses with paid employees		
	Number of businesses			Newly reporting(2)	No longer reporting(3)	
1984						
Total	1,852	295,831	24.596	152	93	
less than 20 20 - 99 100 - 499 500 and over	1.621 194 27 10	82,750 88,232 55,316 69,533	6.621 7,433 4.848 5.694	141 9 1	83 8 2 -	
1987						
Total	1,809	375,938	25,170	128	• • •	
less than 20 20 - 99 100 - 499 500 and over	1.566 206 27 10	96,648 115,839 64,744 98,707	6.581 8.110 4,402 6.077	118 4 4 2	•••	

<sup>(1)</sup> Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment, Payroll and Hours, Statistics Canada, Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.

(2) Refers to businesses reporting no payroll deductions in the previous year.

SOURCE: Small Business and Special Surveys Division, Statistics Canada.

<sup>&</sup>quot;Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly

See Table 1 for symbols and notes.

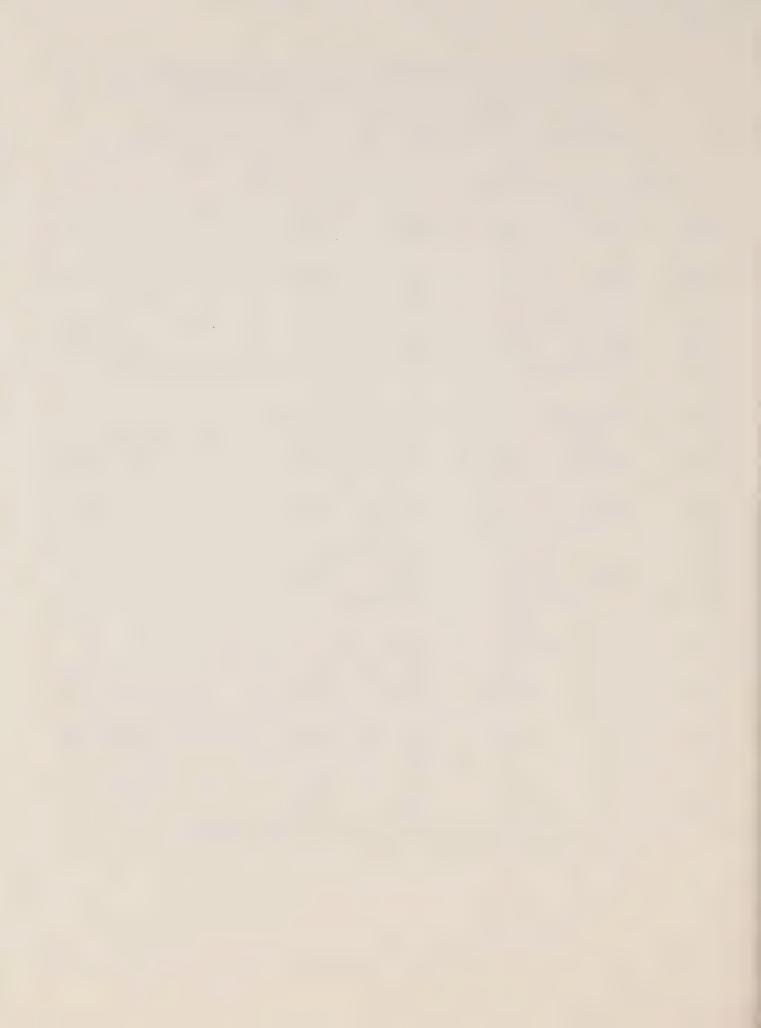
TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1985-1987 Canada, School Bus Operations Industry (SIC 4573)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middie 25%	Top 25%
			1985		
Number of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	298 182,779 158.043 24,736	28.717 17.302 11.415	44.727 28.814 15.913	127.444 104.160 23.284	530.228 481.895 48,333
usinesses reporting a profit (No.) Average saies \$ Average expense \$ Average net profit \$	286 176.889 150.759 26,130	28.728 17,020 11,708	44.596 27.511 17.085	129.036 104,892 24.144	505.195 453.612 51,583
Average net loss (No.)  Average expense \$  Average net loss \$	12 303.312 312.710 -9.398	28,039 34.267 -6.228	47.023 51,521 -4,498	73.644 79.454 -5.810	1.064.541 1.085.597 -21.056
			1986		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	220 183,158 156,741 26,417	29,740 17,120 12,620	43,978 27,360 16,618	125.031 104.218 20.813	533,882 478,264 55,618
Average expense \$ Average expense \$ Average expense \$ Average net profit \$	207 180,896 152,219 28,677	29,746 16,969 12,777	43,885 26.420 17,465	125,284 104,236 21,048	524.668 461,249 63,419
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	13 200.122 211,154 -11.032	28.750 42.814 -34.064	45,980 47,639 -1,659	97.824 102.224 -4.400	627.933 651,940 -24,007
			1987		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	352 223.401 195.193 28.208	30,388 17,420 12,968	46.770 30.929 15.841	131.663 116.159 15.504	684,782 616,264 68.518
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	322 223.721 192.597 31,124	30,230 16,095 14,135	46.252 29.859 16.393	133.814 115.136 18.678	684.589 609.298 75.291
iusinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	30 223,900 234,717 -10,817	32.824 37.901 -5.077	62,140 62,636 -496	113.164 124,958 -11,794	687.470 713.371 -25.901

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes





# SIDING WORK

# **CANADA**

1987



SMALL BUSINESS OFFICE



Industry, Science and Technology Canada

Industrie, Sciences et Technologie Canada



TABLE 1. Selected operating ratios, in percent of sales, 1987

Canada, Siding Work (SIC 4232)

	Total(1)	Bottom 25%	Lower middle 25%	Upper midd!e 25%	Top 25:
Susinesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	390 (1) (1)	· (1)	37 69	69 174	174

		Indus	try aver	age(2)			R	Reporting	busines	ses only	3)
Selected expense item	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%	% busi- nesses reporting	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
		F	ercent o	of sales				Pe	rcent of	saies	
Cost of sales	28.4	4.8	19.3	42.4	46.9	58.3	48.8	31.6	39.4	54.8	51.7
Occupancy expenses Depreciation Repairs & maintenance Heat, light & telephone Rent	4.3 2.2 1.0 0.6 1.1	5-9 3-0 1-4 0-3 1-2	5-8 2-8 1-3 0-6 1-1	4.3 1.8 0.7 0.8 1.0	3.5 1.3 0.5 0.7 1.1	96.3 87.6 41.9 61.9 46.9	5.1 2.5 2.3 1.0 2.3	<b>6.9</b> 4.6 3.8 1.0 5.3	5.8 2.9 3.3 1.0 2.4	4.3 1.9 1.6 1.1 2.1	3.6 1.3 1.0 0.8 1.5
Personnel expenses	15.3	10.4	13.5	16.2	21-1	79.7	19.2	14.6	19.6	20.1	21.8
Financial expenses Interest & bank charges Professional fees	1.1 0.6 0.5	0.8 0.5 0.3	1.3 0.6 0.8	1.1 0.6 0.5	1.0 0.5 0.5	84.2 56.7 65.5	1.3 1.0 0.8	1.2 1.4 0.7	1.5	1.3 0.9 0.8	1-1 0-7 0-6
Other expenses	24.4	30.5	24.9	21.6	20.9	100.0	24.4	30.5	24.9	21.8	20.9
Profit (loss)	25.9	47.6	35.2	14.4	6.6	99.4	26.0	47.8	36.1	14.4	6.8
Total	100.0	100.0	100.0	100.0	100.0	100.0				• • •	
			,								

#### Symbols

- zero or no observations
   too small too be expressed
- ... not applicable
- confidential

#### Footnotes

- (1) These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.
- Total weighted expenditure on a given item x 100 for each quartile. (2) Value in each cell = Total weighted sales of all businesses in the sample
- Total weighted expenditure on a given item - x 100 for each quartile. (3) Value in each cell = Total weighted sales of businesses reporting this item of expenditure

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal 100%.

#### Notes

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item.

Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom 25%, lower middle 25%, etc.) represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes, the high and low values of sales are shown

#### How to use the tables

- Locate the appropriate sales range that is displayed on the two lines entitled "Low sales value" and "High sales value". The salected range will indicate the proper quartile, i.e. the bottom 25%, the lower middle 25%, the upper middle 25% or the top 25%.
- (3) Data pertaining to the selected sales size range will be in that quartile.

## Standard Industrial Classification Definition (SIC 1980):

#### SIC 4232 - Siding Contractors

Businesses primarily engaged in the installation and repair of siding, cladding, metal doors and window frames and related work. Included are businesses dealing in the installation of metal awnings, canopies and shutters; installation of cladding lexcluding glassl; installation of curtain wails; installation of metal doors and window frames; installation of metal, hardboard and vinyl exterior siding; installation of metal and plastic fascia and soffit and the installation of aluminum, steel, asbestos, cement, plastic and hardboard siding.

TABLE 2. Balance sheet profile for incorporated businesses only, 1987 Canada, Siding Work (SIC 4232)

	Totai (1)	Bottom 25%	Lower middle 25%	Upper middle 25%	700 25%
Businesses in sample (No., Low sales value (\$000's) High sales value (\$000's)	203 (1) - (1)	(1) 97	97 228	228 +63	463 117
			Average (\$000's)		
Assets Cash Accounts and notes receivable Inventory Other current assets Total current assets Less: Accum. dep. on fixed assets Other assets	36 -41 77 21 -6	5 - 9 14 7 - -	10 20 29 12 -	25 35 60 15 10	103 99 202 50 - 13
Current loans Other current liabilities Total current liabilities Mortgages payable Long term debt Other liabilities	9 47 55 - 1 16	1 10 12 - 1 4	3 20 23 - 15	6 39 45 - 2 9	24 117 141 1 36
Total liabilities Total equity	72 32	16 5	38 5	56 29	178 87

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1987 Canada, Siding Work (SIC 4232)

	Total(2)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) ow sales value (\$000's) high sales value (\$000's)	203 (1) (1)	(1)	97 · 228	228 463	463 (1)
			Average		
Liquidity ratio Current ratio (times)	1.4	1.2	1.3	1.3	1.4
Leverage ratios Debt/equity ratio (times) Interest coverage ratio (times) Debt ratio (times)	2.3 10.4 0.7	3.1 35.0 0.8	7.1 7.1 0.9	1-9 12.6 0.7	2.1 9.6 0.7

<sup>(1)</sup> The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in Table 2.

See Table 1 for symbols and notes.

#### Definitions:

### 1. Liquidity ratio:

Current = current assets / current liabilities.

- a) Debt/equity = total liabilities / equity
  b) Debt ratio = total liabilities / total assets.
  c) Interest coverage = net profit + interest expense / interest expense.

<sup>(2)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1987 Canada, Siding Work (SIC 4232)

- vari					
	Total (1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	105 (1) (1)	(1)	:78 286	286 537	537 (1)
			Average (\$000's)		
Operating activities Cash from operations Depreciation Other	24 5 -4	- 1 -7	8 4 1	31 5	56 10 -11
Dividends	-6	-	-8	-8	-7
Investment activities Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment	2 -15 -28 12	1 - -	3 -3 -	-1 -9 -106 46	3 -47 -2
Financing activities  Increase in long term debt Repayment of long term debt Loans from shareholders Repayment of loans from shareholders Advances & loans from government Increase in equity Decrease in equity Other	7 -2 -3 -3 -1	1 4 - - - -1	-1 -2 -	8 -3 2 -1 - 1 -1	19 -5 6 -9 -2 -1
Increase(decrease) in cash & equivalents Cash & equivalents-Beginning of the year Cash & equivalents - End of the year	-5 14 9	-2 9 7	3 7 10	-34 22 -11	14 17 32

<sup>(1)</sup> These estimates are based on a sample of incorporated businesses reporting sales between \$25,000 and \$2,000,000. Sample count includes only those businesses reporting a statement of changes. See Table 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1984-1987 based on SIC classification in 1987 Canada, Siding Work (SIC 4232)

		Total payrol! (\$000's)		Changes in numbe with paid	
Business size expressed in average labour units(1)	Number of businesses		Average labour units(1)	Newly reporting(2)	No longer reporting(3)
1984					
Total	1,542	107.559	4,481	295	171
less than 20 20 - 99	1,512 20	73,846	3,071 547	292	169
100 - 499 500 and over	10	21,070	863	1	-
1987					
Total	1,901	167,113	6,041	396	
less than 20 20 - 99	1.845 47	114,022	4,138 1,136	382 13	• • •
100 ~ 499 500 and over	9	22,207	767	1	• • •

<sup>(1)</sup> Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment, Payroll and Hours, Statistics Canada, Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.

(2) Refers to businesses reporting no payroll deductions in the previous year.

<sup>&</sup>quot;Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly.

See Table 1 for symbols and notes.

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1985-1987 Canada, Siding Work (SIC 4232)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
			1985		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	1,017 195,406 180,532 14,874	32.452 19.542 12.910	64.992 54,547 10.445	137.917 125.660 12.257	546.261 522.377 23,884
sinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	910 201,481 181.847 19,634	32.233 18.439 13.794	65.873 52.362 13.511	138.110 120.553 17.557	569.706 536.035 33,671
sinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	107 173,448 182,941 -9,493	36.433 39.605 -3.172	60.363 66.038 -5,675	136.845 153.908 -17.063	460,151 472,212 -12,061
			1986		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	993 193.333 175.814 16,519	32.817 18.119 14.698	65.889 52.184 13,705	154.928 142.496 12,432	519.697 494.458 25.239
sinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	.192.579 172.850 19,729	32,623 17,269 15,354	65,415 50.590 14,825	151,113 134,137 16,976	521,165 489,403 31,762
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	113 198.872 205.680 -6.808	38,413 42,641 -4,228	74.390 80.804 -6.414	170,915 177,525 -6.610	511.769 521,749 -9,980
			1987		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	430 172.830 153.144 13.686	31,025 16,123 14,902	50,622 33,464 17,158	120.538 103.353 17.185	489,136 459,637 29,499
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	366 176,216 152,534 23,682	31.166 15.831 15.335	50,621 31,823 18,798	121.798 101.743 20.055	501,280 460.740 40,540
usinesses reporting a loss (No.) Average appense \$ Average net loss \$	<b>64</b> 154.675 164.132 -9,457	25.843 26.817 -974	50.635 58,088 -7,453	109.757 117.130 -7.373	432.465 454.491 -22.026

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes





# OTHER SITE WORK

# **CANADA**

1987



SMALL BUSINESS OFFICE





TABLE 1. Selected operating ratios, in percent of sales, 1987

Canada, Other Site Work (SIC 4219)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middie 25%	700 25:
Susinesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	537 (1) (1)	(1)	47 72	72 157	157 (1)

		Indus	try aver	age(2)			R	leporting	busines	ses only	3)
Selected expense item	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%	% busi- nesses reporting	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
		į.	ercent o	f sales				Pe	rcent of	sales	
Cost of sales	15.6	6.5	15.5	17.6	22.7	57.5	27.1	17.8	29.7	26.9	30-1
Occupancy expenses Depreciation Repairs & maintenance Heat, light & telephone Rent	11.4 5.0 3.2 0.8 2.4	11.7 5.1 2.7 0.7 3.2	10.5 5.0 3.1 0.8 1.6	11.7 5.1 3.5 0.8 2.3	11.5 4.7 3.4 1.0 2.4	97.6 89.4 63.6 69.7 66.2	11.6 5.5 5.0 1.2 3.6	12.4 6.1 4.7 1.3 5.6	10.5 5.9 5.3 1.3 2.8	12.0 5.5 5.2 1.1 3.1	11.5 4.8 4.9 1.2 3.2
Personnel expenses	23.8	13.0	23.2	28.9	30.1	89.9	26.5	17.5	24.7	31.2	30.5
Financial expenses Interest & bank charges Professional fees	2.2 1.5 0.8	2-2 1.4 0-8	1.9 1.1 0.8	2.7 1.9 0.9	2.1 1.5 0.6	90.1 72.7 72.3	2.5 2.0 1.1	2.7 2.8 1.3	2.3 1.6 1.4	2.8 2.3 1.1	2.1 1.7 0.7
Other expenses	29.7	31.9	32.5	28.2	26.4	100.0	29.7	31.9	32.5	28.2	26.4
Profit (loss)	17.2	34.4	16.5	10.9	7.2	98.8	17.5	34.9	16.5	11.1	7.4
Total	100.0	100.0	100.0	100.0	100.0	100.0					

## Symbols

- zero or no observations
- too small too be expressed
- ... not applicable confidential

#### Footnotes

(1) These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

Total weighted expenditure on a given item (2) Value in each cell = × 100 for each quartile. Total weighted sales of all businesses in the sample

Total weighted expenditure on a given item

— x 100 for each quartile. (3) Value in each cell = Total weighted sales of businesses reporting this item of expenditure

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal 100%.

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item.

Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom 25%, lower middle 25%, etc.) represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes, the high and low values of sales are shown.

#### How to use the tables

- (1) Locate the appropriate sales range that is displayed on the two lines entitled "Low sales value" and "High sales value".

  (2) The selected range will indicate the proper quartile, i.e. the bottom 25%, the lower middle 25%, the upper middle 25% or the top 25%.
- (3) Data pertaining to the selected sales size range will be in that quartile.

## Standard Industrial Classification Definition (SIC 1980):

#### SIC 4219 - Other Site Work

Businesses primarily engaged in site work not elsewhere classified. Included in this industry are businesses primarily engaged in landscape contracting who purchase nursery stock. These businesses include landscape contractors and riprapping installation.

TABLE 2. Balance sheet profile for incorporated businesses only, 1987

Canada, Other Site Work (SIC 4219)

	Total(1)	Sottom 25%	Lower miadle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	314 (1) (1)	(1)	76 162	162 326	326
			Average (\$000's)		
Assets					
Casn	•		-		70
Accounts and notes receivable	23	2	6	15	70
Inventory	30	17	. 12	28	54
Other current assets Total current assets	53	18	17	43	133
Fixed assets	51	15	24	58	107
Less: Accum. dep. on fixed assets		•		-	-
Other assets	8	1	4	4	22
Total assets	112	34	45	105	263
Liabilities and equity				6	20
Current loans	11 37	12	6 13	29	29 92
Other current liabilities Total current liabilities	47	14	19	35	120
Mortgages payable	-	-			-
Long term debt	3	-	2	3	5
Other Hiabilities	31	13	21	33	57
Total liabilities	81	27	42	72	183
Total equity	31	6	3	34	80

<sup>(1)</sup> These estimates are based on a sample of ousinesses reporting sales between \$25,000 and \$2,000,000.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1987 Canada, Other Site Work (SIC 4219)

	Total(2)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) .ow sales value (\$000's) High sales value (\$000's)	314 (1) (1)	(1)	76 162	162 326	326 (1)
			Average		
Liquidity ratio Current ratio (times)	1.1	1.3	0.9	1.2	1.1
Leverage ratios  Debt/equity ratio (times)  Interest coverage ratio (times)  Debt ratio (times)	2.6 4.8 0.7	4.2 7.7 0.8	16.8 0.9 0.9	2-1 4-5 0.7	2.3 5.4 0.7

<sup>(1)</sup> The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in Table 2.

#### Definitions:

### 1. Liquidity ratio:

Current = current assets / current liabilities.

- a) Dept/equity = total liabilities / equity.
  b) Debt ratio = total liabilities / total assets
  c) Interest coverage = net profit + interest expense / interest expense.

See Table 1 for symbols and notes.

<sup>(2)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1987 Canada, Other Site Work (SIC 4219)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.; Low sales value (\$000's) High sales value (\$000's)	126 (1) (1)	(1)	90 179	179 35 i	35° 17
			Average (\$000's)		
Operating activities Cash from operations Depreciation Other	12 16 -14	-13 17 -27	13 6 -8	20 14 -9	27 27 -14
Dividends	-7	-1	8	-6	-12
Investment activities Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment	-22 - 1	-1 -1 -	5 -14 -	7 -24 -2	10 -47 -1
Financing activities    Increase in long term debt    Repayment of long term debt    Loans from shareholders    Repayment of loans from shareholders    Advances & loans from government    Increase in equity    Oecrease in equity	19 - -11 3 -4 -	24	2 -1 3 - - -	13 -7 4 -9 -	37 -34 7 -5 - -1
Increase(decrease) in cash & equivalents Cash & equivalents-Beginning of the year Cash & equivalents - End of the year	-1 8 7	1 - 2	-2 4 2	17 21	-6 8 3

<sup>(1)</sup> These estimates are based on a sample of incorporated businesses reporting sales between \$25,000 and \$2,000,000. Sample count includes only those businesses reporting a statement of changes. See Table 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1984-1987 based on SIC classification in 1987 Canada, Other Site Work (SIC 4219)

				Changes in number of businesses with paid employees		
Business size expressed in average labour units(1)	Number of businesses	Total payroll (\$000's)	Average labour units(1)	Newly reporting(2)	No longer reporting(3)	
1984						
Total	3,051	162,629	6,668	662	470	
less than 20 20 - 99 100 - 499 500 and over	3.012 28 1	113,836 17,456 X X	4,668 730 116 1,154	655 7 - -	469	
1987						
Total	4.058	251,620	9,526	937	•••	
less than 20 20 - 99 100 - 499 500 and over	4,014 34 - 10	198,491 31,969 - 31,160	7,199 1,189 - 1,138	934 2 - 1	• • •	

<sup>(1)</sup> Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment, Payroll and Hours. Statistics Canada. Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.

(2) Refers to businesses reporting no payroll deductions in the previous year.

<sup>&</sup>quot;Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly.

See Table 1 for symbols and notes

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1985-1987 Canada, Other Site Work (SIC 4219)

	Total(1)	3ottom 25%	Lower middle 25%	Upper middle 25%	Tos: 25.
			1985		
Lumber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	1,181 156,166 140,641 15,525	33.609 26.555 7.054	60,288 50,349 9.939	110.452 99.520 10.932	420.316 386.139 34.177
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	1.034 157.429 137.315 20,114	33,833 24.058 9.775	60.491 47,366 13,125	113.222 98,116 15.106	422,168 379,718 42,450
usinesses reporting a loss (No.) Average saies \$ Average expense \$ Average net loss \$	147 148,882 160,903 -12,021	32.204 42.283 -10.079	59.207 66.184 -6.977	95.949 106.875 -10.926	408,167 428,270 -20.103
			1986		
iumber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	1,336 155,232 141,090 14,142	31.635 22.691 8.944	60,684 48.835 11.849	113.061 98.732 14.329	415.547 394,100 21,447
Businesses reporting a profit (No.)  Average sales \$  Average expense \$  Average net profit \$	1,118 152,794 135,000 17,794	31.632 22.199 9.433	60,615 46,947 13,668	113,754 96.826 16,928	405,173 374,026 31,147
Businesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	218 164,947 172,513 -7,566	31,714 36.018 -4,304	61,301 65,722 -4,421	108,446 111,434 -2,988	458,327 476,876 -18,549
			1987		
Number of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	534 147,537 132,707 14,830	33.999 23.152 10.847	60.283 49.957 10.326	106.264 94.883 11.381	389,602 362,837 26.765
Businesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	478 148.812 128.836 19.976	33.387 20.556 12.831	60,333 48,294 12,039	104.561 87.446 17.115	396,965 359.049 37,916
Businesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	116 143.730 153,084 -9.354	38.783 43.472 -4.689	59.787 66.393 -6,606	113.376 125.937 -12.561	362.972 376.535 -13,563

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes





# SPORTING GOODS STORES

## **CANADA**

1987





SMALL BUSINESS OFFICE



Industry, Science and Technology Canada

Industrie, Sciences et Technologie Canada



TABLE 1. Selected operating ratios, in percent of sales, 1987

Canada, Sporting Goods Stores (SIC 6541)

	Total(1)	Sottom 25%	Lower midale 25%	Upper middle 25%	Top 25:
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	610 (1) (1)	(1) 87	87 200	200 470	470 11

		Industry average(2)					Reporting businesses only( 3)				3)
Selected expense item	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%	% busi- nesses reporting	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
		Р	ercent c	of sales				Pe	rcent of	sales	
Cost of sales	60.3	59.9	61.3	58.4	61.7	34.8	63.6	68.3	64.4	59.7	62.8
Occupancy expenses Depreciation Repairs & maintenance Heat, light & telephone Rent	7.6 1.8 0.7 1.6 3.6	8-5 3-1 0-7 2-6 2-0	9.3 1.5 0.5 1.7 5.6	7.3 1.5 0.9 1.2 3.8	5.5 1.2 0.5 0.9 2.9	98.5 84.3 68.2 89.3 68.3	7-8 2.1 1.0 1.8 5.3	9.1 4.8 1.3 3.2 5.8	9.3 1.8 0.9 1.9 7.2	7.3 1.6 1.1 1.2 4.3	5.5 1.2 0.7 1.0 3.6
Personnel expenses	11.4	8.9	10.5	14.1	13.7	88.9	12.8	10.3	11.7	14.4	13.8
Financial expenses Interest & bank charges Professional fees	2.6 1.9 0.7	3.3 2.5 0.8	2.3 1.5 0.8	2.6 1.9 0.7	2.2 1.6 0.5	<b>96.</b> 7 83.6 85.3	2.7 2.2 0.8	3.5 3.3 1.2	2.4 1.8 0.9	2.6 2.1 0.8	2.2 1.9 0.8
Other expenses	15.5	20.7	13.1	14.8	13.5	100.0	15.5	20.7	, 13.1	14.8	13.5
Profit (loss)	2.6	0.7	3.5	2.8	3.4	98.0	, 2.7	0.8	3.6	2.9	3.4
Total	100.0	100.0	100.0	100.0	100.0	100.0				• • •	• • •

#### Symbols

- zero or no observations
- too small too be expressed
- .. not applicable confidential

- These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.
- Total weighted expenditure on a given item - x 100 for each quartile. (2) Value in each cell = Total weighted sales of all businesses in the sample
- Total weighted expenditure on a given item - x 100 for each quartile. (3) Value in each cell = Total weighted sales of businesses reporting this item of expenditure

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal 100%.

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item.

Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom 25%, lower middle 25%, etc.) represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes, the high and low values of sales are shown.

- (1) Locate the appropriate sales range that is displayed on the two lines entitled "Low sales value" and "High sales value".

  (2) The selected range will indicate the proper quartile, i.e. the bottom 25%, the lower middle 25%, the upper middle 25% or the top 25%.
- (3) Data pertaining to the selected sales size range will be in that quartile.

## Standard Industrial Classification Definition (SIC 1980):

#### SIC 6541 - Sporting Goods Stores

Businesses primarily engaged in retail dealing in sporting goods, playground and gymnasium equipment. Businesses may be described by product line such as: retail archery equipment, retail athletic clothing (including uniforms), retail athletic footwear, retail baseball equipment, retail bowling equipment, retail camping equipment (except tent trailers), retail sports and fishing tackle, retail football equipment, retail golf equipment, retail hockey equipment, retail hunting equipment, retail playground equipment, retail skiing equipment. retail soccer equipment, retail softball equipment, sporting goods stores, retail tennis equipment, and retail track and field equipment.

TABLE 2. Balance sheet profile for incorporated businesses only, 1987

Canada, Sporting Goods Stores (SIC 6541)

	2	1	liene.	Top
:otal(1)	25%	middle 25%	middle 25%	25%
480	(1)	1 48	321	624
(1)	148	321	624	` }
		Average (\$000's)		
14	2	3	10	39
*	-	-	-	-
				344
	40			383 71
	2	10	-	· · · · · · ·
23	21	4	5	62
226	65	103	215	516
20	c	15	29	69
	42	33		173
110	48	48	102	242
-	*	•	•	-
5 52	13	3 26	4 54	10 113
167	63	.77	. 160	365 150
	14 157 170 32 	14 2 157 37 170 40 32 5 23 21 226 65	25% middle 25%  480 (1)	#80 (1) (1) 148 321 624  Average (\$000's)  Average (\$000's)   Average (\$000's)   14 2 3 10  157 37 77 166 170 40 81 176 32 5 18 34 23 21 4 5  23 21 4 5  226 65 103 215  30 6 15 29 80 42 33 74 110 48 48 102 5 2 3 4 110 48 48 102 5 2 3 4 110 48 48 102 5 5 2 3 4 110 5 5 5 5 110 5 63 77 160

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for sympols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1987 Canada, Sporting Goods Stores (SIC 6541)

	Total(2)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	480 (1) (1)	(1)	148 321	321 624	624 (1)
			Average		
Liquidity ratio Current ratio (times)	1.5	0.8	1.7	1.7	1.6
Leverage ratios  Debt/equity ratio (times)  Interest coverage ratio (times)  Debt ratio (times)	2.8 2.9 0.7	31.4 1.5 1.0	2.9 2.2 0.7	2.9 2.6 0.7	2.4 3.4 0.7

<sup>(1)</sup> The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in Table 2.

See Table 1 for symbols and notes.

#### Definitions:

#### 1. Liquidity ratio:

Current = current assets / current liabilities.

- a) Debt/equity = total liabilities / equity.
   b) Debt ratio = total liabilities / total assets.
   c) Interest coverage = net profit + interest expense / interest expense.

<sup>(2)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1987 Canada, Sporting Goods Stores (SIC 6541)

	<u> </u>				
	Total (1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
usinesses in sample (No.) ow sales value (\$000's) igh sales value (\$000's)	· 342 (1) (1)	(1)	168 354	354 672	+ 670 :1)
			Average (\$000's)		
Operating activities Casn from operations Depreciation Other	16 7 -15	8 4 -2	9 5	11 5 -22	35 14 -37
Dividends	-4	•	-4	-3	-10
Investment activities Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment	3 -13 -9 5	1 -3 -28 19	-7 -	5 -15 -1 1	-26 -8 1
Financing activities Increase in long term debt Repayment of long term debt Loans from shareholders Repayment of loans from shareholders Advances & loans from government Increase in equity Decrease in equity Other	10 -6 8 -6 - 3	7 -3 -2 -5 - -	2 -1 1 -4 - 1	15 -7 13 -6 - - -1 2	15 -11 16 -9 -13 -2
Increase(decrease) in cash & equivalents Cash & equivalents-Beginning of the year Cash & equivalents - End of the year	-1 -10 -11	1 -3 -3	2 -6 -4	-2 -12 -14	-5 -18 -24

<sup>(1)</sup> These estimates are based on a sample of incorporated businesses reporting sales between \$25,000 and \$2,000,000. Sample count includes only those businesses reporting a statement of changes. See Table 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1984-1987 based on SIC classification in 1987 Canada, Sporting Goods Stores (SIC 6541)

				Changes in number of businesses with paid employees		
Business size expressed in average labour units(1)	Number of businesses	Total payroll (\$000's)	Average labour units(1)	Newly reporting(2)	No longer reporting(3)	
1984						
Total	2.542	149,763	13,045	444	311	
less than 20 20 - 99 100 - 499 500 and over	2,434 93 8 7	95.535 32.782 8.011 13.435	8,272 2,850 723 1,200	429 9 1 5	304 7 - -	
1987						
Total	2,996	210,949	15,733	518	• • •	
less than 20 20 - 99 100 - 499 500 and over	2,871 100 18 7	133.510 45.268 22.271 9.900	9,919 3,381 1,694 739	507 6 3 2		

<sup>(1)</sup> Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment, Payroll and Hours, Statistics Canada. Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.
(2) Refers to businesses reporting no payroll deductions in the previous year.
(3) Refers to businesses reporting no payroll deductions in the following year.

<sup>&</sup>quot;Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly.

See Table 1 for symbols and notes.

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1985-1987 Canada, Sporting Goods Stores (SIC 6541)

	Total (1)	Bottom 25%	Lower midale 25%	Upper mradie 25%	Too 25%
			1985		
lumber of observations in sample Average sales \$	<b>858</b> 272,719	48.925	120.331	249.395	672.226
Average expense \$ . Average net profit (loss) \$	265,831 6.888	47,927 998	115,533 4,798	241.154 8,241	\$58.710 13.516
usinesses reporting a profit (No.) Average sales \$	<b>519</b> 280.420	48,580	117.860	257.159	698.082
Average expense \$ Average net profit \$	264,656 15,764	42,407 6,173	109,192 8,668	238.803 18.356	668.223
usinesses reporting a loss (No.) Average sales \$	1 <b>39</b> 251.889	49,523	126.907	232,451	598,675
Average expense \$ Average net loss \$	266.958 -15,069	57,492 -7,969	132.405	246.284 -13.833	631.652
			1986		
umber of observations in sample Average sales \$	770 275.271	43,164	110.897	256.074	690.950 668.896
Average expense \$ Average net profit (loss) \$	268,475 8,796	45,573 -2,409	110.820 77	248.611 7,463	22,054
usinesses reporting a profit (No.) Average sales \$	534 284,268 266,796	44,251 38,662	104.507 95.363	259,717 242,274	728,598 690.884
Average expense \$ Average net profit \$	17,472	5.589	9,144	17,443	37,714
usinesses reporting a loss (No.) Average sales \$ . Average expense \$	236 248.490 263.935	42.271 51.245	120,261	247.020 264,357	584,408 606.672
Average net loss \$	-15,445	-8,974	-13.206	-17.337	-22.264
			1987		
umber of observations in sample Average sales \$	705 346,598	53.655	142,065	319.233	871,437
Average expense \$ Average net profit (loss) \$	335.256 11,342	56,245 -2,590	136.175	309.844	838.759 32.678
usinesses reporting a profit (No.) Average sales \$	517 349.848	56.589	139,625	315.733	887.443
Average expense \$ Average net profit \$	328,680 21,168	50.953 5,636	126,276	298,421	839.070 48.373
Average sales \$	188 334.152	50.524	148,991	327.758	809.335
Average expense \$ Average net loss \$	350,349 -16,197	61,893 -11,369	164,277 -15,286	337,674 -9,916	837.553 -28,218

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes







# -S 51 SPORTS AND RECREATION CLUBS & SERVICES

## **CANADA**

1987



SMALL BUSINESS OFFICE





TABLE 1. Selected operating ratios, in percent of sales, 1987

Canada, Sports and Recreation Clubs and Services (SIC 965)

	Total(1)	3óttom 25%	Lower middle 25%	Upper middle 25%	Too 25%
Businesses in sample (No. Low sales value (\$000's) High sales value (\$000's)	368 (1) (1)	(†) 54	54 115	115 294	294 (1)

		Industry average(2)					Reporting businesses only(3)				
Selected expense item	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%	% busi- nesses reporting	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
		Р	ercent o	of sales				Pe	ercent of	sales	
Cost of sales	11.1	5.0	6.8	15.8	16.6	46.9	23.6	34.5	17.5	24.4	23.8
Occupancy expenses  Depreciation Repairs & maintenance Heat, light & telephone Rent	26.5 7.6 6.5 4.7 7.7	32.1 10.0 6.5 6.2 9.5	30.2 7.3 6.1 5.1 11.7	23.8 6.8 7.6 3.8 5.5	20.0 6.3 5.9 3.6 4.2	99.2 83.8 79.8 91.0 54.6	26.7 9.1 8.2 5.1 14.1	32.8 12.7 9.0 7.3 20.8	30.3 10.2 8.1 5.5 19.5	23.8 7.4 8.9 4.1 9.8	20.2 6.9 6.9 3.9 7.4
Personnel expenses	25.3	22.9	23.8	28.1	26.4	88.9	28.5	. 30.0	29.1	28.1	27.2
Financial expenses Interest & bank charges Professional fees	<b>6.2</b> 4.3 1.8	7.1 4.6 2.5	4.2 2.7 1.5	6.7 4.8 2.0	6-6 5-2 1-4	93.9 73.9 83.5	<b>6.6</b> 5.9 2.2	8.3 7.8 4.0	<b>4.5</b> <b>4.6</b> <b>1.7</b>	6.7 5.4 2.2	<b>6.8</b> 5.9 1.5
Other expenses	29.4	36.9	28.1	23.9	29.0	100-0	29.4	36.9	28.1	23.9	29.0
Profit (loss)	1.5	-4.1	8.9	1.9	1.4	98.1	1.6	-4.1	7.3	1.9	1 - 4
Total	100.0	100.0	100.0	100.0	100.0	100.0	• • •			• • •	

#### Symbols

- zero or no observations
- too small too be expressed
- ... not applicable

#### Footnotes

- (1) These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.
- Total weighted expenditure on a given item x 100 for each quartile. (2) Value in each cell =

Total weighted sales of all businesses in the sample

Total weighted expenditure on a given item  $- \times$  100 for each quartile. (3) Value in each cell = Total weighted sales of businesses reporting this item of expenditure

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal 100%.

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item.

Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom 25%, lower middle 25%, etc.) represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes, the high and low values of sales are snown.

#### How to use the tables

- (1) Locate the appropriate sales range that is displayed on the two lines entitled "Low sales value" and "High sales value".

  (2) The selected range will indicate the proper quartile, i.e. the bottom 25%, the lower middle 25%, the upper middle 25% or the top 25%.
- (3) Data pertaining to the selected sales size range will be in that quartile.

#### Standard Industria! Classification Definition (SIC 1980):

SIC 9650 - Sports and Recreation Clubs and Services Businesses primarily engaged in operating golf courses, curling clubs, skiing facilities, boat rentals, marinas and other sports and recreation clubs and services.

TABLE 2. Balance sheet profile for incorporated businesses only, 1987

Canada, Sports and Recreation Clubs and Services (SIC 965)

	Total(1)	Sottom 25%	Lower middle 25%	Upper middle 25%	700 25%
usinesses in sample (No.) ow sales value (\$000's) igh sales value (\$000's)	291 (1) (1)	(1) 59	59 152	152 358	358
			Average (\$000's)		
Assets Cash Accounts and notes receivable Inventory Other current assets Total current assets Fixed assets Less: Accum. dep. on fixed assets Other assets	- 8 54 62 227 - 27	1 1 11 12 47 2	25 27 77 6	38 45 244 23	23 140 163 536 - 77
Liabilities and equity Current loans Other current liabilities Total current liabilities Mortgages payable Long term debt Other liabilities	15 68 83 - 13	2 7 9 - 2 45	2 32 34 - 6 46	24 61 85 - 3 162	32 170 201 - 36 289
Total liabilities Total equity	232 84	57 3	87 23	255 57	526 250

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000.000.

See Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1987

Canada, Sports and Recreation Clubs and Services (SIC 965)

	Total(2)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
		25%	middle 25%	middie 25%	23/
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	291 (1) (1)	(1) 59	59 152	152 358	358 (1)
			Average		
Liquidity ratio Current ratio (times)	0.7	1.2	0.8	0.5	0.8
Leverage ratios Debt/equity ratio (times) Interest coverage ratio (times) Debt ratio (times)	2.8 1.7 0.7	17.1 1.4 0.9	3.7 1.3 0.8	4.5 0.8 0.8	2.1 2.2 0.7

<sup>(1)</sup> The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in Table 2.

See Table 1 for symbols and notes.

## Definitions:

### 1. Liquidity ratio:

Current = current assets / current liabilities.

- al Debt/equity = total liabilities / equity.
  bl Debt ratio = total liabilities / total assets.
  c) Interest coverage = net profit interest expense / interest expense.

<sup>(2)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1987 Canada, Sports and Recreation Clubs and Services (SIC 965)

	Total (1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	154 (1) (1)	(1)	111 182	182 407	407
			Average (\$000's)		
Operating activities					
Cash from operations Depreciation Other	6 22 -7	-1 8 -5	-1 13 2	-1 23 -25	27 43 -2
Dividends	-4	-	~1	-2	-13
Investment activities Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment	20 -35 -6 3	21 -23 -	1 -9 -	31 -31 -21	. 29 -76 -5
Financing activities Increase in long term debt Repayment of long term debt Loans from shareholders Repayment of loans from shareholders Advances & loans from government Increase in equity Decrease in equity Other	36 -26 10 -12 4 1	15 -5 -5 -13 -	9 -7 3 -11	39 -20 8 -4 14 1	81 -72 23 -20 1 2 -3
Increase(decrease) in cash & equivalents Cash & equivalents-Beginning of the year Cash & equivalents - End of the year	10 3 13	3 4 7	- 5 5	12 -6 6	25 10 34

<sup>(1)</sup> These estimates are based on a sample of incorporated businesses reporting sales between \$25,000 and \$2,000,000. Sample count includes only those businesses reporting a statement of changes. See Table 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1984-1987 based on SIC classification in 1987 Canada, Sports and Recreation Clubs and Services (SIC 965)

Business size expressed in average labour units(!)			Average labour . units(1)	Changes in number of businesses with paid employees		
	Number of businesses			Newly reporting(2)	No longer reporting(3)	
1984						
Total	4.878	378,808	30,440	692	419	
less than 20 20 - 99 100 - 499 500 and over	4.528 316 34	169.851 149.701 59.256	13,701 12.043 4,696	674 15 3	403 12 3 1	
1987						
Total	5,252	534,404	38.023	806		
less than 20 20 - 99 100 - 499 500 and over	4,834 369 42 7	212.911 201.463 68.501 51.529	15.240 14.327 4.835 3.621	776 24 6	 	

<sup>(1)</sup> Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment, Payroll and Hours, Statistics Canada, Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.

(2) Refers to businesses reporting no payroll deductions in the previous year.

<sup>&</sup>quot;Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly

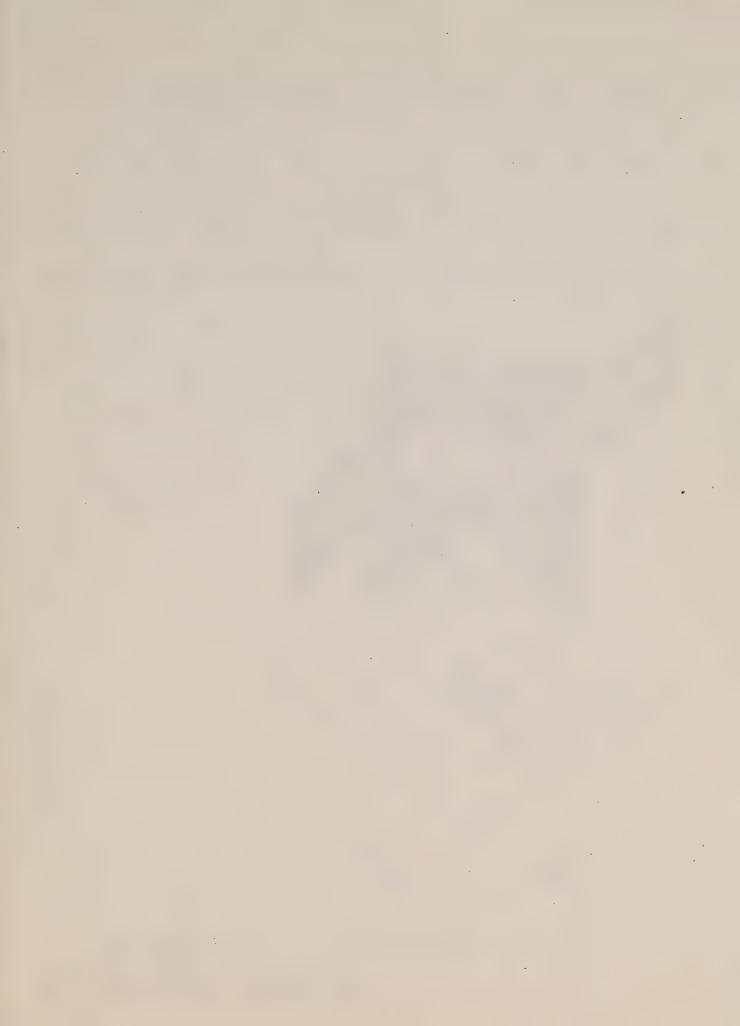
See Table 1 for symbols and notes

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1985-1987 Canada, Sports and Recreation Clubs and Services (SIC 965)

	Totai(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
			1985		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	277 249.763 230.568 19.195	35.805 33.375 3.430	83.677 77.212 6.465	205.096 167.253 37.843	673.472 644.433 29.039
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	203 250.249 218.549 41.700	37.051 30.028 7.023	86.194 71,346 14.848	.201,705 130,749 70,956	716.044 -642.071 73.973
Businesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	74 228.793 271.703 -42.910	35.376 52.842 -17,466	78,487 89,306 -10,819	216.990 295,285 -78.295	. 584.320 649.378 -65.058
			1986		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	295,309 284,588 10,721	47.426 50.341 -2.915	138.257 148.886 -10.629	254.036 235.289 18.747	741.517 703.837 37,680
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	216 302.814 269.052 33.782	50.203 38,460 11,743	127,155 110,903 16,252	255.767 231.999 23.768	778.131 694.846 83.285
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	81 273.427 302.607 -29.180	46.057 56,201 -10,144	145.446 173.483 -28.037	242.743 256.757 -14.014	659.460 723.985 -64.525
			1987		
iumber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	476 222.150 217.152 4.998	39.227 39.656 -429	76.896 72.560 4.336	184.181 182.051 2.130	588.295 574.340 13.955
Average saies \$ Average expense \$ Average expense \$ Average net profit \$	321 230,346 203,726 26,520	39,150 29,577 9,573	74.282 62.983 11.299	180,543 160,470 20,073	627.407 561.872 65.535
Businesses reporting a loss (No.) Average sales \$ Average expense \$ Average nat loss \$	155 205,719 244,361 -38,642	39,308 50,135 -10,827	84,512 100,465 -15,953	191,708 226,700 -34,992	507.349 600.142 -92.793

 $<sup>\</sup>hbox{ 11)} \quad \hbox{These estimates are based on a sample of businesses reporting sales between $25,000 and $2,000,000. } \\$ 

See Table 1 for symbols and notes





# -S 51 TAVERN, BARS AND NIGHT CLUBS

# **CANADA**

1987





SMALL BUSINESS OFFICE



Industry, Science and Technology Canada

Industrie, Sciences et Technologie Canada



TABLE 1. Selected operating ratios, in percent of sales, 1987

Canada, Taverns, Bars and Night Clubs (SIC 9221)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middie 25%	7od 25%
Susinesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	S11 (1) (1)	(1) 95	95 174	174 384	384

		Indus	try aver	age(2)			R	eporting	pusines	ses only(	3)
Selected expense item	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%	% busi- nesses reporting	Total	Battom 25%	Lower middle 25%	Upper middle 25%	Top 25%
		F	ercent c	f sales			Percent of sales				
Cost of sales	38.0	37.0	41.9	38.8	34.2	94.3	40.3	40.8	43.7	40.8	35.8
Occupancy expenses Depreciation Repairs & maintenance Heat, light & telephone Rent	14.3 2.9 3.3 3.5 4.6	18.0 3.0 4.8 4.9 5.2	15.4 3.1 3.2 3.6 5.5	12.0 2.6 2.5 3.0 3.9	11.5 3.0 2.4 2.4 3.8	99.3 81.6 89.4 97.2 59.4	14.4 3.6 3.6 3.6 7.7	18.0 4.8 5.4 4.9	15.4 3.8 3.7 3.8 9.1	12.3 2.9 2.8 3.1 6.5	11.7 3.2 2.7 2.5
Personnel expenses	20.9	18.7	18.4	21.8	24.8	97.2	21.5	20.9	18.4	21.9	24.9
Financial expenses Interest & bank charges Professional fees	4.1 2.9 1.2	4.6 2.7 1.9	4.2 3.1 1.1	3.5 2.8 0.8	3.9 2.9 1.0	97.0 82.9 88.8	4.2 3.5 1.3	4.8 3.7 2.4	4.3 3.9 1.3	3.7 3.3 0.9	3.5 3.1
Other expenses	20.3	22.0	16.6	19.9	22.9	100.0	20.3	22.0	16.8	19.9	22.5
Profit (loss)	2.4	-0.1	3.4	3.8	2.5	99.0	2.4	-0.1	3.5	3.9	2.8
Total	100.0	100.0	100.0	100.0	100.0	100.0					

#### Symbols

- zero-or no observations
- too small too be expressed
- not applicable confidential

#### Footnotes

- These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000

  Total weighted expenditure on a given item
- × 100 for each quartile. (2) Value in each cell =

Total weighted sales of all businesses in the sample

Total weighted expenditure on a given item - x 100 for each quartile. (3) Value in each cell =

Total weighted sales of businesses reporting this item of expenditure

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal 100%.

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item.

Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom 25%, lower middle 25%, etc.) represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes, the high and low values of sales are shown.

#### How to use the tables

- (1) Locate the appropriate sales range that is displayed on the two lines entitled "Low sales value" and "High sales value".
  (2) The salected range will indicate the proper quartile, i.e. the bottom 25%, the lower middle 25%, the upper middle 25% or the top 25%.
- (3) Data pertaining to the selected sales size range will be in that quartile.

#### Standard Industrial Classification Definition (SIC 1980):

#### SIC 9221 - Taverns, Bars and Night Clubs

Businesses primarily engaged in selling alcoholic beverages for consumption on the premises. Food may be sold as a secondary activity.

Bars (drinking places), beer gardens, beer parlours, brasseries (beer gardens), cabarets (hight clubs) and cocktail lounges are included in this industry.

TABLE 2. Balance sheet profile for incorporated businesses only, 1987

Canada, Taverns, Bars and Night Clubs (SIC 9221)

	Total(1)	Sottom 25%	Lower middle 25%	Upper midale 25%	Top 25%
Susinesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	314 (1) (1)	(1)	142	291 543	543 (1)
			Average (\$000's)		
Assets					
Cash Accounts and notes receivable	1	1	1	3	1
Inventory Other current assets Total current assets	38 39	13 13	23 24 71	39 42 124	76 77 261
Fixed assets Less: Accum, dep. on fixed assets Other assets	124	40 - 9	20	38	57
Total assets	197	62	115	204	405
Liabilities and equity Current loans	9	1	4	8	21
Other current liabilities Total current liabilities	47 .56	22 23	25 29	45 53	97 118
Mortgages payable Long term dept Other liabilities	8 105	2 46	1 74	5 101	25 198
Total liabilities Total equity	169 28	71 -9	105 11	159 45	341 63

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1987 Canada, Taverns, Bars and Night Clubs (SIC 9221)

	Total(2)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	314 (1) (1)	(1)	142 · 291	. 291 543	. 543 (1)
			Average		
Liquidity ratio Current ratio (times)	0.7	0.6	0.8	0.8	0.7
Leverage ratios  Debt/equity ratio (times)  Interest coverage ratio (times)  Debt ratio (times)	6.1 1.8 0.9	-8.3 0.1 1.1	9.8 1.2 0.9	3.5 2.0 0.8	5.4 2.1 0.8

<sup>(1)</sup> The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in Table 2.

See Table 1 for symbols and notes.

#### Definitions:

#### 1. Liquidity ratio:

Current = current assets / current liabilities.

- a) Debt/equity = total liabilities / equity.
  b) Debt ratio = total liabilities / total assets.
  c) Interest coverage = net profit + interest expense / interest expense.

<sup>(2)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1987 Canada, Taverns, Bars and Night Clubs (SIC 9221)

	Total(1)	Bottom 25%	Lower imidale 25%	Upper middle 25%	Top 25%				
Ousinesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	154 (1) (1)	(1) 149	143 301	301 559	559				
			Average (\$000's)						
Operating activities Cash from operations Depreciation Other	13 14 7	5 7 11	-5 8 8	1 4 1 3 -5	36 28 14				
Dividends	-6	-	-1	-7	-17				
Investment activities Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment	12 -20 -5	9 -10 -6 1	-10 -	19 -24 -12	19 -35 -4 1				
Financing activities  Increase in long term debt Repayment of long term debt Loans from shareholders Repayment of loans from shareholders Advances & loans from government Increase in equity Decrease in equity Other	13 -17 7 -13 - -	11 -5 1 -21 -	69 -99 -2 -1	21 -19 -8 -7 -1	13 -34 11 -24 -				
Increase(decrease) in cash & equivalents Cash & equivalents-Beginning of the year Cash & equivalents - End of the year	5 4 9	-1 2	7 1 8	-1	7 17 24				

<sup>(1)</sup> These estimates are based on a sample of incorporated businesses reporting sales between \$25,000 and \$2,000,000. Sample count includes only those businesses reporting a statement of changes. See Table 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1984-1987 based on SIC classification in 1987 Canada, Taverns, Bars and Night Clubs (SIC 9221)

Business size expressed in average labour units(1)				Changes in number of businesses with paid employees		
	Number of businesses	Total payroll (\$000's)	Average labour units(1)	Newly reporting(2)	No longer reporting(3)	
1984						
Total	4,563	255.054	30,550	907	484	
less than 20 20 - 99 100 - 499 500 and over	4,191 364 8	156,555 89,232 9,267	18.716 10.696 1.138	853 53 1	452 32 -	
1987						
Total	4,922	300,248	32,754	967	• • •	
less than 20 20 ~ 99 100 - 499 500 and over	4,507 409 6	177,737 111,537 10,974	19,291 12,259 1,204	906 60 1		

<sup>(1)</sup> Average labour units are calculated by dividing total payrol! by the average annual wage and salary rate as reported in the Survey of Employment, Payrol! and Hours, Statistics Canada, Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.

(2) Refers to businesses reporting no payrol! deductions in the previous year.

<sup>&</sup>quot;Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly

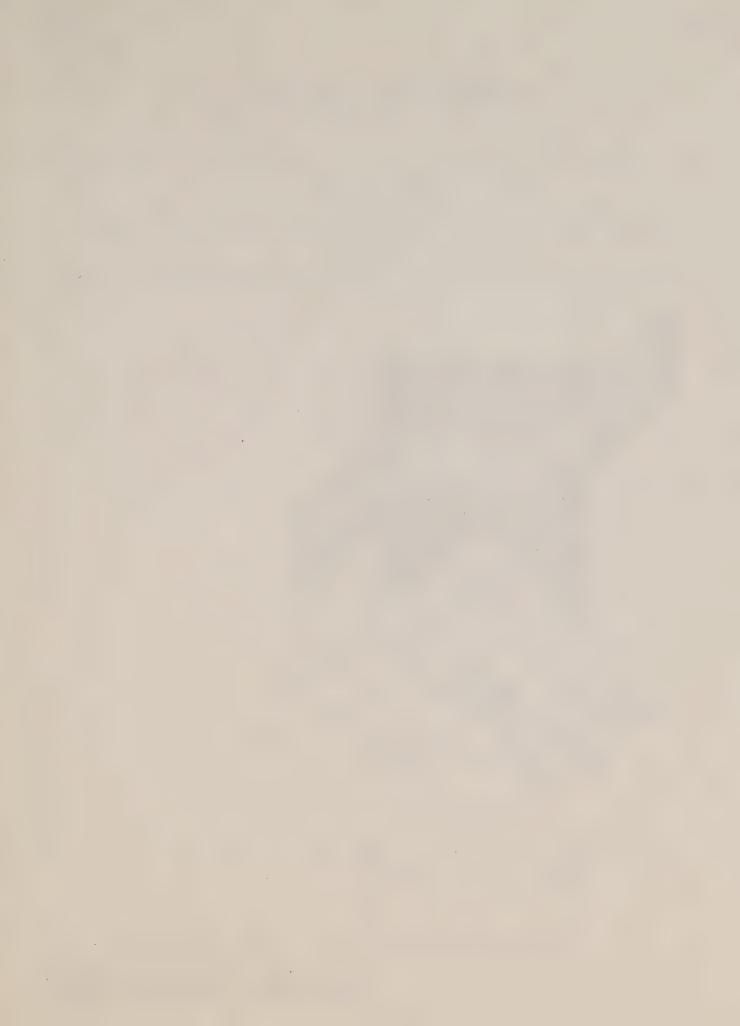
See Table 1 for symbols and notes.

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1985-1987 Canada, Taverns, Bars and Night Clubs (SIC 9221)

	Total(1) -	Bottom 25%	Lower middle 25%	Upper middle 25%	700 25%
			1985		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	633 255,365 237,649 17,716	59.635 57,541 2.0 <b>9</b> 4	126.284 121.290 4.994	215.137 185.854 29.283	620.403 585.909 34.494
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	479 255.156 224.439 30,717	61.063 49.525 11.538	127,826 117.339 10.487	210.812 164.993 45.819	620.924 565.900 55.024
Businesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	154 256.756 274.203 -17.447	56.475 75,284 -18.809	122,968 129,784 -6,816	228.612 250.847 -22.235	618.969 640.898 -21.929
			1986		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	310.868 296.459 14.409	72.674 67.869 4.805	153.913 146.858 7,055	275.260 265.527 9.733	741.623 705.581 36,042
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	553 317,268 292,488 24,780	72,102 63,212 8,890	151.167 136.492 14,675	272.042 253.434 18.608	773,762 716.814 56.948
Businesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	307 292,807 306,959 -14,152	74,173 80,059 -5.886	160.760 172.707 -11,947	284,686 300,952 -16,266	651,610 674,117 -22,507
			1987		
Number of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	610 287.859 279.192 8.667	63.249 65.914 -2.665	127.321 123.764 3.557	252.928 243.920 9.008	707,939 683.169 24,770
Businesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	404 292.894 270.887 22.007	65,223 58,468 6,755	126.272 115.621 10.651	249.778 228.244 21.534	730.30: 681.21! 49.08
Businesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	206 273.204 295.833 -22.629	60.481 76,355 -15.874	129.710 142.300 -12.590	259.346 275.860 -16.514	643.280 688.818 -45.538

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes



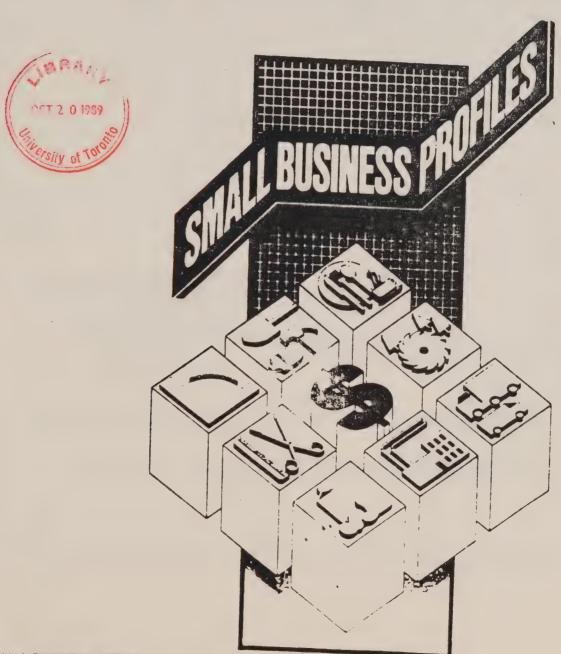


-S 51

# TAXICAB INDUSTRY

# **CANADA**

1987



SMALL BUSINESS OFFICE



Industry, Science and Technology Canada

Industrie, Sciences et Technologie Canada



TABLE 1. Selected operating ratios, in percent of sales, 1987

Canada, Taxicab Industry (SIC 4581)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Susinesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	373 (1) (1)	(1)	28 34	34 45	45 (1)

Selected expense item		Industry average(2)					Reporting businesses only( 3)				
	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%	% busi- nesses reporting	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
		Р	ercent o	fsales			Percent of sales				
<b>Cehicle expenses</b> Depreciation Repairs & maintenance Fuel expense	19.9 5.2 6.3 8.3	17.2 4.3 5.2 7.7	19.3 5.4 5.1 8.8	21.8 5.8 5.8 10.2	21.1 5.3 9.2 6.6	88-8 73.3 48.2 51.3	22.3 7.1 13.1 16.2	20.2 7.3 17.9 16.6	23.3 8.1 12.1 17.2	24.0 7.6 10.7 16.8	21.5 5.8 13.7
Personnel expenses	10.7	5.6	6.2	7.3	23.6	45.3	23.7	26.9	20.2	17.0	27.5
i <b>nancial expenses</b> Interest å bank charges Professional fees	2.9 2.5 0.4	3.2 3.0 0.2	2.5 2.2 0.3	2.5 2.2 0.3	3.2 2.5 0.6	<b>68.5</b> 50.3 49.3	4.2 4.9 0.8	<b>5.3</b> 8.9 0.6	4.4 5.4 1.0	3.1 4.4 0.6	3.1 3.1
lther expenses	47.0	55.3	47.2	45.0	40.7	100.0	47.0	55.3	47.2	45.0	40.
Profit (loss)	19.5	18.7	24.8	23.3	11.4	99.5	19.6	18.7	24.8	23.6	11.
otal	100.0	100.0	100.0	100.0	100.0	100.0					

### Symbols

- zero or no observations
- too small too be expressed
- not applicable confidential

- (1) These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

  Total weighted expenditure on a given item
- (2) Value in each cell =  $- \times$  100 for each quartile.

Total weighted sales of all businesses in the sample

Total weighted expenditure on a given item  $- \times$  100 for each quartile. (3) Value in each cell = Total weighted sales of businesses reporting this item of expenditure

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal 100%.

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item.

Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom 25%, lower middle 25%, etc.) represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes, the high and low values of sales are shown.

- (1) Locate the appropriate sales range that is displayed on the two lines entitled "Low sales value" and "High sales value".

  (2) The selected range will indicate the proper quartile, i.e. the bottom 25%, the lower middle 25%, the upper middle 25% or the top 25%.
- (3) Data pertaining to the selected sales size range will be in that quartile.

### Standard Industrial Classification Definition (SIC 1980):

### SIC 4581 - Taxicab Industry

Businesses primarily engaged in providing passenger transportation by automobiles not operated on regular schedules or between fixed terminals. Taxicab fleet owners and organizations are included regardless of whether drivers are hired, rent their cabs or are otherwise compensated. Also included are those who own and operate their own taxicabs. Taxi dispatching services, road motor vehicle taxi services and taxicab services are included in this industry

TABLE 2. Balance sheet profile for incorporated businesses only, 1987

Canada, Taxicab Industry (SIC 4581)

	Total(1)	Sottom 25%	Lower middle 25%	Upper midale 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	115 (1) (1)	(1) 53	53 !56	156 329	329
			Average (\$000's)		
Assets Cash Accounts and notes receivable Inventory Other current assets Total current assets Fixed assets Less: Accum. dep. on fixed assets Other assets	20 	- - 4 13 - 51	- 3 - 13 16 16 - 28	16 35 51 20 - 15	59 -76 135 177 -7 132
Liabilities and equity Current loans Other current liabilities Total current liabilities Mortgages payable Long term debt Other liabilities	11 46 57 	3 22 24 - 2 27	3 10 14 - 1 19	8 25 33 1 27	31 126 157 - 8 148
Total liabilities Total equity	116 50	53 15	34 27	61 24	313 130

 $<sup>\{1\}</sup>$  These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1987 Canada, Taxicab Industry (SIC 4581)

	Total(2)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%			
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	115 (1) (1)	(1) 53	53 156	156 329	329 (1)			
	Average							
Liquidity ratio Current ratio (times)	0.9	0.2	1.2	1.5	0.9			
Leverage ratios  Debt/equity ratio (times)  Interest coverage ratio (times)  Debt ratio (times)	2.3 3.0 0.7	3.6 4.4 0.8	1.3 5.7 0.6	2.5 1.6 0.7	2.4 2.9 0.7			

<sup>(1)</sup> The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in Table 2.

See Table 1 for symbols and notes.

### Definitions:

### 1. Liquidity ratio:

Current = current assets / current liabilities.

### 2. Leverage ratios:

- a) Debt/equity = total liabilities / equity.
  b) Debt ratio = total liabilities / total assets.
  c) Interest coverage = net profit + interest expense / interest expense.

<sup>(2)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1987 Canada, Taxicab Industry (SIC 4581)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	700 25°
Businesses in sample (No.)	29				
ow sales value (\$000's) High sales value (\$000's)	(1)		**		
			Average (\$000's)		
Operating activities					
Cash from operations	18	••			
Depreciation	25		**		-
Other	-12	**			
Dividends (	-			•*	
Investment activities					
Disposal of fixed assets	9		en an		**
Purchase of fixed assets	-46		••		-
Increase in investment	-1	***		***	-
Decrease in investment	•	••	••	••	-
Financing activities					
Increase in long term debt	26				-
Repayment of long term debt	-18				
Loans from shareholders	11		**		_
Repayment of loans from shareholders	-9				_
Advances & loans from government	•	**			_
Increase in equity	-				
Decrease in equity	-1	••			
Other	•		-		
Increase(decrease) in cash & equivalents	2				-
Cash & equivalents-Beginning of the year	6	***			-
Cash & equivalents - End of the year	8	,	<b>**</b> ***	sit six	-

<sup>(1)</sup> These estimates are based on a sample of incorporated businesses reporting sales between \$25,000 and \$2,000,000. Sample count includes only those businesses reporting a statement of changes. See Table .1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1984-1987 based on SIC classification in 1987 Canada, Taxicab Industry (SIC 4581)

Business size expressed in average labour units(1)				Changes in number of businesse with paid employees		
	Number of businesses	Total payrol! (\$000's)	Average labour units(1)	Newly reporting(2)	No longer reporting(3)	
1984						
Total	2,144	99,126	8.852	525	239	
less than 20 20 - 99 100 - 499 500 and over	. 2,046 91 7	54.127 34.955 10.044	4,791 3,108 953	521 4 -	234	
1987						
Total	2,256	121,341	10,433	507	•••	
less than 20 20 - 99 100 - 499 500 and over	2,149 98 9	62,987 44,622 13,732	5.447 3.807 1,179	. 498 7 2		

<sup>(1)</sup> Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment, Payroll and Hours, Statistics Canada, Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.

<sup>(2)</sup> Refers to businesses reporting no payroll deductions in the previous year.
(3) Refers to businesses reporting no payroll deductions in the following year

<sup>&</sup>quot;Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly.

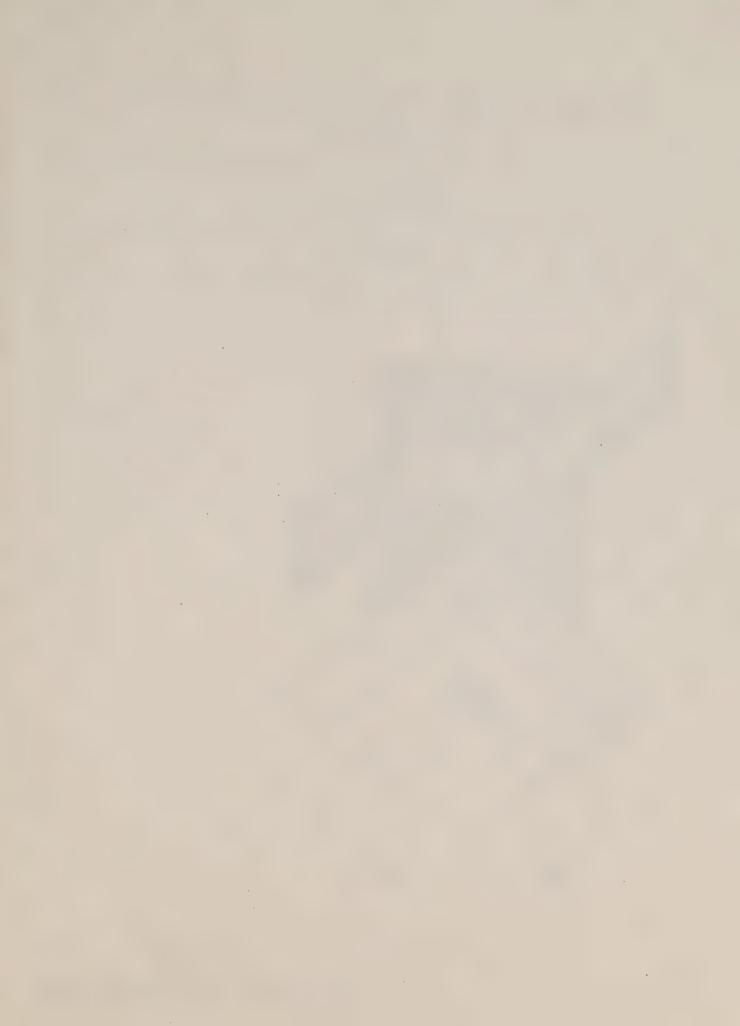
See Table 1 for symbols and notes

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1985-1987 Canada, Taxicab Industry (SIC 4581)

	Total (1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
			1985		
lumber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	549 74,120 65,490 8,630	26.121 17.982 8.139	29.644 21.808 7.836	37.671 31.571 6.000	203,042 190.500 12,542
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	500 70.902 60.073 10,829	26.122 17.878 8.244	29,645 20.784 8.861	37,341 28,107 9,234	190,498 173,524 16,974
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	90,648 97,211 -6,563	26.000 31.387 -5.387	29,628 34.654 -5,026	38.833 44.211 -5.378	268,129 278,590 -10,461
			1986		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	- 385 82.533 74.287 8,246	25.980 19.476 6.504	29.070 21.917 7,153	39.266 28.962 10.304	235.816 226.793 9.023
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	342 76,715 65,894 10,821	25.949 18.228 7,721	29.094 21.549 7.545	38.936 27.536 11,400	212.882 196.261 16,621
Average net loss (No.) Average expense \$ Average expense \$	102,295 107,994 -5,699	26,197 28,178 -1,981	28,400 32,123 -3,723	42.644 43.543 -899	311,937 328,133 -16,196
			1987		
Aumber of observations in sample Average expense \$ Average net profit (loss) \$	412 65,960 57,488 8,472	26,451 21,668 4.783	30.603 22.895 7,708	38.062 29.319 8.743	168,724 156.068 12.656
Average net profit (No.)  Average expense \$  Average net profit \$	341 62.963 52.628 10.335	26.398 19.631 6.767	30.677 22.324 8.353	38.065 29.190 8.875	156.713 139.367 17.346
Businesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	71 81,504 87,675 -6,171	26,861 37,495 -10,634	29.605 30.549 -944	37.868 39.052 - 1.184	231,681 243,602 -11,921

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes



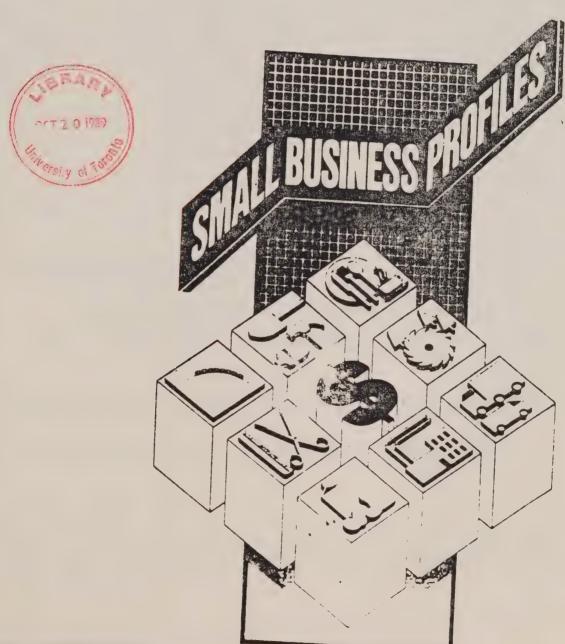


# i ii.

# TELEVISION, RADIO AND STEREO STORES

# CANADA

1987



SMALL BUSINESS OFFICE





TABLE 1. Selected operating ratios, in percent of sales, 1987

Canada, Television, Radio & Stereo Stores (SIC 6222)

613	(1)	73	187	. 419
	613 (1) (1)	613 (1) (1) (1) 73	613 (1) (1) 73 (1) 73 167	(1) (1) 73 167

		Indus	try aver	age(2)			R	Reporting	busines	ses only	(3)
Selected expense item	Total	Sottom 25%	Lower middle 25%	Upper middle 25%	Top 25%	% busi- nesses reporting	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
		Percent of sales				Percent of sales					
Cost of sales	57.6	50.4	60.4	60.1	59.3	93.9	61.4	56.1	64.0	62.7	62.3
Occupancy expenses Depreciation Recairs & maintenance Heat, light & telephone Rent	8.8 3.2 0.7 1.8 3.2	11-9 4-0 1-1 2-4 4-4	9.8 4.1 0.6 2.2 2.9	7.9 2.7 0.5 1.5 3.2	5.6 2.0 0.5 1.0 2.1	98.3 83.5 66.6 89.2 63.4	8.9 3.8 1.0 2.0 5.0	12.5 6.5 2.0 3.2 9.5	10.0 4.8 0.9 2.4 5.1	7.9 3.0 0.7 1.6 4.1	5.6 2.0 0.7 1.0 2.6
Personnel expenses	11.2	9.2	11.3	11-4	12.9	79.6	14.1	18.3	14.7	12.3	13.2
Financial expenses Interest & bank charges Professional fees	2.4 1.4 0.9	3.2 1.7 1.5	2.3 1.3 1.0	2.3 1.5 0.8	1.7 1.2 0.5	95.7 77.2 85.6	2.5 1.8 1.1	3.3 2.5 1.8	2.5 1.8 1.3	2.4 1.8 0.9	1.7 1.3 0.6
Other expenses	17.7	25.0	13.4	14.5	18.1	100.0	17.7	25.0	13.4	14.5	18.1
Profit (loss)	2.3	0.2	2.8	3.7	2.4	97.6	2.4	0.2	2.9	3.8	2.4
Total	100.0	100.0	100.0	100.0	100.0	100.0	• • •	•••	• • •		* * *

### Symbols

- zero or no observations
- -- too small too be expressed
- ... not applicable
- x confidential

### Footnotes

- (1) These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000
- Total weighted expenditure on a given item

  (2) Value in each cell =
  - × 100 for each quartile.
  - Total weighted sales of all businesses in the sample
- (3) Value in each cell = Total weighted expenditure on a given item
  - = \_\_\_\_\_x 100 for each quartile.

Total weighted sales of businesses reporting this item of expenditure

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal 100%.

### Notes

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item.

Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom 25%, lower middle 25%, etc.) represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes, the high and low values of sales are shown.

### How to use the tables

- (1) Locate the appropriate sales range that is displayed on the two lines entitled "Low sales value" and "High sales value"
- (2) The selected range will indicate the proper quartile, i.e. the bottom 25%, the lower middle 25%, the upper middle 25% or the top 25%.
- (3) Data pertaining to the selected sales size range will be in that quartile.

### Standard Industrial Classification Definition (SIC 1980):

### SIC 5222 - Television, Radio and Stereo Stores

Businesses primarily engaged in retail dealing in television and radio receiving sets and sound equipment. Such stores may be secondarily engaged in selling records, tapes, musical instruments and parts for television and radio sets and stereo equipment as well as some repairing of such equipment. Included are businesses engaged in retail home computers; retail loud speakers; retail household radio receiving sets; retail sound equipment, components and parts; retail household stereo record players; retail household tape players and recorders; retail telephones; television and radio stores; television, radio and stereo stores; retail television sets; retail tuners and amplifiers and retail video recorders.

TABLE 2. Balance sheet profile for incorporated businesses only, 1987 Canada, Television, Radio & Stereo Stores (SIC 6222)

	Fotal(1)	Bottom 25%	niadle 25%	Upper middle 25%	Top 25%
Susinesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	445 (1) (1)	(1) 135	:35 311	311 399	699 17
			Average (\$000's)		
Assets					
Casn				-	54
Accounts and notes receivable	22	2	10	20	34
Inventory	114	30	58	122	245
Other current assets Total current assets	136	32	69	142	300
Fixed assets	44	10	56	35	7.4
Less: Accum. dep. on fixed assets	-		-	-	-
Other assets	10	10	4	11	17
Total assets	190	52	129	188	391
Liabilities and equity				10	4.5
Current loans	20	4	10 32	19 65	46 169
Other current liabilities	73 92	24 28	42	84	215
Total current liabilities	34	20	~ ~	-	-
Mortgages payable Long term debt	4	1	3	5	7
Other Liabilities	44	17	49	50	59
Total liabilities	140	46	93	139	280
Total equity	50	6	36	49	111

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1987 Canada, Television, Radio & Stereo Stores (SIC 6222)

	Total (2)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	445 (1) (1)	(1)	135 311	311 699	699 (1)
			Average		
Liquidity ratio Current ratio (times)	1.5	1.2	1.6	1.7	1.4
Leverage ratios  Debt/equity ratio (times)  Interest coverage ratio (times)  Debt ratio (times)	2.8 2.4 0.7	8.0	2.6 1.6 0.7	2.8 2.1 0.7	. 2.5 3.3 0.7

<sup>(1)</sup> The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in Table 2.

See Table 1 for symbols and notes.

### Definitions:

### 1. Liquidity ratio:

Current = current assets / current liabilities.

### 2. Leverage ratios:

See Table 1 for sympols and notes.

<sup>(2)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

a) Debt/equity = total liabilities / equity.
b) Debt ratio = total liabilities / total assets.
c) Interest coverage = met profit + interest expense / interest expense.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1987 Canada, Television, Radio & Stereo Stores (SIC 6222)

	Total(1)	Sottom 25%	Lower middle 25%	Upper midale 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	275 (1) (1)	(1) 167	167 370	370 728	728
			Average (\$000's)		
Operating activities Cash from operations Depreciation Other	11 10 6	6 3 5	7 29	12 9 -3	25 22 -7
Dividends	-4	-2	-4	-4	-6
Investment activities  Disposal of fixed assets  Purchase of fixed assets  Increase in investment  Decrease in investment	5 -19 -4 -	15 -16 -7	3 -11 -5 -	1 -12	-36 -3 1
Financing activities  Increase in long term debt Repayment of long term debt Loans from shareholders Repayment of loans from shareholders Advances & loans from government Increase in equity Decrease in equity Other	8 -7 11 -19 - - -	1 15 -16	15 -13 11 -37 - - - 3	7 -4 6 -9 -	10 -9 13 -14 - 1
Increase(decrease) in cash & equivalents Cash & equivalents-Beginning of the year Cash & equivalents - End of the year	1 2 3	1 12 13	-2 1 -	4 7 11	-10 -10

<sup>(1)</sup> These estimates are based on a sample of incorporated businesses reporting sales between \$25,000 and \$2,000,000. Sample count includes only those businesses reporting a statement of changes. See Table 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1984-1987 based on SIC classification in 1987 Canada, Television, Radio & Stereo Stores (SIC 6222)

Business size expressed in average labour units(1)				Changes in number with paid	
	Number of businesses	Total payroll (\$000's)		Newly reporting(2)	No longer reporting(3)
1984					
Total	3,442	255,906	17,549	826	483
less than 20 20 - 99 100 - 499 500 and over	3.316 96 18 12	136.343 42.631 27.239 49.693	8.864 2.752 1.757 4.176	809 14 3	466 13 4
1987					
Total	3,569	396,678	24.084	545	
less than 20 20 - 99 100 - 499 500 and over	3,362 163 26 18	177.663 72.327 51,028 95.660	10,460 4,222 2,959 6,443	511 26 7	

<sup>(1)</sup> Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment, Payroll and Hours, Statistics Canada. Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.

(2) Refers to businesses reporting no payroll deductions in the previous year.

<sup>&</sup>quot;Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly

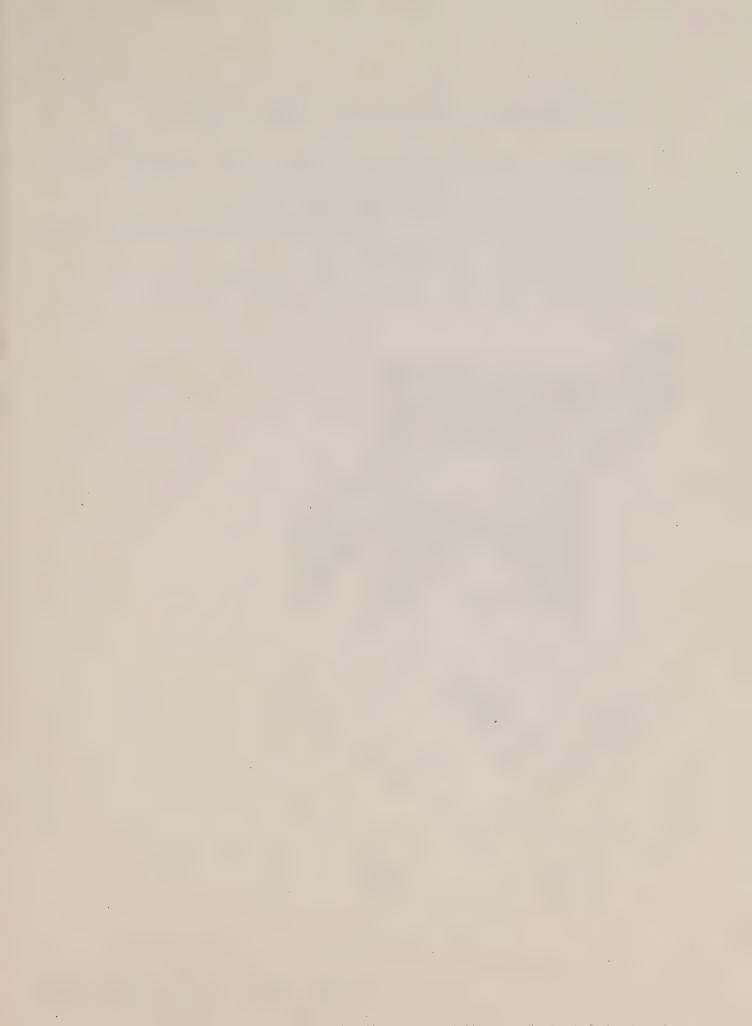
See Table 1 for symbols and notes

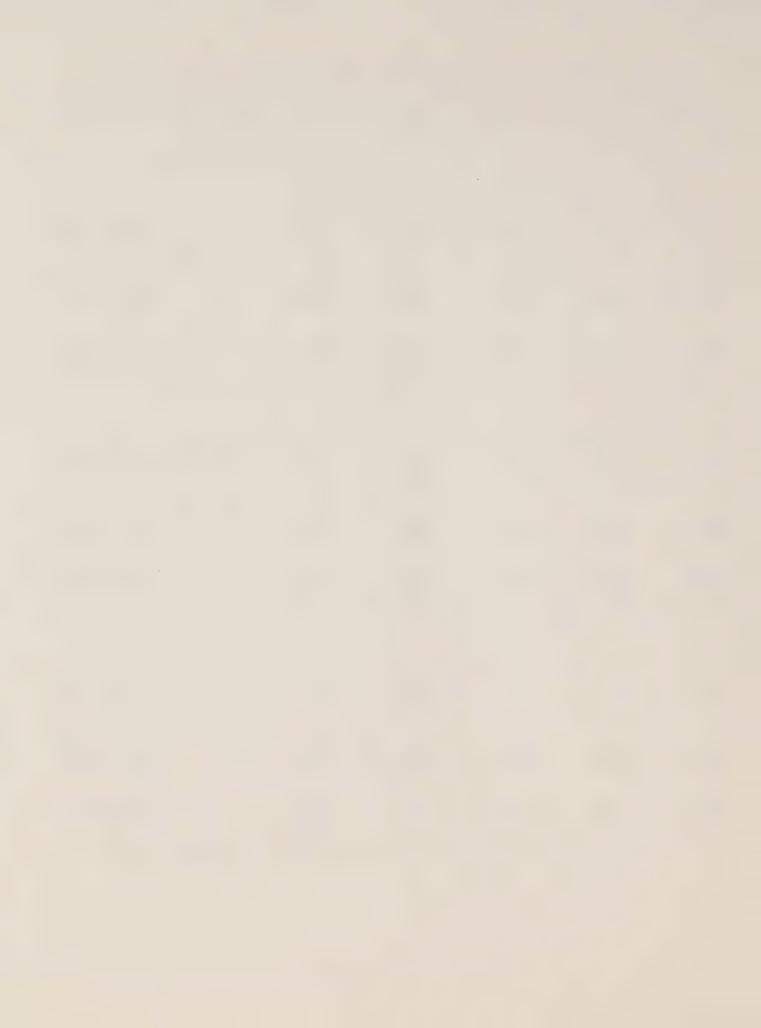
TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1985-1987 Canada, Television, Radio & Stereo Stores (SIC 6222)

	Total(1)	3ott <b>om</b> 25%	Lower midd!e 25%	upper middle 25%	Too 25%
			1985		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	595 294.169 285.077 9,092	45.532 42.120 3,412	99.083 94.329 4,754	254.370 254.496 -126	777,588 749,364 28,325
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	478 302.707 282.759 19.948	45,642 37,326 8,316	100.400 88.948 11.452	262.124 245.522 16.602	802.662 759.241 43.421
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	117 268.009 284.450 -16.441	45.335 50,750 -5.415	95.794 107,764 -11,970	244.431 265.997 -21.566	586.474 713.287 -26.813
			1986		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	. 505 356.016 350.678 5.338	42.809 44.814 -2,005	110.454 110.542 -88	301.129 295.391 4.738	969.672 950.964 18.708
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	393 350,283 331,417 18,866	44,478 37,505 6,973	116,302 103,786 12,516	291.813 274,829 16,984	948,538 909.547 38,991
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	112 382,792 412,503 -29,711	41,242 51,677 -10,435	103.838 118,183 -14,345	320.473 341.168 -20,695	1.065.615 1,138.984 -73.369
			1987		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	729 326.337 317.318 9.019	44,250 44,363 -113	111.427 107,692 3,735	276.731 266.881 9.850	872,938 850,336 22,602
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	501 330,148 310.629 19,519	46,475 41.058 5,417	113.965 102.895 11.070	275.107 252.472 22.635	885,044 846.091 38,953
Businesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	228 316.485 332,364 -15.879	42.317 47.236 -4.919	106.557 116.899 -10,342	280.707 302.160 -21.453	836.357 863,160 -26,803

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes





IST 20 -S 51 TICKET AND TRAVEL AGENCIES

## **CANADA**

1987





SMALL BUSINESS OFFICE



Industry, Science and Technology Canada

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TABLE 1. Selected operating ratios, in percent of sales, 1987

Canada, Ticket and Travel Agencies (SIC 9961)

	Total(1)	Sottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample :No.) Low sales value (\$000's)	705 (1)	(1)	70	116	240
Low sales value (\$000's) High sales value (\$000's)	(1)	70	70 116	115 240	

		Indus	try aver	age(2)			F	leporting	busines	ses only(	3)
Selected expense item	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%	% busi- nesses reporting	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
		P	ercent c	of sales				Pe	rcent of	sales	
Cost of sales	2.2	-	-	1.7	5.8	2.9	75.1	•	-	92.9	71.7
Occupancy expenses Depreciation Repairs & maintenance Heat, light & telephone Rent	16.8 2.2 0.7 4.7 9.2	20.7 3.1 0.7 5.1	21.9 2.0 1.3 6.8	16.1 2.5 0.4 4.2 9.0	8.4 1.2 0.3 2.5 4.4	99.3 87.1 47.9 91.0 84.3	16.9 2.5 1.4 5.1	20.8 3.9 1.8 6.3 14.7	21.9 2.4 1.9 7.0 14.3	16.2 2.5 1.1 4.4 10.1	8.5 1.3 0.8 2.8 5.2
Personnel expenses	41.1	40.4	48.5	46.5	28.8	95.9	42.9	44.5	50.1	47.2	29.7
Financial expenses Interest & bank charges Professional fees	4.9 2.2 2.7	5.6 3.0 3.6	<b>6.0</b> 2.7 3.3	5.0 2.4 2.6	2.1 0.8 1.3	96.7 74.0 95.0	5-1 3-0 2-8	6-7 4-1 3-7	6.4 4.0 3.5	5.1 3.0 2.7	2-2 1-1 1-4
Other expenses	36.3	31.6	36.0	25.5	51.5	100.0	36.3	31.6	36.0	25.5	51.8
Profit (lass)	-1.2	0.7	-12.4	5.1	2.3	97.9	-1.3	0.7	-13.0	5.3	2.3
Total	100.0	100.0	100.0	100.0	100.0	100.0		• • •	• • •	• • •	

### Symbols

- zero or no observations
- too small too be expressed
- ... not applicable

### Footnotes

- (1) These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.
- Total weighted expenditure on a given item × 100 for each quartile. (2) Value in each ceil =
  - Total weighted sales of all businesses in the sample
- Total weighted expenditure on a given item - x 100 for each quartile. (3) Value in each cell =
  - Total weighted sales of businesses reporting this item of expenditure

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal 100%.

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item.

Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom 25%, lower middle 25%, etc.) represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes, the high and low values of sales are shown.

### How to use the tables

- Locate the appropriate sales range that is displayed on the two lines entitled "Low sales value" and "High sales value"
- (2) The selected range will indicate the proper quartile, i.e. the bottom 25%, the lower middle 25%, the upper middle 25% or the top 25%.
- (3) Data pertaining to the selected sales size range will be in that quartile.

Standard Industrial Classification Definition (SIC 1980):

### SIC 9961 - Ticket and Travel Agencies

Businesses primarily engaged in furnishing travel information, acting as agents in arranging tours, accommodation and transportation for travellers or acting as independent agencies for transportation establishments. Included are businesses engaged in booking accommodation for travellers, booking transportation for travellers, travel arranging, travel booking and planning services, travel information services and vacation travel services.

TABLE 2. Balance sheet profile for incorporated businesses only, 1987 Canada, Ticket and Travel Agencies (SIC 9961)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Fob 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	578 (1) (1)	(1) 72	72 119	119 255	255 (1)
			Average (\$000's)		
Assets					
Cash	34	10	21	40	64
Accounts and notes receivable Inventory	34	10	-	-	-
Other current assets	59	39	· 35 56	53	109
Total current assets	93	49 5		92	173
Fixed assets	16	5	8	19	32
Less: Accum. dep. on fixed assets	-	-	12	23	65
Other assets	28	12	14	23	03
Total assets	138	67	76	135	270
Liabilities and equity					
Current loans	11	5 17	9	11	18
Other current liabilities	55	17	30 39	56 67	115 133
Total current liabilities	66	23	22	97	133
Mortgages payable Long term debt	1	1		1	3
Other liabilities	41	30	39	42	55
Total liabilities Total equity	108	53 14	78 -2	110 24	190

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1987 Canada, Ticket and Travel Agencies (SIC 9961)

	Total(2)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	578 (1) (1)	(1) 72	72 119	119 255	255 (1)
			Average		
Liquidity ratio Current ratio (times)	1.4	2.2	1.5	1.4	1.3
Leverage ratios  Debt/equity ratio (times)  Interest coverage ratio (times)  Debt ratio (times)	3.7 1.4 0.8	3.8	-43.8 1.0	4.5 3.0 0.8	2.4 3.8 0.7

<sup>(1)</sup> The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in Table 2.

See Table 1 for symbols and notes.

### Definitions:

### 1. Liquidity ratio:

Current = current assets / current liabilities.

### 2. Leverage ratios:

- a) Debt/equity = total liabilities / equity.
  b) Debt ratio = total liabilities / total assets.
  c) Interest coverage = net profit + interest expense / interest expense.

SOURCE: Small Business and Special Surveys Division, Statistics Canada.

<sup>(2)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1987 Canada, Ticket and Travel Agencies (SIC 9961)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Too 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	59 (1) (1)	(1) · 58	58 i 10	110 384	384 (1)
			Average (\$000's)		
Operating activities					
Cash from operations Depreciation	8 5	1	2	13	14
Other	-8	3	-18	-6	-7
Dividends	-1	-	-1	•	-1
Investment activities					
Disposal of fixed assets	1	3	•	1 -3	2 -15
Purchase of fixed assets Increase in investment	-6 -18	-10	-2	-3	-13 -70
Decrease in investment	4	-	-2 2	•	13
inancing activities					
Increase in long term debt	9 -2	-	5 -2	-1	30 -3
Repayment of long term debt Loans from shareholders	-2 14	-1	Z	-1	- 3 49
Repayment of loans from shareholders	- q	-17		~ <del>7</del>	-16
Advances & loans from government	-	•	~		-
Increase in equity	1	•	1	2	3
Decrease in equity	•	•	•	-	- 0
Other	2	•	-	-	8
Increase(decrease) in cash & equivalents	1	-19	-7	10	10
Cash & equivalents-Beginning of the year Cash & equivalents - End of the year	28 28	30 12	25 18	18	41

<sup>(1)</sup> These estimates are based on a sample of incorporated businesses reporting sales between \$25,000 and \$2,000,000. Sample count includes only those businesses reporting a statement of changes. See Table 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1984-1987 based on SIC classification in 1987 Canada, Ticket and Travel Agencies (SIC 9961)

				Changes in number with paid	
Business size expressed in average labour units(1)	Number of businesses	Total payroi! (\$000's)		Newly reporting(2)	No longer reporting(3)
1984					
Total	2,904	235,694	14,666	421	344
less than 20 20 - 99 100 - 499 500 and over	2.744 120 34 6	144.264 49.517 33.340 8.573	8.945 3.066 2.128 527	406 12 3	330 8 1 5
1987					
Total	3,377	307,839	15.557	512	
less than 20 20 - 99 100 - 499 500 and over	3.227 116 27 7	198.004 67.412 26.577 15,846	9,969 3,374 1,411 803	495 12 5	

<sup>(1)</sup> Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment, Payroll and Hours, Statistics Canada, Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.

(2) Refers to businesses reporting no payroll deductions in the previous year.

(3) Refers to businesses reporting no payroll deductions in the following year.

<sup>&</sup>quot;Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly.

See Table 1 for symbols and notes

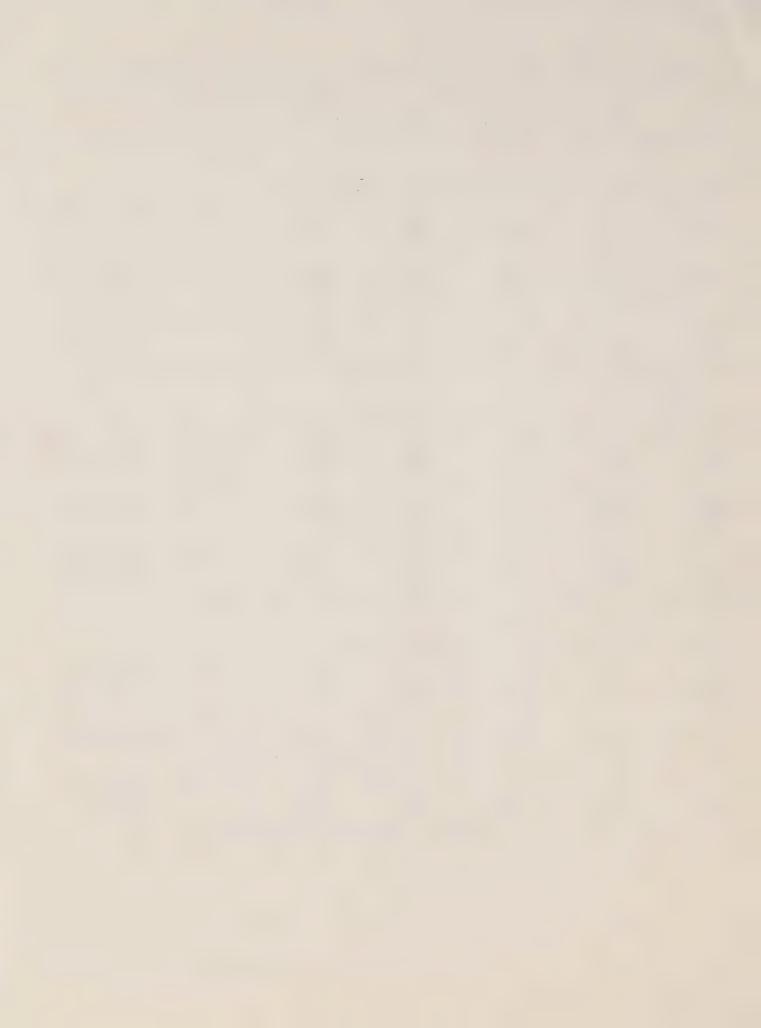
TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1985-1987 Canada, Ticket and Travel Agencies (SIC 9961)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
			1985		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	317 324.536 320.918 3.618	50.166 58.062 -7.896	106.409 105.643 766	219,177 205,546 13,631	922.392 314.420 7,972
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	233 340.775 321.432 19,343	47.339 36.337 11.002	117.058 102.836 14.222	224.983 202.416 22.567	973,720 944,138 29,582
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	84 290.075 312.899 -22,824	52.741 77.841 -25.100	91,481 109,578 -18,097	204.091 213.680 -9,589	811.985 850.495 -38.510
			1986		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	351 308.255 308.533 -278	54.364 58.933 -4.569	117.575 117.617 -42	285.042 283.043 1,999	776.038 774.539 1,499
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	224 303,339 281,656 21,683	54,206 39,874 14,332	128,192 104,467 23,725	279.831 258.209 21,622	751.125 724.072 27.053
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	127 320.180 348,712 -28.532	54,456 70,030 -15,574	110.287 126.643 -16.356	295.768 334.162 -38.394	820,208 864,012 -43,804
			1987		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	794 221.870 219.151 2.719	47.527 46.604 923	88.927 100,944 -12.017	157.136 147.014 10.122	593.891 582.040 11.851
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	500 224.835 206.507 18.328	50.281 41.940 8.341	88.602 78.962 9.640	160.065 137.655 22,410	600,393 567,471 32.922
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	234 215,680 237,700 -22,020	43.285 53.787 -10,502	89.130 114,741 -25,611	150.027 169.730 -19.703	580,278 612,543 -32,265

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes





CA1 IST 20 -S 51

# TIRE, BATTERY PARTS AND ACCESSORIES STORES

### **CANADA**

1987





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Industry, Science and Technology Canada

Industrie, Sciences et Technologie Canada



TABLE 1. Selected operating ratios, in percent of sales, 1987

Canada, Tire, Battery, Parts and Accessories Stores (SIC 6342)

	Total (1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Too 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	552 (1) (1)	(†) 103	103 261	261 556	556 : 1 )

	Industry average(2)					Reporting businesses only( 3)					
Selected expense item	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%	% busi- nesses reporting	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
		Р	'ercent d	of sales				Pe	rcent of	sales	
Cost of sales	54.9	53.8	55.3	55.2	55.3	35.3	57.6	56.9	59.1	56.1	58 - 4
Occupancy expenses Depreciation Repairs & maintenance Heat, light & telephone Rent	7.5 1.9 1.2 2.0 2.4	10.7 2.9 2.3 2.9 2.6	8.0 1.9 1.2 2.2 2.5	6.3 1.5 0.9 1.6 2.4	5.0 1.3 0.6 1.2 1.9	99.8 88.2 71.7 94.4 61.9	7.5 2.2 1.7 2.1 3.8	10-7 3-9 3-9 3-1 7-4	8.0 2.2 1.6 2.3 3.8	6.3 1.6 1.1 1.7 3.3	5.1 1.4 0.8 1.3 2.7
Personnel expenses	13.1	4.6	12.4	18.5	17.0	82.9	15.9	9.1	15.0	18.6	17.3
Financial expenses Interest & bank charges Professional fees	2.6 1.9 0.7	3.5 2.3 1.1	2.7 2.1 0.7	2.3 1.6 0.7	1.9 1.4 0.5	<b>96.0</b> 86.1 89.5	2.7 2.2 0.8	3.9 3.1 1.5	2.8 2.5 0.7	2.3 1.7 0.7	1.9 1.5 0.5
Other expenses	17.0	17.5	18.5	14.7	17.4	100.0	17.0	17.5	18.5	14.7	17.4
Profit (loss)	4.8	9.9	3.0	3.0	3.4	99.3	4.8	9.9	3.0	3.0	3.4
Total	100.0	100.0	100.0	100.0	100.0	100.0					

### Symbols

- zero or no observations
   too small too be expressed
- .. not applicable

### Footnotes

- (1) These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.
  - Total weighted expenditure on a given item
- x 100 for each quartile. (2) Value in each cell = Total weighted sales of all businesses in the sample
- Total weighted expenditure on a given item (3) Value in each ceil =
- × 100 for each quartile. Total weighted sales of businesses reporting this item of expenditure

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal 100%.

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item.

Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom 25%, lower middle 25%, etc.) represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes, the high and low values of sales are shown.

### How to use the tables

- (1) Locate the appropriate sales range that is displayed on the two lines entitled "Low sales value" and "High sales value".

  (2) The selected range will indicate the proper quartile, i.e. the bottom 25%, the lower middle 25%, the upper middle 25% or the top 25%.
- (3) Data pertaining to the selected sales size range will be in that quartile.

### Standard Industrial Classification Definition (SIC 1980):

### SIC 5342 - Tire, Battery, Parts and Accessories Stores

Businesses primarily engaged in retail dealing in new or used tires, tubes, batteries and other automobile parts and accessories separately or in combination. These businesses may be secondarily engaged in tire installation and repair as well as in automobile repair. This industry includes the following types of retail operations: retail automotive batteries, retail automotive parts and accessories, retail automotive cassettes and 8-track tape recorders, retail motor vehicle radios (including C.B. or GRS), retail motor vehicle stereos, retail motor vehicle tape decks and retail tires and tubes

TABLE 2. Balance sheet profile for incorporated businesses only, 1987 Canada, Tire, Battery, Parts and Accessories Stores (SIC 6342)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in samble (No.) Low sales value (\$000's) High sales value (\$000's)	447 (1) (1)	(1)	243 447	447 738	738 (1)
			Average (\$000's)		
Assets					
Cash	47	11 /	27	42	106
Accounts and notes receivable Inventory	4 (		<i>€1</i>	₹ <i>6</i>	-
Other current assets	127	44	89	125	248
Total current assets	174	\$5 19	116	167	354
Fixed assets	62	19	33	76	117
Less: Accum. dep. on fixed assets	-	-			-
Other assets	12	3	. 5	15	24
Total assets	247	77	154	258	495
Liabilities and equity					
Current loans	29	8	23	27	58
Other current liabilities	80	26	44	82	165 223
Total current liabilities	109	35	67	109	223
Mortgages payable	4		4	5	6
Long term debt Other liabilities	60	33	34	73	98
Total liabilities	172	68	105	186	327
Total equity	75	9	49	72	168

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000.000.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1987 Canada, Tire, Battery, Parts and Accessories Stores (SIC 6342)

	Total(2)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	447 (1) (1)	(1) 243	243 447	447 738	738 (1)
			Average		
Liquidity ratio Current ratio (times)	1.6	1.6	1.7	1.5	1.5
Leverage ratios  Debt/equity ratio (times)  Interest coverage ratio (times)  Debt ratio (times)	2.3 2.9 0.7	7.5 0.8 0.9	2.2 3.0 0.7	2.6 2.4 0.7	1.9

<sup>(1)</sup> The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in Table 2.

### Definitions:

### 1. Liquidity ratio:

Current = current assets / current liabilities.

### 2. Leverage ratios:

- a) Debt/equity = total liabilities / equity.
   b) Debt ratio = total liabilities / total assets.
   c) Interest coverage = net profit + interest expense / interest expense.

See Table 1 for symbols and notes.

<sup>(2)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000.000.

See Table 1 for symbols and notes.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1987 Canada, Tire, Battery, Parts and Accessories Stores (SIC 6342)

	Total(i)	Bottom 25%	Lower middle 25%	Upper middle 25%	TOD 25%
Businesses in samole (No.) Low sales value (\$000's) High sales value (\$000's)	306 (1) (1)	(1) 258	258 476	476 756	756 (1)
			Average (\$000's)		
Operating activities Cash from operations Depreciation Other	15 9 -11	3 5 -3	. 8 6 -13	12 10 -9	35 15 -19
Dividends	-4	-1	-1	-2	-12
Investment activities Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment	5 -20 -1	10 -4 -	-10 -	-27 -	7 -38 -2 2
Financing activities Increase in long term debt Repayment of long term debt Loans from shareholders Repayment of loans from shareholders Advances & loans from government Increase in equity Decrease in equity Other	11 -10 7 -8 - - -2	2 -8 6 -11 - 1	7 -7 8 -3 -	9968	27 -16 8 -12 - - 1 -6 -1
Increase(decrease) in cash & equivalents Cash & equivalents-Beginning of the year Cash & equivalents - End of the year	-7 -2 -9	-1 8 7	-6 -3 -9	-13 - -13	-9 -11 -20

<sup>(1)</sup> These estimates are based on a sample of incorporated businesses reporting sales between \$25,000 and \$2,000,000. Sample count includes only those businesses reporting a statement of changes See Table 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1984-1987 based on SIC classification in 1987 Canada, Tire, Battery, Parts and Accessories Stores (SIC 6342)

Business size expressed in average labour units(1)			Average labour units(1)	Changes in number of businesses with paid employees		
	Number of businesses			Newly reporting(2)	No longer reporting(3)	
1984				· · · · · · · · · · · · · · · · · · ·		
Total	2,177	173,173	11.871	384	234	
less than 20 20 - 99 100 - 499 500 and over	2,088 81 8	37.090	8,594 2,588 689	381 3 -	228 2 4 -	
1987						
Total	2,522	232,587	15,308	403		
less than 20 20 - 99 100 - 499 500 and over	2.374 140 8	62,678	10,307 4,163 838	387 16 -	··· ···	

<sup>(1)</sup> Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment, Payroll and Hours, Statistics Canada. Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.

(2) Refers to businesses reporting no payroll deductions in the previous year.

<sup>&</sup>quot;Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly.

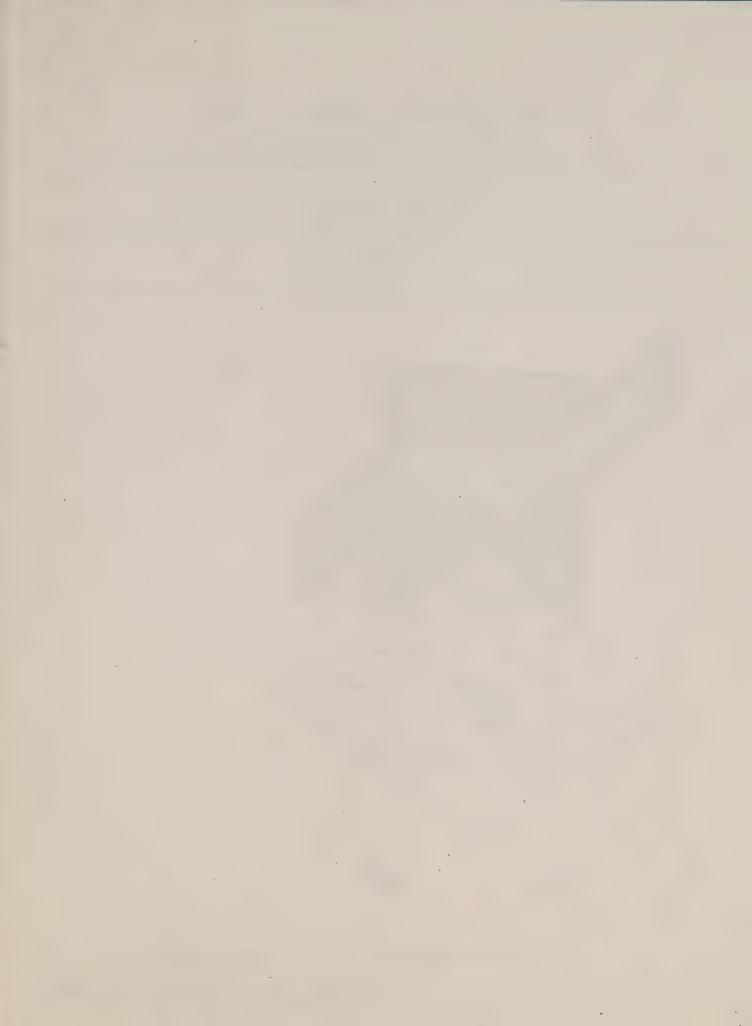
See Table 1 for symbols and notes

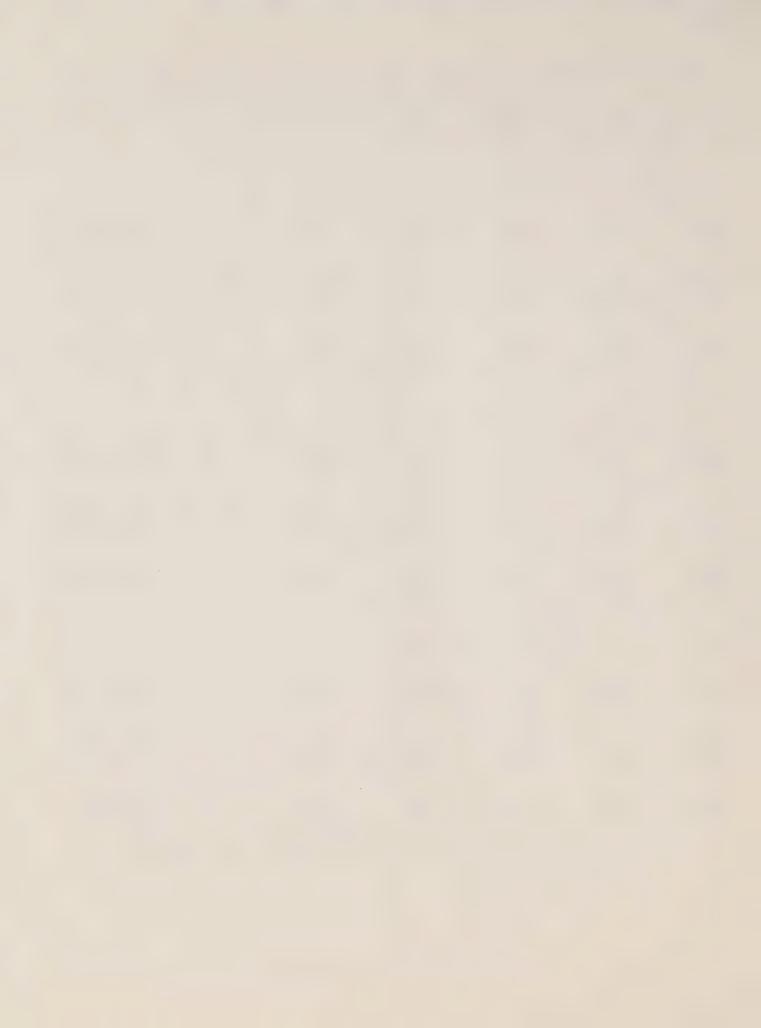
TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1985-1987 Canada, Tire, Battery, Parts and Accessories Stores (SIC 5342)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	70p 25%
			1985		
Number of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	525 395.389 378.782 16.607	70,037 61,062 8.975	188,275 184,951 3.324	373.692 364.878 8,814	949.553 904.236 45.317
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	438 392.532 366,880 25,652	72.035 57.371 14.664	189,304 176,793 12,511	372.152 352.095 20.057	936.636 881.261 55.375
Businesses reporting a loss (No.) Average saies \$ Average expense \$ Average net loss \$	87 417.857 435.660 -17.803	64,192 71,856 -7,664	186.388 199,914 -13.526	378,003 400.687 -22.584	1,042,845 1,070,181 -27,336
			1986		
iumber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	895 392.739 382.067 10.672	75,060 71,745 3,315	177,574 171,176 6.398	401.986 397.098 4.888	916.337 888.248 28.089
Average sales \$ Average expense \$ Average expense \$ Average net profit \$	507 397.830 376,690 21,140	76,556 66,751 9.805	175.095 164,831 10.264	412.549 388.565 23.984	927,118 886,611 40,507
Average net loss (No.)  Average expense \$  Average net loss \$	188 377,765 396.488 -18,723	71.793 82.646 -10.853	188,289 198,598 -10,309	388.062 408.347 -20.285	862,917 896,359 -33,442
			1987		
Number of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	582 388.012 374.748 13.264	51,318 48,119 3,199	170,282 164,212 6,070	403.004 390.350 12.054	927,443 895,709 31,734
Businesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	508 390,370 367,870 23,100	47,597 40,404 7,193	171.113 155.230 15.883	392.784 372.442 20.342	952,38 903.40 48,98
Businesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	174 376,940 390,562 -13,622	58,933 63,912 -4,979	168,216 186,566 -18,350	429.944 439.737 -9.793	850,666 872,03 -21,36

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes

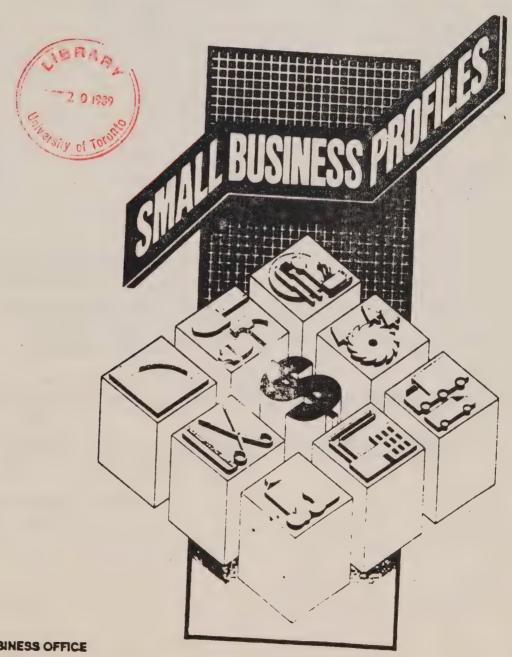




# TOY, HOBBY NOVELTY & SOUVENIR STORES

# CANADA

1987



SMALL BUSINESS OFFICE





TABLE 1. Selected operating ratios, in percent of sales, 1987

Canada, Toy, Hobby, Novelty and Souvenir Stores (SIC 658)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	525 (1) (1)	(1)	46 88	88	178

		Industry average(2)					Reporting businesses only( 3)				
Selected expense item	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%	% busi- nesses reporting	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	- Top 25%
		P	ercent o	fsales				Per	rcent of	sales	
Cost of sales	52.9	48.5	53.5	55.4	54.0	94.2	56.1	55.4	56.6	56.2	56.2
Occupancy expenses Depreciation Repairs & maintenance Heat, light & telephone Rent	14.3 2.6 0.6 2.3 8.8	21.4 5.5 0.8 3.6 11.4	15.5 .1.8 0.9 2.4 10.3	10.8 1.6 0.4 1.9 6.8	9.7 1.4 0.4 1.2 6.7	99.9 77.8 60.4 90.3 78.9	14.3 3.3 1.1 2.5 11.2	21.4 7.2 2.1 4.3 12.7	15.5 2.9 1.6 2.8 13.9	10.8 1.9 0.6 2.0 9.6	9.7 1.5 0.5 1.3 8.4
Personnel expenses	10-9	8.8	10.2	10.8	13.8	80.9	13.5	14.0	14.5	11.8	14.0
Financial expenses Interest & bank charges Professional fees	3.2 2.5 0.8	3.2 2.3 0.9	3.2 2.5 0.7	3.9 3.1 0.8	2.7 2.1 0.5	93.6 79.3 76.0	3.5 3.1 1.0	3.4 3.1 1.6	3.6 3.6 1.1	4.1 3.5 0.9	2.8 2.4 0.6
Other expenses	17.4	25.0	14.9	.14-0	15.6	100.0	17.4	25.0	14.9	14.0	15.8
Profit (loss)	1.3	-6.9	2.7	5.0	4.2	99.0	1.3	-6.9	2.8	5.1	4.3
Total	100.0	100.0	100.0	100.0	100.0	100.0					

#### Symbols

- zero or no observations
- -- too small too be expressed
- not applicable x confidential

(1) These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000. Total weighted expenditure on a given item

- x 100 for each quartile.

Total weighted sales of all businesses in the sample

Total weighted expenditure on a given item - x 100 for each quartile. (3) Value in each cell = Total weighted sales of businesses reporting this item of expenditure

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal 100%.

#### Notes

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item.

Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom 25%, lower middle 25%, etc.) represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes, the high and low values of sales are shown.

- (1) Locate the appropriate sales range that is displayed on the two lines entitled "Low sales value" and "High sales value".

  (2) The selected range will indicate the proper quartile, i.e. the bottom 25%, the lower middle 25%, the upper middle 25% or the top 25%.
- (3) Data pertaining to the selected sales size range will be in that quartile.

Standard Industrial Classification Definition (SIC 1980):

SIC 6580 - Toy, Hobby, Novelty and Souvenir Stores Businesses primarily engaged in retail dealing in toys, hobby supplies, gifts, novelties and souvenirs.

TABLE 2. Balance sheet profile for incorporated businesses only, 1987 Canada, Toy, Hobby, Novelty and Souvenir Stores (SIC 658)

	Total (1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Too 25%			
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	299 (1) (1)	(1) 97	97 178	178 367	367 (1),			
	Average (\$000's)							
Assets								
Cash	6	1	3	5	15			
Accounts and notes receivable Inventory		I		-	-			
Other current assets	97	21	48	106	210			
Total current assets	102	22	50	110	225			
Fixed assets	36	10	28	34	/3			
Less: Accum. dep. on fixed assets	9	3	3	8	22			
Other assets	,	9	· ·	•				
Total assets	148	34	81	152	320			
Liabilities and equity			7	11	34			
Current loans	1 4 47	13	26	46	104			
Other current liabilities Total current liabilities	61	17	33	57	137			
Mortgages payable	-	-	-0	•				
Long term debt	7	3	3	12 67	8 73			
Other liabilities	52	22	43	0/	73			
Total liabilities	120	41	78	136	219			
Total equity	28	-7	3	16	100			

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1987 Canada, Toy, Hobby, Novelty and Souvenir Stores (SIC 658)

	Total (2)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%		
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	299 (1) (1)	(1) 97	97 · 178	178 367	367 (1)		
	Average						
Liquidity ratio Current ratio (times)	1.7	1.3	1.5	1.9	1.6		
Leverage ratios  Debt/equity ratio (times)  Interest coverage ratio (times)  Debt ratio (times)	4.2 2.0 0.8	-6.1 1.2	26.2 0.9 1.0	8.4 1.9 0.9	2.2 3.1 0.7		

<sup>(1)</sup> The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in Table 2.

#### Definitions:

## 1. Liquidity ratio:

Current = current assets / current liabilities.

- a) Debt/equity = total liabilities / equity.
   b) Debt ratio = total liabilities / total assets.
   c) Interest coverage = net profit + interest expense / interest expense.

See Table 1 for symbols and notes.

<sup>(2)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1987 Canada, Toy, Hobby, Novelty and Souvenir Stores (SIC 658)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	155 (1) (1)	(1)	120	193 374	374 (1)
			Average (\$000's)		
Operating activities Cash from operations Decreciation Other	7 6 -4	1 3 -1	-2 4 -8	13 4 -5	16
Dividends	-3		~	-5	-9
Investment activities Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment	-9 -	-1 -1	-6 -	-4 -	-27 -1
Financing activities    Increase in long term debt    Repayment of long term debt    Loans from shareholders    Repayment of loans from shareholders    Advances & loans from government    Increase in equity    Decrease in equity    Other	5 -7 11 -4 -	-2 -4 -1 -	1 -7 11 -3 - -	4 -2 15 -3 -	17 -16 14 -9 -1
Increase(decrease) in cash & equivalents Cash & equivalents-Beginning of the year Cash & equivalents - End of the year	2 -1 1	2 1 3	-10 -3 -13	17 12 29	-2 -15 -17

<sup>(1)</sup> These estimates are based on a sample of incorporated businesses reporting sales between \$25,000 and \$2,000.000. Sample count includes only those businesses reporting a statement of changes. See Table 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1984-1987 based on SIC classification in 1987 Canada, Toy, Mobby, Novelty and Souvenir Stores (SIC 658)

	Number of businesses	Total payroll (\$000's)	Average labour units(1)	Changes in number of businesses with paid employees		
Business size expressed in average labour units(1)				Newly reporting(2)	No longer reporting(3)	
1984						
Total	4,370	155,671	13,535	914	572	
less than 20 20 - 99 100 - 499 500 and over	4.224 92 54	97,759 24,160 33,752	8.480 2,126 2,929	899 12 3	569 3 -	
1987						
Total	4.930	214.330	15.922	1.101		
iess than 20 20 - 99 100 - 499 500 and over	4,786 83 55 8	126,866 30,592 40,501 16,371	9.408 2.263 3.018 1.233	1.086 8 6		

<sup>(1)</sup> Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment, Payroll and Hours, Statistics Canada, Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.

(2) Refers to businesses reporting no payroll deductions in the previous year.

<sup>&</sup>quot;Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly

See Table 1 for symbols and notes.

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1985-1987 Canada, Toy, Hobby, Novelty and Souvenir Stores (SIC 658)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
			1985		
Number of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	689 161.213 156.222 4,991	35.764 34.422 1,342	67,167 64,936 2,231	134.684 132.605 2,079	407.238 392,925 14.313
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	526 160.650 147.729 12.321	37.097 31,162 5,935	66.641 56.164 10,477	130,808 121,516 9,292	408.055 382,074 25.981
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	163,458 182,884 -19,426	33.280 40.492 -7.212	67.942 77,850 -3,908	148.910 173.307 -24.397	403.699 439.887 -36.188
•			1986		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	883 166,231 159,694 6,537	38.341 38.220 121	70.702 68.478 2.224	138.158 131.330 6.828	417,723 400.747 16.976
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	- 620 - 168,386 154,553 13,833	37,766 32,628 5,138	70.064 60,316 9,748	141,234 128,388 12,846	424,478 396.880 27,598
iusinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	263 156.878 171.869 -14.791	39.105 45.657 -6.552	71,863 83.326 -11,463	130,098 139,040 -8,942	386,446 418.651 -32.205
			1987		
lumber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	597 161,001 156,260 4,741	35.299 37,203 -1,904	64,937 63,835 1,102	124.355 119.196 5,159	419.414 404,807 14.607
Average expense \$ Average net profit \$	402 164,339 150,274 14,065	36.233 29.391 6.842	65,501 56,567 8,934	121,881 109,868 12,013	433,742 405.270 28.472
Businesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	1 <b>95</b> 150.493 165,308 -14,815	34.708 42.145 -7.437	54,282 72,270 -7,988	130,809 143,534 -12,725	372.173 403.282 -31.109

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.





CA1 IST 20 -S 51-

# -S 51 TRUCK TRANSPORT INDUSTRIES

# **CANADA**

1987





SMALL BUSINESS OFFICE



Industry, Science and Technology Canada

Industrie, Sciences et Technologie Canada



TABLE 1. Selected operating ratios, in percent of sales, 1987

Canada, Truck Transport Industries (SIC 456)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	5.070 (1) (1)	(1) 48	48 81	81 138	138

		Indus	try aver	age(2)			R	eporting	busines	ses only	(3)
Selected expense item	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%	% busi- nesses reporting	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
		P	ercent o	f sales				Pe	rcent of	sales	
Vehicle expenses Depreciation Repairs & maintenance Fuel expense	31.8 10.1 9.6 12.1	26.8 8.8 8.7 9.3	32.9 10.2 10.7 11.9	37.7 12.0 10.4 15.3	30.0 9.5 8.5 12.0	95.1 88.1 67.9 63.6	33.5 11.5 14.1 19.1	29.5 10.9 15.9 17.6	34.8 12.2 16.1 19.3	38.8 12.9 13.9 21.5	30.8 10.0 11.3 17.3
Personnel expenses	13.3	7.1	9.7	13.3	23.0	74.4	17-9	13.3	14.4	16.1	24.5
Financial expenses Interest & bank charges Professional fees	4.0 3.2 0.7	3.4 2.6 0.7	<b>4.3</b> 3.5 0.7	<b>4.5</b> 3.8 0.7	3.7 3.0 0.7	92.1 77.8 75.6	4.3 4.2 1.0	4.0 4.2 1.2	4.7 4.6 1.1	4.7 4.5 0.9	3.8 3.3 0.8
Other expenses	34.0	34.8	34.7	30.8	35.8	99.8	34.1	35.0	34.8	30.8	35.8
Profit (loss)	16-9	27.9	18.5	13.8	7.4	98.3	17.2	28.3	18.7	14.1	7.8
Total	100.0	100.0	100.0	100.0	100.0	100.0					

#### Symbols

- zero or no observations
- -- too small too be expressed ... not applicable

#### confidential

- (1) These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000. Total weighted expenditure on a given item
- - x 100 for each quartile.
  - Total weighted sales of all businesses in the sample
- Total weighted expenditure on a given item
- x 100 for each quartile. (3) Value in each cel! =

Total weighted sales of businesses reporting this item of expenditure

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal 100%.

#### Notes

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item.

Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom 25%, lower middle 25%, etc.) represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes, the high and low values of sales are shown.

- (1) Locate the appropriate sales range that is displayed on the two lines entitled "Low sales value" and "High sales value".

  (2) The selected range will indicate the proper quartile, i.e. the bottom 25%, the lower middle 25%, the upper middle 25% or the top 25%.
- (3) Data pertaining to the selected sales size range will be in that quartile.

#### Standard Industrial Classification Definition (SIC 1980):

#### SIC 4560 - Truck Transport Industry

Businesses primarily engaged in the provision of all types of trucking, transfer and related services. Truck "broker-operators" are included in this industry.

TABLE 2. Balance sheet profile for incorporated businesses only, 1987

Canada, Truck Transport industries (SIC 456)

	Total(1)	Sottom 25%	Lower middle 25%	Upper middie 25%	Tob 25%			
Businesses in sample (No.) Low sales value (S000's) High sales value (\$000's)	2.703 (†) (†)	(†) 91	91 148	* 48 316	316			
	Average (\$000's)							
Assets								
Cash Accounts and notes receivable	25	3	8	17	74			
Inventory Other current assets Total current assets Fixed assets	32 57 101	10 13 32	15 23 67	28 44 83	74 148 221			
Less: Accum. dep. on fixed assets Other assets	14	3	8	10	38			
Total assets	172	48	98	137	406			
Liabilities and equity Current loans Other current liabilities Total current liabilities Mortgages payable Long term debt Other liabilities	13 48 61 - 9 52	4 14 18 - 3 21	6 29 35 - 5 40	10 34 44 - 9 43	31 116 148 - 17 102			
Total liabilities Total equity	122	43 5	80 18	97 40	267 139			

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1987 Canada, Truck Transport Industries (SIC 456)

	Total (2)	Bottom . 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	2,703	(1) 91	91 148	148	316
			Average		
Liquidity ratio Current ratio (times)	0.9	0.7	0.7	1.0	1.0
Leverage ratios  Debt/equity ratio (times)  Interest coverage ratio (times)  Debt ratio (times)	2.4 2.7 0.7	8.6 0.5 0.9	4.5 1.8 0.8	2.4 2.6 0.7	1.9 3.3 0.7

<sup>(1)</sup> The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in Table 2.

See Table 1 for symbols and notes.

#### Definitions:

#### 1. Liquidity ratio:

Current = current assets / current liabilities.

#### 2. Leverage ratios:

- a) Debt/equity = total liabilities / equity.

  D) Debt ratio = total liabilities / total assets.

  C) Interest coverage = net profit + interest expense / interest expense.

SOURCE: Small Business and Special Surveys Division, Statistics Canada.

<sup>(2)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1987 Canada, Truck Transport Industries (SIC 456)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%			
usinesses in sample (No.) - ow sales value (\$000's) igh sales value (\$000's)	1,450	(1)	93	155 316	316			
	Average (\$000's)							
Operating activities	4.5		2	1.4	20			
Cash from operations Depreciation Other	15 27 -6	11 -3	17 -3	14 23 -7	38 56 -11			
Dividends	-5	-2	-2	-4	-11			
Investment activities  Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment	18 -47 -2 1	7 -15 -1	21 -31 -2	16 -35 -1 1	29 -107 -5 3			
Financing activities  Increase in long term debt Repayment of long term debt Loans from shareholders Repayment of loans from snareholders Advances & loans from government Increase in equity Decrease in equity Other	24 -21 7 -8 -1	7 -6 6 -4 -	17 -16 4 -10 -	18 -19 3 -5 -	53 -43 13 -12 - 2 -2			
Increase(decrease) in cash & equivalents Cash & equivalents-Beginning of the year Cash & equivalents - End of the year	3 8 11	1 -2 -1	3 9 12	11 15	4 15 20			

<sup>(1)</sup> These estimates are based on a sample of incorporated businesses reporting sales between \$25,000 and \$2,000,000. Sample count includes only those businesses reporting a statement of changes. See Table 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1984-1987 based on SIC classification in 1987 Canada, Truck Transport Industries (SIC 456)

		Total payroll (\$000's)		Changes in number of businesses with paid employees		
Business size expressed in average labour units(1)	Number of businesses		Average labour units(1)	Newly reporting(2)	No longer reporting(3)	
1984						
Total	18,066	2,921,085	136,142	3,718	2,293	
less than 20 20 - 99 100 - 493 500 and over	16,812 827 296 131	810.160 610.667 699,874 800,384	35.598 27,193 30.521 42.830	3,595 81 34 8	2,225 39 24 5	
1987						
Total	21,463	3,667,419	153.688	4,470		
less than 20 20 - 99 100 - 499 500 and over	20.043 969 321 130	1.059,091 796.424 879.811 932,093	41.552 31.664 34.483 45.989	4.332 95 36 7		

<sup>(1)</sup> Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment, Payroll and Hours. Statistics Canada, Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.

(2) Refers to businesses reporting no payroll deductions in the previous year.

SOURCE: Small Business and Special Surveys Division, Statistics Canada.

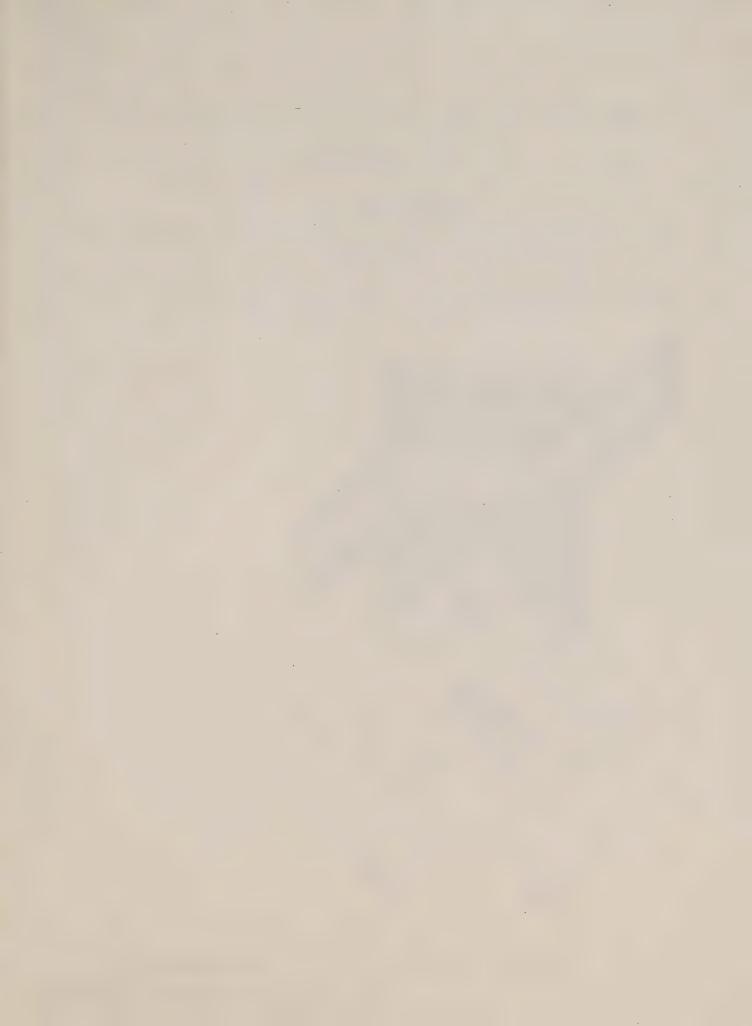
<sup>&</sup>quot;Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly.

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1985-1987 Canada, Truck Transport Industries (SIC 456)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	700 25%
			1985		
umber of observations in sample Average saies \$ Average expense \$ Average net profit (loss) \$	6.862 153,338 137,240 16,098	37,148 28,547 8,601	65.324 53.869 11,955	107.415 90.817 16.598	402.963 375.726 27.237
usinesses reporting a profit (No.) Average saies \$	6.173 151.757	37.200	65.806	107,285	396.736 357,482
Average expense \$ Average net profit \$	130.3 <b>89</b> 21,368	26,158 11,042	50.856 14.950	87.060 20.225	39.254
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	689 160.436 172,771 -12.335	36,814 44,061 -7,247	65.940 72.680 -6,740	108.337 117.492 -9.155	430.852 456.851 -26.199
			1986		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	8,186 155,311 140,214 15,097	37.452 27,793 9.659	67.098 54.758 12.340	112.328 97.595 14.733	404.365 380.709 23,656
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	7.278 155.637 134.699 20.938	37,683 25,120 12,563	67.197 51.465 15.732	- 111.949 93.509 18.440	405,720 368,702 37,018
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	908 154,278 165,384 -11,106	36.250 41.584 -5,434	66.470 75.679 -9.209	114.642 122.539 -7.897	399,748 421.635 -21.887
			1987		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	5,164 147,137 132,291 14,846	36,694 26,528 10,166	62.687 51.072 11.615	106.002 91.396 14.606	383,165 360,169 22,996
Average sales \$ Average expense \$ Average expense \$ Average net profit \$	4,152 146,544 125,910 20,634	36.810 23.712 13.098	62,732 47,202 15,530	105.896 86.624 19.272	380,736 346,102 34,634
dusinesses reporting a loss (No.) Average expense \$ Average net loss \$	1,012 149,392 161,574 -12,182	35,960 44,267 -8,307	62,461 70,552 -8,091	106.572 116.826 -10.254	392,574 414,651 -22,077

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes





-ST = 20 -ST = 20 -S 51

# DRY BULK MATERIALS TRUCKING INDUSTRY

# **CANADA**

1987





SMALL BUSINESS OFFICE



Industry, Science and Technology Canada

Industrie, Sciences et Technologie Canada

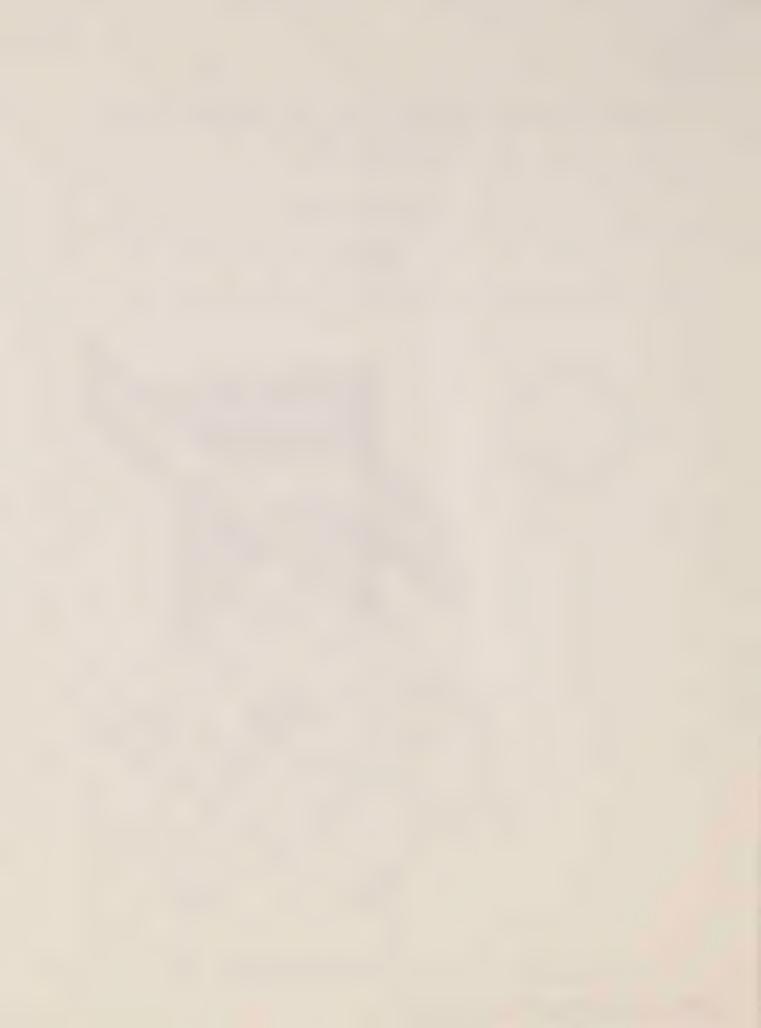


TABLE 1. Selected operating ratios, in percent of sales, 1987

Canada, Dry Bulk Materials Trucking Industry (SIC 4564)

	Total(1)	3ottom 25%	Lower midale 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	368 (1) (1)	(1) 47	· 47	67 155	185

		Indus	try aver	age(2)			R	eporting	busines	ses only	3)
Selected expense item	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%	% busi- nesses reporting	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
		F	ercent c	of sales				Pe	rcent of	sales	
Vehicle expenses Depreciation Repairs & maintenance Fuel expense	33.0 11.1 11.1 10.8	27.7 10.2 8.0 9.5	32.4 11.3 10.9 10.1	41-8 12-5 16-1 13-2	29.9 10.2 9.4 10.3	<b>94.5</b> 87.8 68.4 52.0	34.9 12.6 16.3 17.4	32.7 13.9 18.4 19.2	34.0 13.7 17.2 17.8	42.2 12.7 17.9 17.1	30.1 10.7 12.4 15.9
Personnel expenses	11.9	5.4	6.4	11.3	23.1	75.0	15.8	12.5	9.7	13.4	23.7
Financial expenses Interest & bank charges Professional fees	3.5 2.7 0.7	2.0 1.2 0.8	3.7 2.9 0.8	4.3 3.5 0.8	3.8 3.2 0.6	88.4 73.7 68.7	3.9 3.7 1.1	2.5 2.5 1.3	4.5 4.5 1.4	4.7 3.9 1.1	3.8 3.5 0.7
Other expenses	37.6	48.1	37.3	29.8	35.6	100.0	37.6	48.1	37.3	29.8	35.8
Profit (loss)	14.0	15.7	20.2	12-8	7.6	39.6	14-1	15.7	20.2	12.8	7.8
Total	100.0	100.0	100.0	100-0	100.0	100.0		• • •	• • •		

#### Symbols

- zero or no observations
- -- too small too be expressed
- ... not applicable
- confidential

#### Footnotes

- (1) These estimates are based on a sample of businesses raporting sales between \$25,000 and \$2,000,000

  Total weighted expenditure on a given item × 100 for each quartile. (2) Value in each cell = Total weighted sales of all businesses in the sample
- Total weighted expenditure on a given item
- x 100 for each quartile. (3) Value in each cell = Total weighted sales of businesses reporting this item of expenditure

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal 100%.

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item.

Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom 25%, lower middle 25%, etc.) represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes, the high and low values of sales are shown.

#### How to use the tables

- (1) Locate the appropriate sales range that is displayed on the two lines entitled "Low sales value" and "High sales value".

  (2) The selected range will indicate the proper quartile, i.e. the bottom 25%, the lower middle 25%, the upper middle 25% or the
- (3) Data pertaining to the selected sales size range will be in that quartile.

## Standard Industrial Classification Definition (SIC 1980):

Businesses primarily engaged in transporting, usually by dump-trucks, such dry bulk materials as cement, fill, sand and debris including snow. Included are businesses engaged in the dry materials bulk hopper truck service, dry bulk truck transporting service, dry chemicals bulk tank truck service, dump truck transporting service (fill, sand, debris), snow hauling truck service and dry bulk tank truck SIC 4564 - Dry Bulk Materials Trucking Industry transporting service.

TABLE 2. Balance sheet profile for incorporated businesses only, 1987

Canada, Dry Bulk Materials Trucking Industry (SIC 4564)

	Tota:(1)	Bottom 25%	Lower middle 25%	Upper middie 25%	Top 28%				
Businesses in sample (No., Low sales value (\$000's) High sales value (\$000's)	211 (1) (1)	(1) 117	117 188	188 373	373 (1)				
	Average (\$000's)								
Assets Cash Accounts and notes receivable Inventory Other current assets Total current assets Fixed assets Less: Accum. dep. on fixed assets Other assets	31 34 65 134 - 13	7 7 14 62 - 1	- 11 - 17 28 73 - 6	23 24 48 106 7	- 81 - 86 167 292 - 38 497				
Liabilities and equity Current loans Other current liabilities Total current liabilities Mortgages payable Long term debt Other liabilities	19 51 71 	7 16 23 - 1 58	12 22 33 - 11 44	18 33 51 - 13 47	40 134 174 - 19 124				
Total liabilities Total equity	150 61	82 -4	89 18	111 50	318 179				

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000

See Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1987 Canada, Dry Bulk Materials Trucking Industry (SIC 4564)

	Total (2)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	211 (1) (1)	(1) 117	117 188	188 373	373 (1)
			Average		
Liquidity ratio Current ratio (times)	0.9	0.6	0.8	0.9	1.0
Leverage ratios Debt/equity ratio (times) Interest coverage ratio (times) Debt ratio (times)	2.5 2.7 0.7	-19.3 0.3 1.1	4.9 1.8 0.8	2.2 2.8 0.7	1.8 3.4 0.6

<sup>(1)</sup> The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in Table 2.

See Table 1 for symbols and notes.

#### Definitions:

#### 1. Liquidity ratio:

Current = current assets / current liabilities.

- a) Debt/equity = total liabilities / equity.
   b) Debt ratio = total liabilities / total assets.
   c) Interest coverage = net profit + interest expense / interest expense.

<sup>(2)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1987 Canada, Dry Bulk Materials Trucking Industry (SIC 4564)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sämple (No.) Low sales value (\$000's) High sales value (\$000's)	97 (1) (1)	(1)	105 208	208 423	423 . 1
			Average (\$000's)		
Operating activities Cash from operations Depreciation Other	23 36 -9	10	11 27 -16	18 28 -3	56 72 -14
) i v i dends	-3	-2	-1	-5	-5
Investment activities Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment	21 -65 -3	-10 -	26 -32 -	- 7 - 40 	39 -169 -10
Financing activities    Increase in long term debt    Repayment of long term debt    Loans from shareholders    Repayment of loans from shareholders    Advances & loans from government    Increase in equity    Decrease in equity    Other	32 -28 -5 -6 -	14 -17 1 -3 -	-12 -5 -4 - -1	26 -30 -5 -5 -	86 -52 9 -12 - -1
Increase(decrease) in cash & equivalents Cash & equivalents-Beginning of the year Cash & equivalents - End of the year	2 7 9	-3 -2	7 14 21	- 5 5	-2 6 4

<sup>(1)</sup> These estimates are based on a sample of incorporated businesses reporting sales between \$25,000 and \$2,000,000. Sample count includes only those businesses reporting a statement of changes. See Table 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1984-1987 based on SIC classification in 1987 Canada, Truck Transport Industries (SIC 456)

				Changes in numbe with paid	
Business size expressed in average labour units(1)	Number of businesses	Total payroll (\$000's)	Average labour units(1)	Newly reporting(2)	No longer reporting(3)
1984					
Total	18,066	2,921,085	136,142	3,718	2.293
less than 20 20 - 99 100 - 499 500 and over	16,812 827 296 131	810,160 610,667 699,874 800,384	35.598 27.193 30.521 42.830	3,595 81 34 8	2,225 39 24 5
1987					
Total	21,463	3,667,419	153.688	4,470	0 + 0
less than 20 20 - 99 100 - 499 500 and over	20,043 969 321 130	1.059,091 796,424 879,811 932,093	41.552 31,664 34,483 45,989	4,332 95 36 7	• • • • • • • • • • • • • • • • • • • •

<sup>(1)</sup> Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment, Payroll and Hours, Statistics Canada, Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.

(2) Refers to businesses reporting no payroll deductions in the previous year.

<sup>&</sup>quot;Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly.

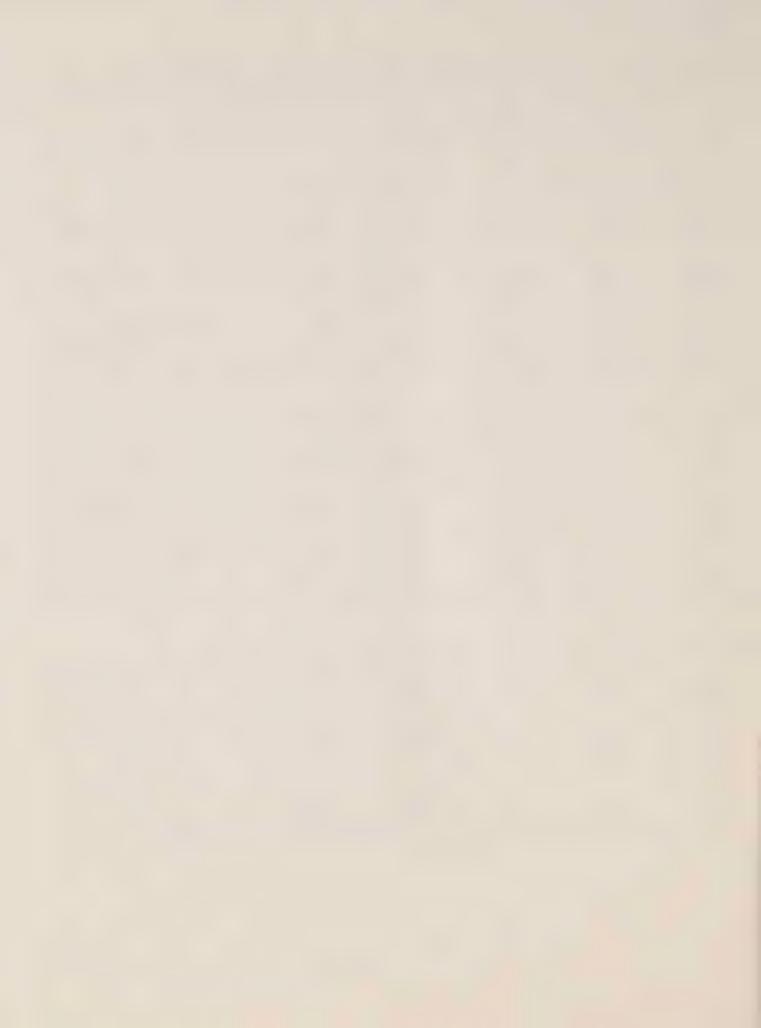
See Table 1 for symbols and notes.

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1985-1987 Canada, Dry Bulk Materials Trucking Industry (SIC 4564)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Tos 25%
			1985		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	567 150.430 133.504 16.926	32.494 26.183 6.311	53,602 42,425 11,176	85.140 68.547 16.493	430.482 396.758 33.724
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	513 149.353 129.268 20,085	32.900 23.919 8.981	53.437 41.402 12,035	86.511 66.682 19.829	424.562 385,069 39,493
Average expense \$ Average net loss \$ Average net loss \$	54 163.469 174,279 -10,810	30.502 36.740 -6.138	56.812 62,401 -5,589	75.689 82,190 -6.501	490.774 515.784 -25.010
			1986		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	783 163.951 147.447 16,504	37.780 28.913 8.867	85.218 52.778 12,440	114.533 101,217 13.316	438.271 405.880 31,391
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	638 162.894 141.113 21,781	37.681 27,063 10,618	65.418 51.002 14,416	114.695 97.952 16.743	433.781 388.435 45.346
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	145 167,752 178,376 -10,624	38,704 46,039 -7,335	63.504 68.015 -4,511	113.477 122.545 -9.068	455,321 476,906 -21,585
			1987		
Number of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	366 155.425 141,179 14.246	36,976 30,638 6,338	56,205 45,549 10,656	107.874 94.942 12.932	420.646 393.587 27.059
Average expense \$ Average expense \$ Average net profit \$	288 152.886 132.947 19,939	37,495 28.288 9.207	56.411 43.295 13.116	104.541 86.844 17,697	413.098 373,362 39,738
Businesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	<b>78</b> 166.027 176,119 -10,092	35,449 37,543 -2,094	54,821 60,702 -5,881	122,824 131,274 -8,450	451.014 474.955 -23.941

<sup>[1]</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.





# FOREST PRODUCTS TRUCKING INDUSTRY

# **CANADA**

1987



SMALL BUSINESS OFFICE





TABLE 1. Selected operating ratios, in percent of sales, 1987

Canada, Forest Products Trucking Industry (SIC 4565)

	Total(1)	3ottom 25%	Lower middle 25%	Upper middle 25%	Fop 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	420 (1) (1)	(1) 65	65 105	105 176	176 (1

		Indus	try aver	age(2)			R	eporting	busines	ses only(	3)
Selected expense item	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%	% busi- nesses reporting	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
	~~~	P	ercent o	of sales				Pe	rcent of	sales	
Cost of sales	2.8	2.9	2.6	0.7	5.1	10.2	27.6	69.0	23.8	7.0	32.9
Occupancy expenses Depreciation Repairs & maintenance Heat, light & telephone Rent	31.2 11.9 15.4 0.7 2.3	33.7 10.9 20.2 0.6 2.0	34-9 12.8 18.0 1.0 3.1	32.1 14.0 15.9 0.6 1.6	24.2 9.6 11.7 0.5 2.3	98.2 91.7 80.5 67.3 37.9	31.8 12.9 20.4 1.0 6.0	35-1 15-1 28-3 1-1 12-1	34.9 13.0 22.2 1.4 8.1	32.3 14.4 18.9 0.9 3.7	24.2 9.8 13.9 0.7 4.4
Personnel expenses	16.6	12.5	11.4	18.3	24.1	83.0	20.0	23.4	13.6	18.4	25.7
Financial expenses Interest & bank charges Professional fees	<b>4.6</b> 3.7 0.9	4.5 3.9 0.6	<b>5.5</b> 4.6 0.9	4.8 3.7 1.0	3.4 2.6 0.9	92.3 86.1 75.6	4.9 4.3 1.1	5.5 5.3 1.4	<b>5.8</b> 5.2 1.1	<b>5.2</b> 4.3 1.3	3.4 2.7 0.9
Other expenses	34.7	37.6	33.9	32.9	34.5	98.9	35.1	39.5	33.9	32.9	34.5
Profit (loss)	10.2	8.7	11.7	11.2	8.7	98.7	10.3	8.7	11.7	11.7	8.5
Total	100.0	100.0	100.0	100.0	100.0	100.0					

#### Symbols

- zero or no observations
- -- too small too be expressed
- not applicable
- confidential

- (1) These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.
- Total weighted expenditure on a given item - x 100 for each quartile. (2) Value in each cell =

Total weighted sales of all businesses in the sample

Total weighted expenditure on a given item (3) Value in each cell =

- x 100 for each quartile. Total weighted sales of businesses reporting this item of expenditure

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal 100%.

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item.

Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom 25%, lower middle 25%, etc.) represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes, the high and low values of sales are shown.

## How to use the tables

- now to use the lables (1) Locate the appropriate sales range that is displayed on the two lines entitled "Low sales value" and "High sales value". (2) The selected range will indicate the proper quartile, i.e. the bottom 25%, the lower middle 25%, the upper middle 25% or the top 25%.
- (3) Data pertaining to the selected sales size range will be in that quartile.

## Standard Industrial Classification Definition (SIC 1980):

## SIC 4565 - Forest Products Trucking Industry

Businesses primarily engaged in transporting pulpwood, wood chips and saw-logs whether or not specialized equipment is used. Included are businesses engaged in the log hauling trucking service, lumber hauling truck service, timber hauling truck service and the wood chips truck hauling service.

Balance sheet profile for incorporated businesses only, 1987 TABLE 2.

Canada, Forest Products Trucking Industry (SIC 4565)

	Total(1)	Bottom 25%	Lower micdle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	252 (†) (1)	(†) 98	98 165	165 327	327
			Average (\$000's)		
Assets					
Cash				15	47
Accounts and notes receivable	18	2	6	15	41
Inventory Other current assets	37	9	15	31	92
Total current assets	55	12	21	46	92 139
Fixed assets	118	46	74	118	232
Less: Accum. dep. on fixed assets	-	•			
Other assets	16	8	9	8	41
Total assets	189	66	104	172	411
_iabilities and equity					0.5
Current loans	13	6 1.4	9 24	10 45	26 115
Other current liabilities Total current liabilities	50 63	21	34	55	141
Mortgages payable	00	£ 1		-	-
Long term debt	12	13	5	11	19
Other liabilities	51	26	46	40	90
Total liabilities	125	60	85	106	250
Total equity	64	6	19	67	161

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1987

Canada, Forest Products Trucking Industry (SIC 4565)

	Total(2)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	252 (1) (1)	(1) 98	98 165	165 327	327
			Average		
Liquidity ratio Current ratio (times)	0.9	0.6	0.6	0.8	1.0
Leverage ratios Debt/equity ratio (times) Interest coverage ratio (times) Debt ratio (times)	2.0 3.1 0.7	9.7	4.5 2.0 0.8	1.6 4.6 0.6	1.5 4.0 0.6

<sup>(1)</sup> The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in Table 2.

See Table 1 for symbols and notes.

#### Definitions:

## 1. Liquidity ratio:

Current = current assets / current liabilities

- al Debt/equity = total fiabilities / equity
  b) Debt ratio = total fiabilities / total assets.
  c) Interest coverage = net profit + interest expense / interest expense.

<sup>(2)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1987 Canada, Forest Products Trucking Industry (SIC 4565)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	151 (1) (1)	(1)	96 180	180 345	· 345
			Average (\$000's)		
Operating activities Cash from operations Depreciation Other	20 31 -6	-10 12 -3	11 21 -1	22 29 -8	5 4 6 1 - 1 4
Dividends	-5	-	-3	-7	-9
Investment activities  Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment	20 -53 -3 2	10 -23 -	25 -31 -	18 -54 -	28 -103 -12 6
Financing activities  Increase in long term debt Repayment of long term debt Loans from shareholders Repayment of loans from shareholders Advances & loans from government Increase in equity Decrease in equity Other	27 -28 -5 -6 - 1 -2	17 -4 6 -2 - - -3	21 -33 1 -6 -	24 -23 3 -5 -	47 -50 8 -11 -3 -4 -1
Increase(decrease) in cash & equivalents Cash & equivalents-Beginning of the year Cash & equivalents - End of the year	3 24 27	-1 1	6 12 18	1 18 18	5 63 69

<sup>(1)</sup> These estimates are based on a sample of incorporated businesses reporting sales between \$25,000 and \$2,000,000. Sample count includes only those businesses reporting a statement of changes. See Table 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1984-1987 based on SIC classification in 1987 Canada, Truck Transport Industries (SIC 456)

Business size expressed in average labour units(1)		Total payroll (\$000's)		Changes in number of businesses with paid employees		
	Number of businesses		Average labour units(1)	Newly reporting(2)	No longer reporting(3)	
1984						
Total	18,066	2,921,085	136,142	3,718	2,293	
less than 20 20 - 39 100 - 499 500 and over	16,812 827 296 131	810.160 610,667 699,874 800.384	35.598 27,193 30,521 42,830	3.595 81 34 8	2.225 39 24 5	
1987						
Total	21,463	3,667,419	153.688	4.470	• • •	
less than 20 20 - 99 100 - 499 500 and over	20,043 969 321 130	1,059.091 796.424 879.811 932.093	41.552 31.664 34.483 45.989	4,332 95 36 7		

<sup>(1)</sup> Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment, Payroll and Hours, Statistics Canada, Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.

(2) Refers to businesses reporting no payroll deductions in the previous year.

SOURCE: Small Business and Special Surveys Division, Statistics Canada.

<sup>&</sup>quot;Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly.

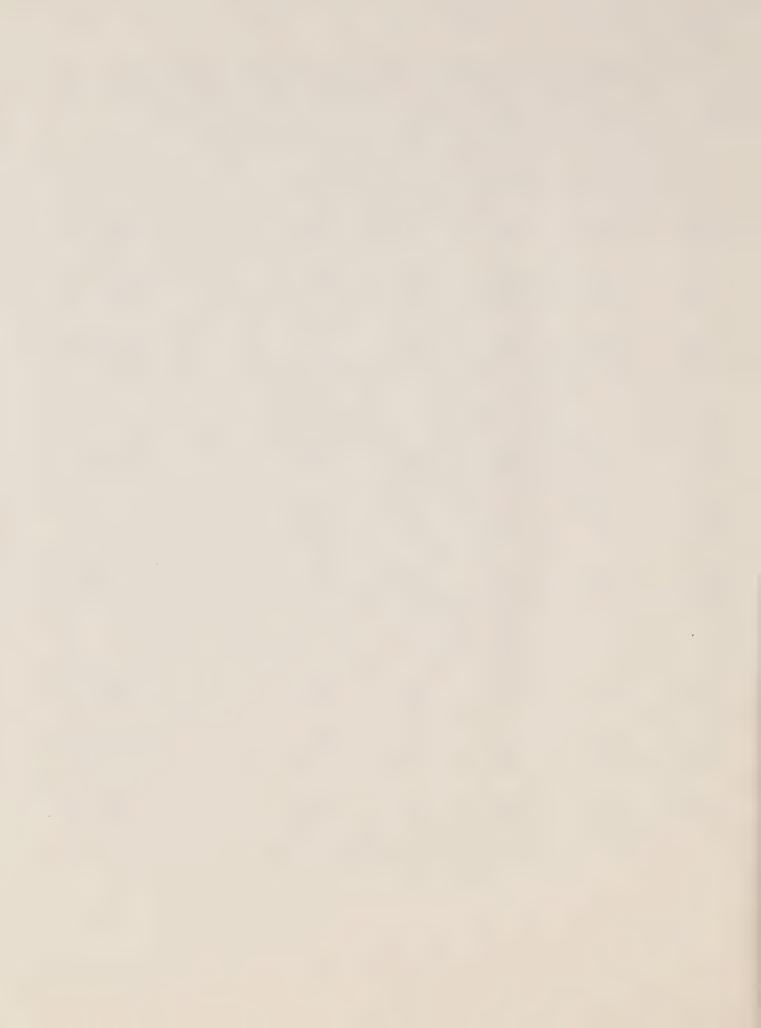
See Table 1 for symbols and notes.

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1985-1987 Canada, Forest Products Trucking Industry (SIC 4565)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
			1985		
Number of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	647 177.639 156.261 21,378	48.974 41.738 7.235	95,103 82.392 12,711	137.120 110.564 26.556	429,360 390,350 39,010
Businesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	574 176,682 150,272 26,410	49.281 38,630 10,651	95,826 78,403 17,423	137,065 109.461 27.604	424,554 374,592 49,962
Average net loss \$ Average net loss \$ Average net loss \$	73 183.796 194.889 -11,093	47,929 52.308 -4.379	92.059 99.194 -7.135	139,057 149.895 -10.838	456.139 478.159 -22.020
			1986		
Average net profit (loss) \$	578 194,402 179,503 14,899	55.685 49.760 5.925	104.960 92.639 12.321	142.899 127.240 15.659	474.063 448.372 25.691
Average sales \$ Average expense \$ Average expense \$ Average net profit \$	590 192,413 169,904 22,509	56.525 47.767 8.758	104.531 86.975 17.556	141,903 118,885 23,018	466.693 425,990 40,703
Average net loss (No.) Average sales \$ Average expense \$ Average net loss \$	88 201.732 214.324 -12.592	52,701 56.838 -4,137	106,421 111,945 -5,524	146,487 157,369 -10,882	501,317 531,144 -29.827
			1987		
lumber of observations in sample Average saies \$ Average expense \$ Average net profit (loss) \$	436 178.997 163.645 15.352	49,949 48,785 1,164	84.429 74,090 10,339	133.247 117.852 15.395	448,364 413,852 34,512
Average net profit (No.) Average expense \$ Average expense \$ Average net profit \$	339 181.256 155.989 25.267	51.353 39.342 12.011	84,530 69,679 14,851	137,059 112,070 24,989	452,082 402,864 49,218
Businesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	97 172.248 186,506 -14.258	46,710 70,572 -23,862	84.104 88.387 -4.283	123.583 132.513 -8,930	434.596 454.551 -19.955

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.





# L.

# GENERAL FREIGHT TRUCKING INDUSTRY

# **CANADA**

1987





SMALL BUSINESS OFFICE



Industry, Science and Technology Canada

Industrie, Sciences et Technologie Canada



TABLE 1. Selected operating ratios, in percent of sales, 1987

Canada, General Freight Trucking Industry (SIC 4561)

	Total (1)	Bottom 25%	Lower midale 25%	Upper middle 25%	10p 25%
Susinesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	3.724 (1) (1)	(1)	46 78	78 128	. ċs

		Industry average(2)				Reporting businesses only( 3)				3)	
Selected expense item	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%	% busi- nesses reporting	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
		P	ercent c	f sales			. Percent of sales				
Cost of sales	1.1	1.2	0.5	1.0	1.7	5.5	20.0	21.8	12.8	23.4	20.3
Occupancy expenses Depreciation Repairs & maintenance Heat, light & telephone Rent	22.7 10.0 9.1 0.8 2.7	20.1 8.6 8.3 0.8 2.4	23.1 9.9 10.0 0.8 2.5	24.7 11.5 10.0 0.8 2.4	22.7 10.2 8.3 0.9 3.4	97.8 87.8 67.3 59.2 44.8	23.2 11.4 13.6 1.4 6.0	21.1 10.4 15.0 1.7 7.8	23.7 11.9 15.1 1.6 6.4	25.0 12.7 13.8 1.3 5.2	22.8 10.7 11.0 1.2 5.3
Personnel expenses	11.9	6.2	9.8	11.8	19.9	72.0	16.5	12.3	14.8	14.9	21.6
Financial expenses Interest & Dank charges Professional fees	4.0 3.3 0.7	3.4 2.7 0.7	4.1 3.3 0.7	4.5 3.9 0.6	4.0 3.3 0.7	92.0 77.4 75.4	4.3 4.3 0.9	4.0 4.3 1.1	4.5 4.5 1.0	4.7 4.7 0.8	4-1 3.7 0.8
Other expenses	42.0	38.5	42.2	43.5	43.7	99.9	42.0	38.6	42.3	43.5	43.7
Profit (loss)	18.4	30.6	20.3	14.5	8.1	98.1	18.7	31.0	20.8	14.9	8.2
Total	100.0	100.0	100.0	100.0	100.0	100-0					

#### Symbols

- zero or no observations
- -- too small too be expressed
  ... not applicable
  x confidential

#### Footnotes

- (1) These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.
- Total weighted expenditure on a given item - x 100 for each quartile. (2) Value in each cell = Total weighted sales of all businesses in the sample
- Total weighted expenditure on a given item × 100 for each quartile (3) Value in each cell = Total weighted sales of businesses reporting this item of expenditure

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal 100%.

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item.

Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom 25%, lower middle 25%, etc.) represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes, the high and low values of sales are shown.

#### How to use the tables

- Locate the appropriate sales range that is displayed on the two lines entitled "Low sales value" and "High sales value".
   The selected range will indicate the proper quartile, i.e. the bottom 25%, the lower middle 25%, the upper middle 25% or the top 25%.
- (3) Data pertaining to the selected sales size range will be in that quartile.

#### Standard Industrial Classification Definition (SIC 1980):

SIC 4561 General Freight Trucking Industry
Businesses primarily engaged in the provision of local and long distance trucking and transfer of general freight. This industry includes general freight cartage services, general freight local trucking services, general freight long distance trucking services, general freight trucking services, general freight trucking services, general freight trucking contractors.

Balance sheet profile for incorporated businesses only, 1987 TABLE 2.

Canada, General Freight Trucking Industry (SIC 4561)

	Total(1)	Bottom 25%	Lower micdle 25%	Upper middle 25%	750 05%
Susinesses in sample No Low sales value (\$000's) High sales value (\$000's)	1.768	(1)	86 138	138	284
			Average (\$000's)		
Assets					
Cash Accounts and notes receivable	24	3	7	14	72
Inventory Other current assets Total current assets Fixed assets	28 52 95	10 13 30	15 22 60	22 36 82	65 137 210
Less: Accum. dep. on fixed assets Other assets	13	2	9	7	34
Total assets	160	45	91	124	381
Liabilities and equity Current loans Other current liabilities Total current liabilities	13 47 60	4 14 18	6 29 35	9 32 42	32 112 144
Mortgages payable Long term debt Other liabilities	9 50	3 20	5 34	8 47	18 99
Total liabilities Total equity	119 42	41	74 17	<b>97</b> 27	261 120

<sup>11)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes

TABLE 3. Financial ratios(1) for incorporated businesses only, 1987 Canada, General Freight Trucking Industry (SIC 4561)

Top 25% Total(2) Bottom 25% Lower Upper middle 25% middle 25% Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's) 1,768 138 284 (1) (1) 138 284 (1) Average Liquidity ratio Current ratio (times) 1.0 0.9 0.7 0.6 0.9 Leverage ratios
Debt/equity ratio (times) 2.2 3.0 0.7 2.8 2.4 0.7 3.6 2.3 0.8 11.7

0.5

0.8

See Table 1 for symbols and notes.

Interest coverage ratio (times) Debt ratio (times)

#### Definitions:

#### 1. Liquidity ratio:

Current = current assets / current liabilities.

- a) Debt/equity = total liabilities / equity.
  b) Debt ratio = total liabilities / total assets.
  c) Interest coverage = net profit = interest expense / interest expense.

<sup>(1)</sup> The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in Table 2.

<sup>(2)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1987 Canada, General Freight Trucking Industry (SIC 4561)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	700 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	841 (1) (1)	(1)	92 140	140 298	298 (1)
			Average (\$000's)		
Operating activities Cash from operations Depreciation Other	13 26 -5	2 8 -2	7 19 -1	10 21 -5	32 54 -12
Dividends	-4	-2	-2	-5	-8
Investment activities  Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment	18 -46 -2 1	-12 -1	22 -32 -2 -	14 -30 - 1	30 -108 -5 3
Financing activities    Increase in long term debt    Repayment of long term debt    Loans from shareholders    Repayment of loans from shareholders    Advances & loans from government    Increase in equity    Decrease in equity    Other	24 -20 7 -8 - 1	6 -6 6 -2 -	17 -14 4 -12 -	19 -18 3 -6 -1	56 -43 -16 -11 -2
Increase(decrease) in cash & equivalents Cash & equivalents-Beginning of the year Cash & equivalents - End of the year	3 5 8	1 8 10	-5 -1	3 8 11	4 9 13

<sup>(1)</sup> These estimates are based on a sample of incorporated businesses reporting sales between \$25,000 and \$2,000,000. Sample count includes only those businesses reporting a statement of changes.

See Table 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1984-1987 based on SIC classification in 1987 Canada, Truck Transport Industries (SIC 456)

		Total payroll (\$000's)		Changes in number of businesses with paid employees		
Business size expressed in average labour units(1)	Number of businesses		Average labour units(1)	Newly reporting(2)	No longer reporting(3)	
1984						
Total	18,066	2,921,085	136,142	3,718	2.293	
less than 20 20 - 99 100 - 499 500 and over	16.812 827 296 131	810.160 610,667 699.874 800.384	35.598 27,193 30.521 42.830	3.535 81 34 8	2.225 39 24 5	
1987						
Total	21,463	3,667,419	153,688	4,470		
less than 20 20 - 99 100 - 499 500 and over	20.043 969 321 130	1,059,091 796,424 879,811 932,093	41.552 31.664 34.483 45.989	4,332 95 36 7		

<sup>(1)</sup> Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment, Payroll and Hours, Statistics Canada, Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.

<sup>(2)</sup> Refers to businesses reporting no payroll deductions in the previous year.(3) Refers to businesses reporting no payroll deductions in the following year

<sup>&</sup>quot;Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly.

See Table 1 for symbols and notes

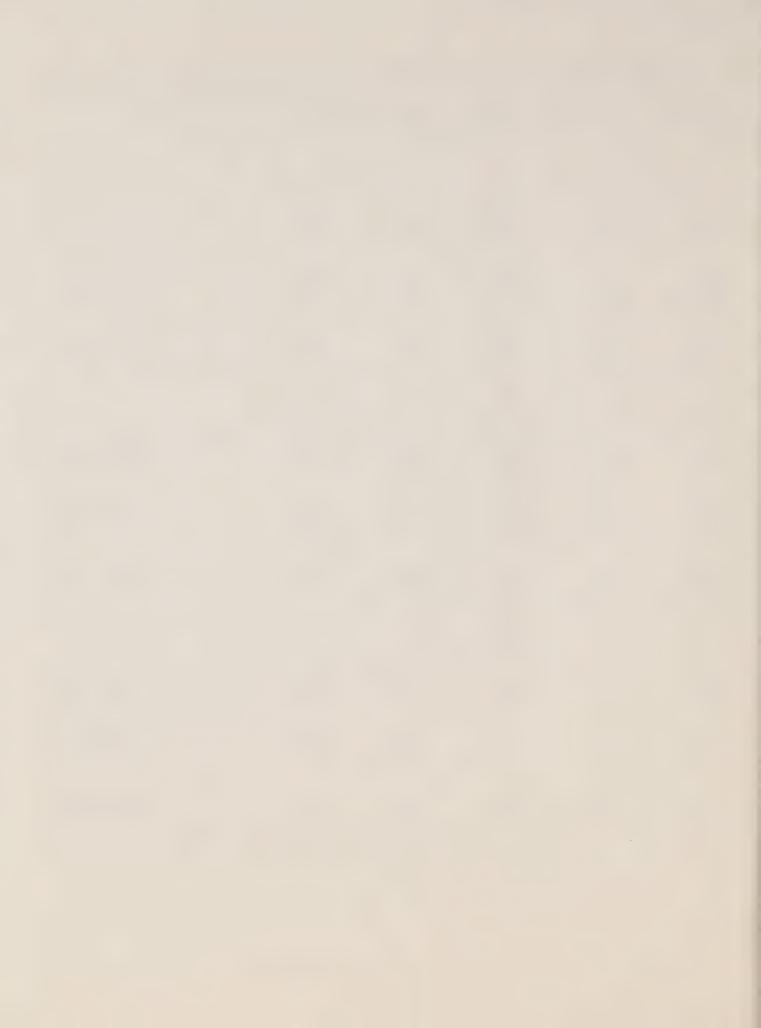
TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1985-1987 Canada, General Freight Trucking Industry (SIC 4551)

	Total(1)	Bottom 25%	Lower middle 25%	Upber middle 25%	Top 25%
			1985		
umber of observations in sample Average sales \$ Average expense \$	2,486 186,498 171,080	40.234 31,240	74.675 64.203	121.891	509.190 480.147
Average net profit (loss) \$	15,418	8.994	10.472	13.162	29.043
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	2.217 187.998 165.427 22.571	39.948 28,499 11,449	74,046 59.552 14,494	121.344 103.661 17,683	516,655 469,995 46.660
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	269 181,721 196,442 -14,721	42.095 49.047 -6.952	77.625 86.030 -8,405	124.644 134.276 -9.632	482,519 516,415 -33,896
			1986		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	1,667 214,605 201,463 13,142	39.423 29.421 10.002	79.530 71.123 8.407	140.000 131.280 8.720	599,468 574,029 25,439
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	. 1,417 223,130 199,893 23,237	38,989 24,530 14,459	79.560 65.194 14.366	140,236 122,139 18,097	633,733 587,708 46,025
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	250 193,596 206,663 -13,067	40,969 46.835 -5,866	79.425 91,999 -12,574	139,574 147.741 -8,167	514.416 540.075 -25.659
			1987		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	3.773 133.924 119.312 14.612	36.019 25.142 10.877	60,206 47,673 12,533	100,152 85,743 14,409	339.317 318.688 20.629
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	3.087 132.327 112.751 19.576	36.054 22.763 13.291	59.936 43,555 16,381	99.842 81,523 18.319	333,476 303,162 30,314
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	585 140.932 152,732 -11.800	35.749 43.599 -7,850	61,591 68,820 -7,229	102,209 113,727 -11,518	364,179 384,782 -20,603

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes





# VENDING MACHINE OPERATORS

**CANADA** 

1987







TABLE 1. Selected operating ratios, in percent of sales, 1987

Canada, Vending Machine Operators (SIC 6911)

	Total(1)	Bottom 25%	Lower middle 25%	Upper midale 25%	700 25%
Susinesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	43 (1) (1)		:-		

		Indus	try aver	age(2)			R	eporting	busines	ses only(	3)
Selected expense item	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%	% busi- nesses reporting	Total	Battom 25%	Lower middle 25%	Upper middle 25%	To: 25%
		P	ercent o	of sales				Percent of sale			
Cost of sales	51.5	**				88.3	58.3				
Occupancy expenses	11.9					100.0	11.9				
Depreciation	6.3					93.3	6.7				
Repairs & maintenance	2.0				40.40	74.4	2.7				
Heat, light & telephone Rent	1.2					75.4 71.3	1.6			~~	
Personnel expenses	15.2					85.5	17.7			40.46	-
inancial expenses	2.9			***		93.7	3.1				-
Interest & bank charges	2.1		**			85.3	2.4				
Professional fees	0.8					73.1	1.1				-
Other expenses	14.5			***	40 40	100.0	14.5				
Profit (loss)	4.1				~ ~	100.0	4.1				
Total .	100.0					100.0	• • •				40 (

#### Symbols

zero or no observations

-- too small too be expressed

not applicable

#### Footnotes

(1) These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.
Total weighted expenditure on a given item - x 100 for each quartile. (2) Value in each cell =

Total weighted sales of all businesses in the sample

Total weighted expenditure on a given item  $- \times 100$  for each quartile. (3) Value in each cell = Total weighted sales of businesses reporting this item of expenditure

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal 100%.

#### Notes

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item.

Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom 25%, lower middle 25%, etc.) represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes, the high and low values of sales are shown.

#### How to use the tables

- (1) Locate the appropriate sales range that is displayed on the two lines entitled "Low sales value" and "High sales value".

  (2) The selected range will indicate the proper quartile, i.e. the bottom 25%, the lower middle 25%, the upper middle 25% or the top 25%.
- (3) Data pertaining to the selected sales size range will be in that quartile.

# Standard Industrial Classification Definition (SIC 1980):

#### SIC 6911 - Vending Machine Operators

Businesses primarily engaged in retail dealing, using coin-operated vending machines to dispense a variety of products. Included are beverage vending machine operators, cigarette vending machine operators, confectionery vending machine operators, food vending machine operators and retail non-store vending machine merchandise.

TABLE 2. Balance sheet profile for incorporated businesses only, 1987 Canada, Vending Machine Operators (SIC 6911)

Top 25% Bottom 25% Upper Total(1) Lower middle 25% middle 25% 19 Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's) (1) --. . --Average (\$000's) Assets Cash -7 --Accounts and notes receivable \_\_ -nventory Other current assets Total current assets 103 --109 --75 Fixed assets Less: Accum. dep. on fixed assets 46 Other assets Total assets 231 Liabilities and equity Current loans Other current liabilities Total current liabilities --51 e0 40 Mortgages payable Long term dept Other liabilities 29 Total liabilities 82 ---Total equity 149

See Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1987 Canada, Vending Machine Operators (SIC 6911)

	Total(2)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	19 (1) (1)	· ·		**	
			Average		
Liquidity ratio Current ratio (times)	2.1	**	••	~ *	4.0
Leverage ratios  Deot/equity ratio (times)  Interest coverage ratio (times)  Debt ratio (times)	0.6 3.2 0.4			••	** ** ** **

<sup>(1)</sup> The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in Table 2.

See Table 1 for symbols and notes.

#### Definitions:

## 1. Liquidity ratio:

Current = current assets / current liabilities.

#### 2. Leverage ratios:

- a) Debt/equity = total liabilities / equity.
   b) Debt ratio = total liabilities / total assets.
   c) Interest coverage = net profit + interest expense / interest expense.

<sup>[1]</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

<sup>(2)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1987 Canada, Vending Machine Operators (SIC 6911)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Dusinesses in sample (No.)	12				
ow sales value '\$000's) igh sales value (\$000's)	(1)				
			Average (\$000's)		
perating activities					
Cash from operations	10				40
Depreciation	41	**			
Other	-4		**		
Dividends	-25	**	••		
investment activities					
Disposal of fixed assets	•				
Purchase of fixed assets	-17	**			
Increase in investment					
Decrease in investment	1				
inancing activities					
Increase in long term debt	4		~ ~	es es	
Repayment of long term debt	-3	**	***	et 40	
Loans from shareholders	27				
Repayment of loans from shareholders	-46	••		***	
Advances & loans from government	•				~ ~
Increase in equity	•				***
Decrease in equity	•			~ =	
Other	•				
increase(decrease) in cash & equivalents	-13	~ ~			****
Cash & equivalents-Beginning of the year	27			40 sin	10.10
Cash & equivalents - End of the year	14		40 000		

<sup>(1)</sup> These estimates are based on a sample of incorporated businesses reporting sales between \$25,000 and \$2,000,000. Sample count includes only those businesses reporting a statement of changes. See Table 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1984-1987 based on SIC classification in 1987 Canada, Vending Machine Operators (SIC 6911)

		Total payroll (\$000's)	Average labour units(1)	Changes in number of businesses with paid employees		
Business size expressed in average labour units(1)	Number of businesses			Newly reporting(2)	No longer reporting(3)	
1984						
Total	577	62.797	5,610	75	40	
less than 20 20 - 99 100 - 499 500 and over	513 55 9	23.415 23.196 16,186	2.053 1.931 1.626	74 1 -	39 - 1	
1987						
Total	530	72,415	5,306	68		
less than 20 20 - 99 100 - 499 500 and over	469 49 12	27.438 23.061 21,916	2,032 1,684 1,590	64 3 1		

Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment, Payroll and Hours, Statistics Canada, Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.
 Refers to businesses reporting no payroll deductions in the previous year.
 Refers to businesses reporting no payroll deductions in the following year.

<sup>&</sup>quot;Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly.

See Table 1 for symbols and notes.

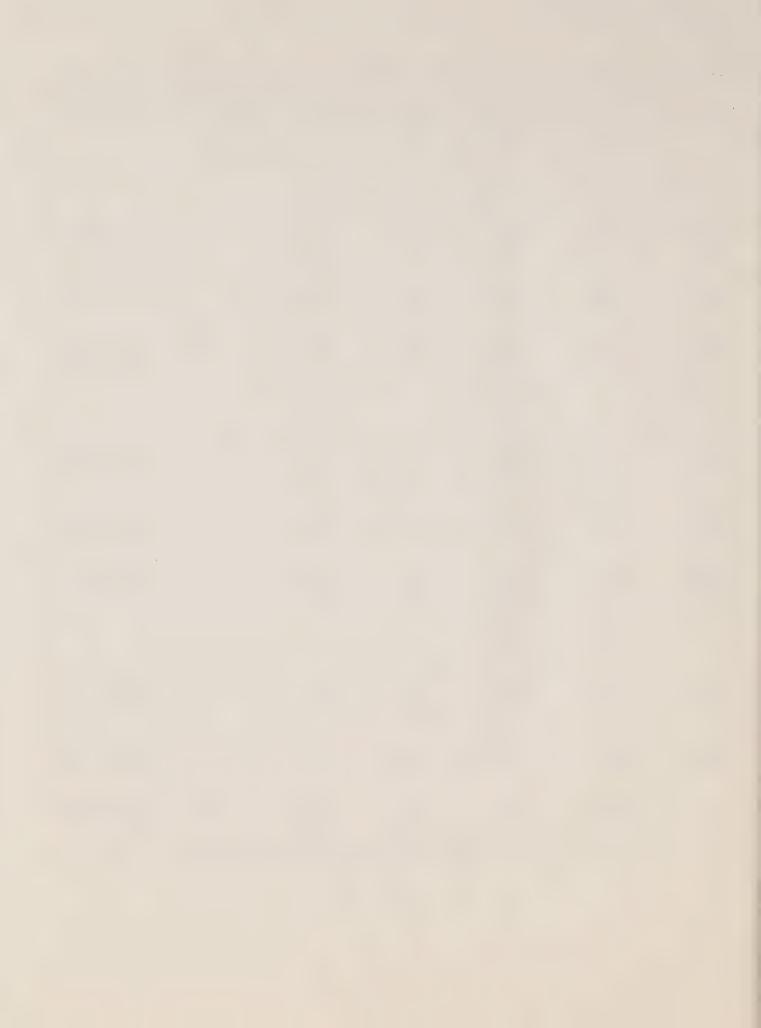
TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1985-1987 Canada, Vending Machine Operators (SIC 6911)

	Total(1)	Bottom 25%	Lower middle 25%	Joper midale 25%	700 25%
			1985		
Number of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	107 243.645 235.988 6.657	39.947 35.932 4.015	74,718 70.343 4,375	243.868 233.607 10.261	516.048 508.068 7,980
Average expense \$ Average net profit \$ Average net profit \$	266.982 246.480 20.502	39.518 31.719 7,799	73,506 66.974 6,532	245.407 220.783 24.524	709.496 666.445 43.051
dusinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	26 216.962 231.466 -14.504	40.942 45.699 -4.757	82,941 93,214 -10,273	241.891 250.085 -8.194	502.073 536.867 -34.794
			1986		
Number of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	78 297,699 283,267 14,432	39.396 33.062 6.334	56,957 62,759 4,198	179.115 179.879 -764	905.329 857,366 47,963
Businesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	80 334,401 311,359 23,042	39.259 31.560 7.699	67,798 62,384 5,414	238.691 227.003 11.688	991,855 924,489 67,366
Businesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	18 222.888 228.773 -5.885	40,179 41,658 -1,479	61.571 65.155 -3,584	153,326 159,480 -6.154	636.475 648.800 -12.325
			1987		
Number of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	197 183,361 178,247 5,114	37,316 37.656 -340	66,989 58,045 8,944	164.045 163.662 383	465,094 453,626 11,468
Businesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	122 184,441 173.180 11.251	31,868 26.624 5.244	64,295 51,371 12,924	160.208 150.338 9.870	481,392 464,386 17,006
Businesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	75 177.774 192.167 -14,393	42,771 48,701 -5,930	76.309 81,127 -4,818	180,425 220,532 -40,107	411.590 418,306 -6.716

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes





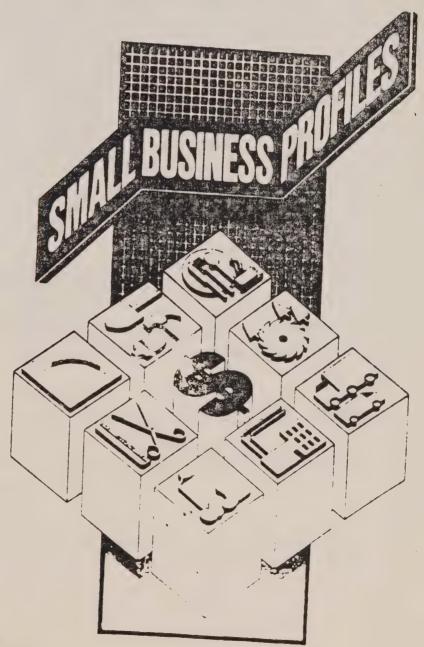
CA1 IST 20 -S 51

# VIDEO MOVIES & AUDIO-VISUAL EQUIPMENT RENTAL & LEASING

# CANADA

1987





SMALL BUSINESS OFFICE



Industry, Science and Technology Canada

Industrie, Sciences et Technologie Canada

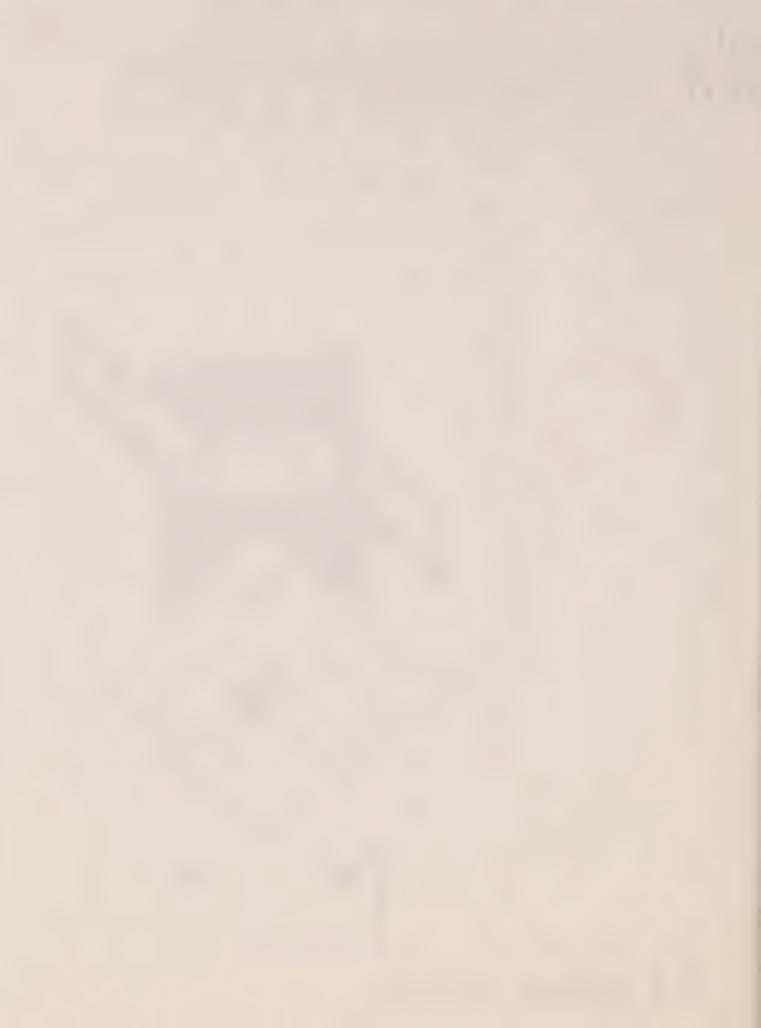


TABLE 1. Selected operating ratios, in percent of sales, 1987

Canada, Video Movies and Audio-Visual Equipment Rental (SIC 9912)

	Total(1)	Bottom 25%	Lower mradle 25%	Upper midale 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	316 (1) (1)	(1) 50	50 . 93	93 143	143 (1)

		Industry average(2)					Reporting businesses only( 3)				3)
Selected expense item	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%	% busi- nesses reporting	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
		P	ercent o	fsales				Pe	rcent of	sales	
Occupancy expenses Depreciation Repairs & maintenance Heat, light & telephone Rent	36.6 22.4 1.2 2.3 10.8	37.5 21.1 1.3 2.5 12.6	41.2 25.6 0.7 2.7 12.2	35.7 21.7 1.7 2.1 10.2	32.1 21.1 1.1 1.8 8.1	99.6 89.6 72.7 91.6 89.9	36.8 24.9 1.6 2.5 12.0	38-0 31-7 1-9 2-9 14-4	41.2 27.0 1.1 3.0 13.9	35-7 21-8 2-1 2-2 11-1	32.2 21.6 1.3 1.9 8.9
Personnel expenses	20.0	15.3	19.2	23.6	21.8	84.1	23.8	23.5	25.0	24.5	22.2
Financial expenses Interest & bank charges Professional fees	5.1 3.4 1.7	5.0 4.0 1.0	7.1 3.9 3.1	<b>4.8</b> 3.2 1.6	3.6 2.5 1.1	97.5 82.8 86.9	5.2 4.1 2.0	5.1 5.4 1.4	7.2 4.5 3.5	5.0 3.9 1.7	3.7 2.9 1.2
Other expenses	30.7	36.0	24.5	25.9	36.4	100.0	30.7	36.0	24.5	25.9	36.4
Profit (loss)	7.6	6.1	8.1	10.0	6.1	97.9	7.7	6.1	8 - 2	10-4	6.2
Total	100.0	100.0	100.0	100-0	100.0	100.0					

#### Symbols

- zero or no observations
   too small too be expressed
- ... not applicable
- confidential

- (1) These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

  Total weighted expenditure on a given item
- (2) Value in each cell = --- x 100 for each quartile. Total weighted sales of all businesses in the sample
- Total weighted expenditure on a given item x 100 for each quartile. (3) Value in each cell =
  - Total weighted sales of businesses reporting this item of expenditure

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal 100%.

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item.

Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom 25%, lower middle 25%, etc.) represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes, the high and low values of sales are shown.

#### How to use the tables

- (1) Locate the appropriate sales range that is displayed on the two lines entitled "Low sales value" and "High sales value".

  (2) The salected range will indicate the proper quartile, i.e. the bottom 25%, the lower middle 25%, the upper middle 25% or the top 25%.
- (3) Data pertaining to the selected sales size range will be in that quartile.

#### Standard Industrial Classification Definition (SIC 1980):

SIC 9912 - Audio-Visual Equipment Rental and Leasing Businesses primarily engaged renting and leasing audio-visual equipment. Businesses engaged in audio-visual rental and leasing, projection equipment rental, public address system rental, rental of audio-visual equipment, sound equipment rental, tape recorder rental and television rental are included in this industry.

TABLE 2. Balance sheet profile for incorporated businesses only, 1987 Canada, Video Movies and Audio-Visual Equipment Rental (SIC 9912)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%				
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	214 (1) (1)	(1)	67 113	113 183	183				
	Average (\$000's)								
Assets									
Cash	9	•	-		- 40				
Accounts and notes receivable	4	•	3	1	12.				
Inventory	24	7	18	18	E3				
Other current assets	28	8	21	. 19	53 65				
Total current assets Fixed assets	80	36	53	65	164				
Less: Accum. dep. on fixed assets	-	-	-	-					
Other assets	12	1	5	2	40				
Total assets	120	45	79	86	269				
Liabilities and equity									
Current loans	11	3	3	12	24				
Other current liabilities	33	15	17	24	76				
Total current liabilities	44	18	20	36	100				
Mortgages payable	5	2	-	6	13				
Long term debt Other Hiabilities	46	34	36	37	76				
Total liabilities Total equity	95 25	54 -8	56 23	80 7	1 <b>89</b> 80				

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000.000.

See Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1987 Canada, Video Movies and Audio-Visual Equipment Rental (SIC 9912)

	Total(2)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	214 (1) (1)	(1) 67	67 113	113 183	183
			Average		
Liquidity ratio Current ratio (times)	0.6	0.4	1.1	0.5	0.6
Leverage ratios Debt/equity ratio (times) Interest coverage ratio (times) Debt ratio (times)	3.8 3.5 0.8	-6.5 1.2	2.5 6.0 0.7	12.0 2.2 0.9	2.3 4.5 0.7

<sup>(1)</sup> The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in Table 2.

See Table 1 for symbols and notes.

#### Definitions:

## 1. Liquidity ratio:

Current = current assets / current liabilities.

#### Leverage ratios:

- a) Debt/equity = total liabilities / equity.
  b) Debt ratio = total liabilities / total assets.
  c) Interest coverage = net profit + interest expense / interest expense.

SOURCE: Small Business and Special Surveys Division, Statistics Canada.

<sup>(2)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1987 Canada, Video Movies and Audio-Visual Equipment Rental (SIC 9912)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	64	(1)	101 122	122 238	238
			Average (\$000's)		
Operating activities Cash from operations Depreciation Other	. 8 55 6	-4 24 4	-2 34 21	5 63 6	29 82 -2
Dividends	-2	-	•	-5	-2
Investment activities  Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment	7 -69 -2 4	-17 -22	1 -54 - -	-73 -1	15 -112 -5
Financing activities    Increase in long term debt    Repayment of long term debt    Loans from shareholders    Repayment of loans from shareholders    Advances & loans from government    Increase in equity    Decrease in equity    Other	5 -7 -4 -12 - - -1 -1	-3 1 -24 - - - -4	2 - - - 5 - - -	5 -11 7 -5 - - -	11 -10 4 -17 -1 -2
Increase(decrease) in cash & equivalents Cash & equivalents-Beginning of the year Cash & equivalents - End of the year	-4 5 1	-1 5 4	-4 7 3	-3 -3	-7 10 3

<sup>(1)</sup> These estimates are based on a sample of incorporated businesses reporting sales between \$25,000 and \$2,000,000. Sample count includes only those businesses reporting a statement of changes. See Table 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1984-1987 based on SIC classification in 1987 Canada, Video Movies and Audio-Visual Equipment Rental (SIC 9912)

	Number of To businesses	Total payroll (\$000's)	Average labour units(1)	Changes in number of businesses with paid employees		
Business size expressed in average labour units(1)				Newly reporting(2)	No longer reporting(3)	
1984						
Total	1,560	73,682	3,148	. 720	360	
less than 20 <sup>-</sup> 20 - 99	1.534	44.955 10,710	1,929 438	720	359	
100 - 499 500 and over	7	18,017	781	•	-	
1987						
Total	2,096	130.158	6,393	514	•••	
less than 20 20 - 99 100 - 499 500 and over	2.038 35 16 7	68,375 23,908 10,245 27,630	3,435 1,113 510 1,335	504 4 6 -	• • •	

<sup>(1)</sup> Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment, Payroll and Hours, Statistics Canada, Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.

(2) Refers to businesses reporting no payroll deductions in the previous year.

(3) Refers to businesses reporting no payroll deductions in the following year.

<sup>&</sup>quot;Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly

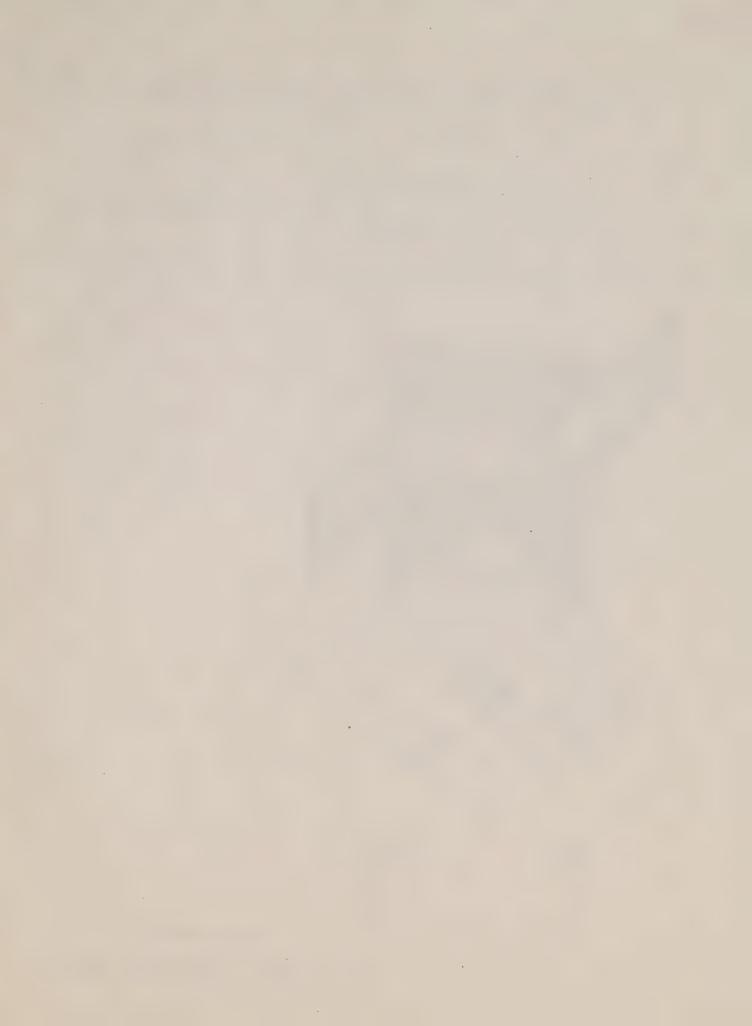
See Table 1 for symbols and notes.

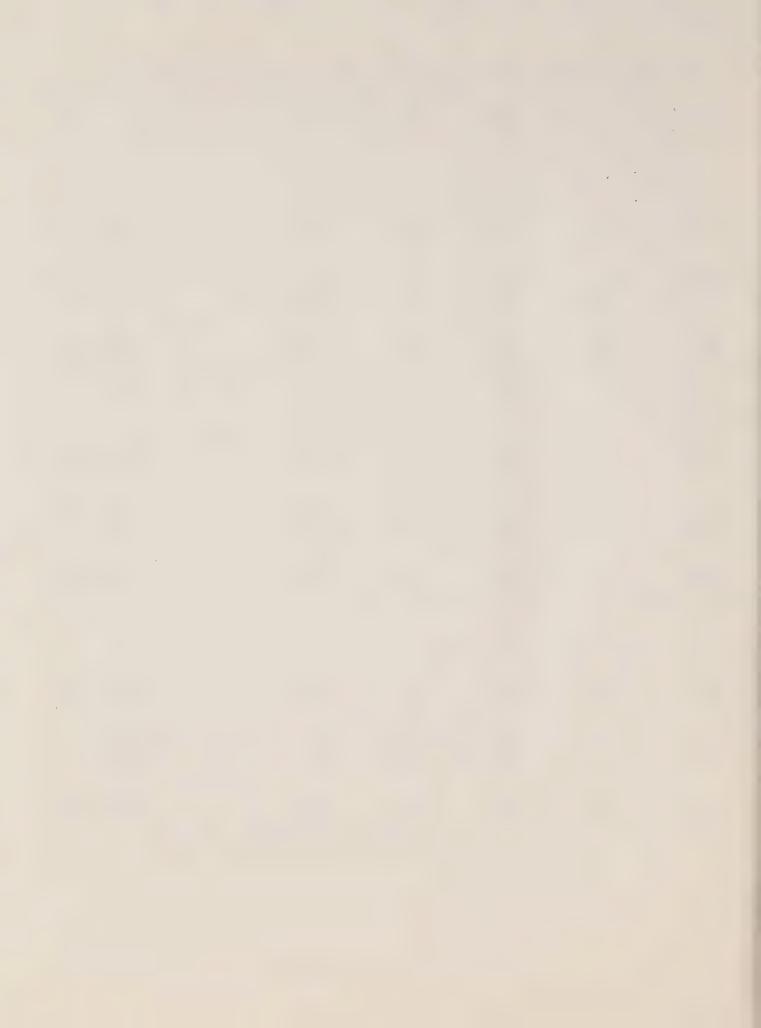
TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1985-1987 Canada, Video Movies and Audio-Visual Equipment Rental (SIC 9912)

	Total(1)	Bottom 25%	Lower middle 25%.	Upper middie 25%	. Top 25%
			1985		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	269 136,860 128,242 8.618	31,996 36,302 -4,306	53.806 50.606 3,200	116.349 108.940 7.409	345.287 317.119 28.168
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	134.080 116.687 17.393	32.489 23.275 9.214	55.352 46.231 9.121	122.310 106.506 15,804	326.170 290,734 35,436
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	70 160.706 173.941 -13.235	31.645 45,581 -13,936	50,985 58,589 -7,604	99,854 115,675 -15,821	460.340 475.919 -15.579
			1986		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	276 123.082 110.919 12,163	33.275 30,344 2,931	55.841 48.877 6,964	107.074 100.731 6.343	296.136 263.725 32.411
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	215 134,427 110,645 23,782	34,068 23,253 10,815	55.775 42.788 12.987	114,299 100,821 13,478	333.566 275,716 57,850
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	99,210 111,109 -11,899	32.465 37.590 -5,125	56.034 66.677 -10.643	87,251 100,485 -13,234	221,089 239,683 -18,594
			1987		
Number of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	370 139,286 128,329 10,957	37,631 35,738 1,893	66.776 61.757 5.019	116,946 106,443 10,503	335,792 309,377 26,415
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	267 144,948 123,579 21,269	36.995 28.668 8.327	69.871 55.716 14.155	117.414 100.324 17.090	355,511 310.007 45,504
Businesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	103 123,910 137,822 -13,912	38,517 45,583 -7,066	. 60.777 73.465 -12.688	115.555 124.621 -9.066	280.790 307.619 -26,829

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes





# CANADA

1987





SMALL BUSINESS OFFICE



Industry, Science and Technology Canada

Industrie, Sciences et Technologie Canada



TABLE 1. Selected operating ratios, in percent of sales, 1987

Canada, Wholesale Waste Materials (SIC 591)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Susinesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	324 (1) (1)	(1) 71	71 142	142 462	<b>462</b>

		Indus	stry aver	age(2)			R	eporting	busines	ses only	3)
Selected expense item	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%	% busi- nesses reporting	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
		F	Percent o	f sales				Pe	rcent of	sales	
Cost of sales	39.9	32.0	35.0	38.7	53.5	88.5	45.0	33.2	48.4	41.5	57.9
Occupancy expenses Depreciation Repairs & maintenance Heat. light & telephone Rent	10.0 3.2 2.1 2.2 2.5	14.0 4.0 2.3 3.1 4.5	9.0 3.9 2.4 1.7	10.8 3.2 2.3 2.5 2.9	6.5 1.7 1.6 1.5 1.6	97.8 80.9 66.5 90.6 52.8	10.3 4.0 3.2 2.4 4.7	14.4 6.1 3.5 3.6 10.9	9-4 5-7 4-4 1-3 2-5	10.8 3.3 3.1 2.7 4.7	6.5 1.9 2.2 1.6 2.3
Personnel expenses	18.9	18.2	14.8	25.5	17.3	88.4	21.4	21.5	19.9	26.0	17.9
Financial expenses Interest & bank charges Professional fees	3.1 2.3 0.9	3.5 2.3 1.2	4.0 3.3 0.8	3.2 2.3 0.9	1-8 1-1 0-7	90.9 72.6 82.0	3.4 3.1 1.1	4.9 4.2 2.1	4.2 4.7 0.9	3.3 2.8 1.0	1.9 1.4 0.7
Other expenses	23.1	25.0	28.5	22.8	16.3	100.0	23.1	25.0	28.5	22.8	16.3
Profit (loss)	4.9	7.3	8.7	-1.1	4.6	99.6	4.9	7.3	8.7	-1.2	4.7
Total	100.0	100.0	100.0	100.0	100.0	100.0		• • •	• • •	• • •	
,											

#### Symbols

- zero or no observations
- zero or no observations
  -- too small too be expressed
  ... not applicable

# confidential

#### Footnotes

- (1) These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.
- Total weighted expenditure on a given item (2) Value in each cell =

- x 100 for each quartile.

Total weighted sales of all businesses in the sample

Total weighted expenditure on a given item

- x 100 for each quartile. (3) Value in each cell =

Total weighted sales of businesses reporting this item of expenditure

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal 100%.

#### Notes

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item.

Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom 25%, lower middle 25%, etc.) represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes, the high and low values of sales are shown.

#### How to use the tables

- (1) Locate the appropriate sales range that is displayed on the two lines entitled "Low sales value" and "High sales value".

  (2) The selected range will indicate the proper quartile, i.e. the bottom 25%, the lower middle 25%, the upper middle 25% or the
- (3) Data pertaining to the selected sales size range will be in that quartile.

#### Standard Industrial Classification Definition (SIC 1980):

# SIC 5910 - Wholesale Waste Materials

Businesses primarily engaged in automobile wrecking and in buying and selling waste materials.

TABLE 2. Balance sheet profile for incorporated businesses only, 1987 Canada, Wholesale Waste Materials (SIC 591)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.)	234	(1)	134	352	674
High sales value (\$000's)	(1)	134	352	674	.1)
			Average (\$000's)		
Assets					
Cash					-
Accounts and notes receivable	32	2	8	31	85
Inventory	108	47	60	112	210
Other current assets Total current assets	139	49	68	143	294
Fixed assets	87	40	38	86	185
Less: Accum. dep. on fixed assets	-				
Other assets	15	-	5	5	49
Total assets	242	89	112	235	528
Liabilities and equity					
Current loans	24	. 3	8	30	56
Other current liabilities	61	17	26 35	65 95	134 190
Total current liabilities	85	20	35	35	190
Mortgages payable	7	7	3	4	15
Long term debt Other liabilities	57	33	42	44	106
Total liabilities	149	60	80	143	312
Total equity	93	29	32	92	217

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1987 Canada, Wholesale Waste Materials (SIC 591)

	Total(2)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	234 (1) (1)	(1)	134 352	352 674	674
			Average		
Liquidity ratio Current ratio (times)	1.6	2.4	2.0	1.5	1.5
Leverage ratios Debt/equity ratio (times) Interest coverage ratio (times) Debt ratio (times)	1.6 3.4 0.6	2.1 2.6 0.7	2.5	1.5 3.0 0.6	1.4 6.0 0.6

<sup>(1)</sup> The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in Table 2.

See Table 1 for symbols and notes.

#### Definitions:

## 1. Liquidity ratio:

Current = current assets / current liabilities.

#### 2. Leverage ratios:

- a) Debt/equity = total fiabilities / equity
  b) Debt ratio = total fiabilities / total assets.
  c) Interest coverage = net profit + interest expense / interest expense.

<sup>(2)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1987 Canada, Wholesale Waste Materials (SIC 591)

	Total(1)	Sottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	116 (1) (1)	(1) 145	145 415	415 703	703 (1)
			Average (\$000's)		
Operating activities					
Cash from operations Depreciation Other	45 12 -22	5 7 -4	95 10 -61	24 10 -7	55 21 -17
Dividends	-15	-2	-3	-19	-34
Investment activities Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment	14 -24 -6 4	-15 -15 -	21 -22	10 -13 -1	23 -48 -21 14
Financing activities Increase in long term debt Repayment of long term debt Loans from shareholders Repayment of loans from shareholders Advances & loans from government Increase in equity Decrease in equity Other	17 -9 7 -19 - - -2	11 -2 1 -7 -1 1 -2	17 -5 4 -51 - -	3 -4 4 -2 -	38 -25 20 -18 - - -7
Increase(decrease) in cash & equivalents Cash & equivalents-Beginning of the year Cash & equivalents - End of the year	2 8 10	-5 9 5	5 3 7	6 15 21	-1 6 5

<sup>(1)</sup> These estimates are based on a sample of incorporated businesses reporting sales between \$25,000 and \$2,000,000. Sample count includes only those businesses reporting a statement of changes. See Table 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1984-1987 based on SIC classification in 1987 Canada, Wholesale Waste Materials (SIC 591)

	Number of businesses	Total payroll (\$000's)	Δverage labour units(1)	Changes in number of businesses with paid employees		
Business size expressed in average labour units(1)				Newly reporting(2)	No longer reporting(3)	
1984						
Total	1,387	164,413	9,879	189	122	
less than 20 20 - 99 100 - 499 500 and over	1,256 113 18	74.404 63.981 26.028	4.537 3.839 1,503	177 7 5	117	
1987					6	
Total	1,505	210.747	10,608	228	• • •	
less than 20 20 - 99 100 - 499 500 and over	1,360 128 17	93,476 90,888 26.383	4,719 4,595 1,294	221 6 1	 	

Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment, Payroll and Hours, Statistics Canada, Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.
 Refers to businesses reporting no payroll deductions in the previous year.
 Refers to businesses reporting no payroll deductions in the following year.

See Table 1 for symbols and notes.

SOURCE: Small Business and Special Surveys Division, Statistics Canada.

<sup>&</sup>quot;Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly.

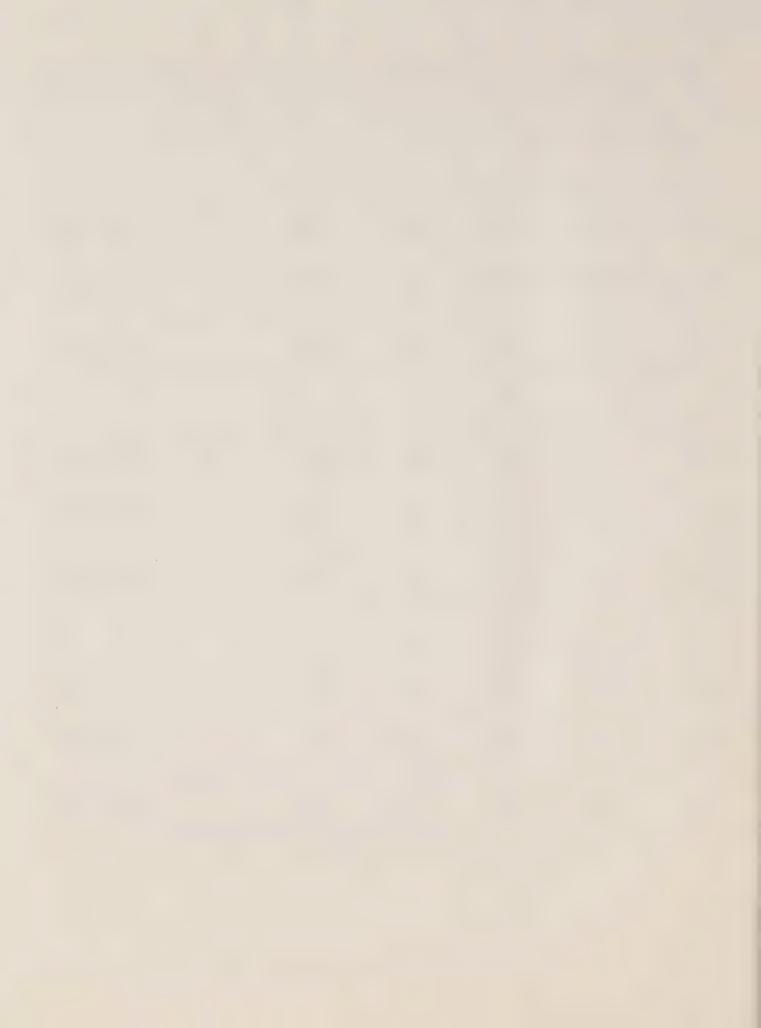
TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1985-1987 Canada, Wholesale Waste Materials (SIC 591)

	Total(1)	Bottom 25%	Lower middle 25%	Upper moddle 25%	Top 25%
			1985		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	227 329.857 320.845 9.012	46.857 40.017 6.840	115.854 110.026 5.828	221.372 212.777 8.595	935.343 920.558 14.785
sinesses reporting a profit (No.) Average saies \$ Average expense \$ Average net profit \$	185 338,090 314,719 23,371	48.016 38.451 9.565	112.535 100,055 12,480	230.026 210.225 19.801	961,784 910.146 51,638
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	42 302.980 336,350 -33.370	41.477 47.290 -5.813	121.181 126.033 -4.852	185.269 223,423 -38.154	863.992 948.652 -84,660
			1986		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	319 282,212 271,336 10,876	42,790 40,841 1,949	100,035 92,223 7,812	216.309 211.571 4.738	769.714 740.703 29.005
sinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	275 276,411 255,375 21,036	39.248 · 29,142 10,106	99.574 88.028 11.546	222.044 201.412 20,632	744,777 702,918 41,859
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	358.662 401.876 -43.214	48.453 59.550 -11_097	102.036 110,485 -8,429	206,149 229,569 -23,420	1,078,008 1,207,919 -129,911
			1987		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	354 339,455 324,473 14,982	46.241 42.351 3.890	102,474 93,187 9.287	284.492 291.137 -6,645	924.613 871.216 53,397
usinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	275 344,368 314,115 30,253	45.285 36.205 9.080	104.550 87,991 16,559	304.253 277,896 26.357	923.383 854.367 69.016
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	79 334,946 358,934 -23,988	48.031 53.860 -5.829	97,878 104,696 -6,818	261.980 306.221 -44.241	931,895 970,957 -39,062

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes





# WELDING

CANADA

1987





SMALL BUSINESS OFFICE





TABLE 1. Selected operating ratios, in percent of sales, 1987

#### Canada, Welding (SIC 9942)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) _ow sales value (\$000's) High sales value (\$000's)	455 (1) (1)	(1) 37	37 59	59 : 20	:26

Selected expense item	Total	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%	% busi- nesses	Total	Bottom 25%	Lower	Upper	Top 25%
				23/4		reporting			25%	25%	23/
0		Percent of sales					Percent of sales				
Occupancy expenses Depreciation Repairs & maintenance Heat, light & telephone Rent	13.2 5.7 2.9 2.0 2.5	18.1 7.8 3.9 2.8 3.6	12.8 7.0 2.1 1.7 2.1	12-8 4-7 3-6 2-2 2-3	9.1 3.4 1.3 1.6 2.2	100.0 90.8 63.7 82.2 51.7	13.2 6.3 4.5 2.5 4.9	18.1 8.9 6.2 3.7 7.9	12.8 7.8 3.7 2.3 4.0	12.8 5.3 6.1 2.5 5.3	9.1 3.5 2.6 1.7 3.4
Personnel expenses	20.5	9.3	20.0	21.6	30.8	78.5	26.8	20.0	25.5	26.3	31.2
Financial expenses Interest & bank charges Professional fees	2.7 1.7 1.0	3.0 1.7 1.2	3.5 2.2 1.4	2.2 1.5 0.7	2.3 1.4 0.8	95.5 - 75.9 86.0	2.9 2.2 1.2	3.1 2.7 1.4	3.8 3.2 1.6	2.3 1.8 0.9	2.3 1.6 0.9
Other expenses	46.8	47.5	42.7	48.2	48.8	100.0	46.8	47.5	42.7	48.2	48.8
Profit (loss)	16.8	22.2	21.0	15.2	9.1	96.7	17-4	23.0	21.8	15.9	9.4
Total	100.0	100.0	100.0	100.0	100.0	100.0					

#### Symbols

- zero or no observations
- too small too be expressed
- ... not applicable confidential

- (1) These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

  Total weighted expenditure on a given item

  x 100 for each quartile. (2) Value in each cell = -
  - Total weighted sales of all businesses in the sample
- Total weighted expenditure on a given item - x 100 for each quartile. (3) Value in each cell = Total weighted sales of businesses reporting this item of expenditure

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal 100%.

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item.

Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom 25%, lower middle 25%, etc.) represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes, the high and low values of sales are shown.

- (1) Locate the appropriate sales range that is displayed on the two lines entitled "Low sales value" and "High sales value". (2) The selected range will indicate the proper quartile, i.e. the bottom 25%, the lower middle 25%, the upper middle 25% or the top 25%.
- (3) Data pertaining to the selected sales size range will be in that quartile.

#### Standard Industrial Classification Definition (SIC 1980):

SIC 9942 - Welding
Businesses primarily engaged in repair work by welding such as: acetylene welding services, blacksmith services, brazing (welding) services, electric welding services (except construction site), welding repair work and welding shops.

TABLE 2. Balance sheet profile for incorporated businesses only, 1987

Canada, Welding (SIC 9942)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's)	307	(1)	53 93	93	225
High sales value (\$000's)	(1)	53	Average (\$000's)	225	(1)
Assets					
Cash	-		<u> </u>		-
Accounts and notes receivable	23	3	5	19	66
Inventory	20	10:	17	~	74
Other current assets	30 54	10	21	21 40	141
Total current assets Fixed assets	41	15	23	33	92
Less: Accum. dep. on fixed assets	41	13	23	33	34
Other assets	6	2	1	1	19
Other dasets	· ·	•	'	,	13
Total assets	100	29	45	75	252
Liabilities and equity					
Current loans	7	1	2	6	19
Other current liabilities	30	10	15	23	70
Total current liabilities	37	11	17	29 .	90
Mortgages payable	-	-		· •	-
Long term debt	2			. 3	6
Other liabilities	22	8	12	15	50
Total liabilities	61	19	30	47	146
Total equity	40	10	16	28	105

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1987 Canada, Welding (SIC 9942)

	Total(2)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%	
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	307 (1) (1)	(1) 53	53 93	93 225	225	
	Average					
Liquidity ratio Current ratio (times)	1.5	1.2	1.3	1.4	1.6	
Leverage ratios Debt/equity ratio (times) Interest coverage ratio (times) Debt ratio (times)	1.5 5.8 0.6	2.0	1.9 5.2 0.7	. 1.7 4.3 0.6	1.4 7.6 0.6	

<sup>(1)</sup> The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in Table 2.

See Table 1 for symbols and notes.

#### Definitions:

#### 1. Liquidity ratio:

Current = current assets / current liabilities.

#### 2. Leverage ratios:

- a) Debt/equity = total liabilities / equity.
  b) Debt ratio = total liabilities / total assets.
  c) Interest coverage = net profit + interest expense / interest expense.

SOURCE: Small Business and Special Surveys Division, Statistics Canada.

<sup>(2)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1987 Canada, Welding (SIC 9942)

	Total(1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Top 25%
Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's)	141 (1) (1)	(1)	48 104	104 230	230
			Average (\$000's)		
Operating activities					22
Cash from operations Depreciation Other	16 8 -10	22 3 -42	4	12 8 -	30 16 -8
Dividends	-5	-	-1	-8	-11
Investment activities  Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment	26 -14 -	118 -1 -	2 -5 -	-19 -	-28 -2 1
Financing activities  Increase in long term debt Repayment of long term debt Loans from shareholders Repayment of loans from shareholders Advances & loans from government Increase in equity Decrease in equity Other	-25 6 -3 -	-103 13 - - -	1 -1 2 -1 -	1 -2 6 -1 -	14 -12 6 -7 -1
Increase(decrease) in cash & equivalents Cash & equivalents-Beginning of the year Cash & equivalents - End of the year	3 15 17	9 25 34	2 9 11	21 22	2 6 8

<sup>(1)</sup> These estimates are based on a sample of incorporated businesses reporting sales between \$25,000 and \$2,000,000. Sample count includes only those businesses reporting a statement of changes. See Table 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1984-1987 based on SIC classification in 1987 Canada, Welding (SIC 9942)

Business size expressed in average labour units(1)		Total payroll (\$000's)	Average labour units(1)	Changes in number of businesses with paid employees		
	Number of businesses			Newly reporting(2)	No longer reporting(3)	
1984						
Total .	2,717	135,989	7,299	479	258	
less than 20 20 - 99 100 - 499	2.665	106,096 29,893	5,712 1,587	472 7	254 4 -	
500 and over	•					
Total	2,839	200,335	9.974	418		
less than 20 20 - 99 100 - 499 500 and over	2.750 88 1	136,436 X X	6,911 2.887 176	415 3 -		

<sup>(1)</sup> Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment, Payroll and Hours, Statistics Canada, Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.

<sup>(2)</sup> Refers to businesses reporting no payroll deductions in the previous year.(3) Refers to businesses reporting no payroll deductions in the following year

<sup>&</sup>quot;Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly

See Table 1 for symbols and notes

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1985-1987 Canada, Welding (SIC 9942)

	Total (1)	Bottom 25%	Lower middle 25%	Upper middle 25%	Too 25%
			1985	,	
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	424 111.048 97.252 13,796	32.502 23.530 8.972	52.649 42.615 10.034	85.795 63.958 15.837	273.247 252.304 20.343
sinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	386 116.556 97.684 18.872	32.248 21.464 10.784	52.751 37,550 15.201	84.303 66.367 18.536	296,321 265,353 30,968
Businesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	38 93,678 100.824 -7,146	34,227 37,526 -3,299	52.295 60.078 -7.783	91.830 94.271 -2.441	196,361 211,421 -15,060
			1986		
mber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	3 <b>62</b> 130,177 114,695 15,482	34.794 24.552 10.242	57.179 45.615 11.564	90.566 81.644 8.922	338,169 306,968 31,201
sinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	329 135,493 114,127 21,366	34.268 21,847 12,421	56,687 39,416 17,271	95.732 76,791 18.941	355,285 318,453 36,832
Businesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	33 101,827 109,394 -7,567	39,344 47,944 -8.600	58.890 67,141 -8.251	81,762 89,914 -8.152	227,310 232,577 -5,267
			1987		
umber of observations in sample Average sales \$ Average expense \$ Average net profit (loss) \$	527 125,104 110.874 14,230	32.075 24.720 7.355	48.038 37.945 10.093	80,819 69.279 11.540	339,482 311,552 27,930
isinesses reporting a profit (No.) Average sales \$ Average expense \$ Average net profit \$	419 127.992 108.286 19.706	31.736 21.439 10.297	48.732 33,103 15,629	81.383 66.775 14.608	350.118 311.825 38.293
usinesses reporting a loss (No.) Average sales \$ Average expense \$ Average net loss \$	108 111,223 120,862 -9,639	33.500 38,529 -5.029	45.946 52.552 -6,606	77.920 82.145 -4.225	287.524 310.222 -22.698

<sup>(1)</sup> These estimates are based on a sample of businesses reporting sales between \$25,000 and \$2,000,000.

See Table 1 for symbols and notes

